



Hong Kong

Are the labour laws ripe for change?

Page 3

UK economy

Clear policies badly managed

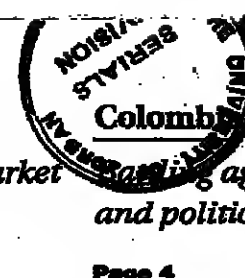
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Cut-price space

Satellite launch market takes off

Page 14



Colombia fighting against drugs and political terror

Page 4



FINANCIAL TIMES

Europe's Business Newspaper

TUESDAY FEBRUARY 2 1993

D8523A

Israel to let 100 Palestinians back from Lebanon

Israel is to let about 100 of the 415 Palestinians it deported to Lebanon back into the country and will shorten the terms of exile of the others, Israeli television reported, adding that prime minister Yitzhak Rabin worked out the details with US ambassador William Harrop. Palestinian negotiators have refused to resume peace talks with Israel until the deportees were brought back. Earlier report, Page 3

Khmer Rouge attacked Cambodian troops attacked Khmer Rouge guerrillas on several fronts in the worst fighting for a year. Page 16

Japanese confidence shaken Japanese business confidence has fallen sharply over the past three months, according to a survey of senior executives. Page 3

Meetings banned in Kinshasa

Public gatherings were banned in Kinshasa after last week's riots in which at least 65 people died. French soldiers have been escorting foreigners out of the country, but President Mobutu Sese Seko (left) is refusing to let Belgium send troops to help the evacuation. Page 3

Galileo takes off Two of the world's biggest airline computer reservation systems merged to form Galileo International, which is estimated to be worth \$1.5bn. Shareholders include British Airways, United Airlines and Swissair. Page 17

Crazi isolated Italian prime minister Giuliano Amato, struggling to preserve the stability of his four-party coalition government, has distanced himself from the difficulties of Socialist leader and former close colleague Bettino Craxi. Page 16

New chief for American Express Troubled US travel and financial services group American Express appointed Richard Furland, 63, a director since 1972, non-executive chairman. He replaces James Robinson, who resigned at the weekend. Page 17

Krajina clashes worsen Fighting between Serbs and Croats intensified in Krajina, the Serb enclave in Croatia, and there were fears that the clashes could spread. Page 2

ICI takes titanium stakes Tioxide Group, ICI's titanium dioxide subsidiary, is paying \$200m for a 50 per cent stake in a 100,000 tonne a year chlorine titanium pigment plant in Lake Charles, Louisiana. Page 17; Lex, Page 16

Taxis halt city Police fired teargas and rubber bullets to disperse rock-throwing black Johannesburg taxi drivers who blockaded the city centre in protest at alleged harassment by traffic police.

Ominous UK outlook The trading outlook for UK companies remains "ominous", according credit insurance group Trade Indemnity. Page 6

Bridgestone promotion Japan's largest tyre-maker, Bridgestone, promoted Yoshiro Kaizaki, chief executive of its US operations, to group president. Page 19

Metra's Italian purchase Europe's sanitaryware market became more concentrated with the purchase by the Finnish Metra group of 51 per cent of Italy's leading producer, Sanitari Pozzi. Page 18

Floods kill 40 At least 40 people were killed and others were missing after their homes were swept away by floods in north-east Tanzania.

Sweden's debt rating cuts Sweden, heaviest borrower in the international capital markets in the past three months, had its long-term debt rating downgraded to A2 from A1 by US credit rating agency Moody's Investors Service. Page 17

Lloyd's losses reach \$244m Gooda Walker syndicates at the Lloyd's of London insurance market suffered losses of nearly \$244m (\$1.39bn) in the four years to 1990. Page 6

Unilever to shift staff levels Multinational consumer products group Unilever is to trim staff levels at its London head office and raise them slightly at its joint head office in Rotterdam. Page 17; Lex, Page 16

Milk battle looms Northern Foods, largest UK private sector dairy group, says it will buy milk directly from farmers when the Milk Marketing Board's monopoly over supply is abolished. Page 17

STOCK MARKET INDICES		STERLING	
FTSE 100	2,811.6 (+44.4)	New York Exchange	1,455
Yield	4.25	London	1,455
FTSE 100	1,380.71 (+0.53)	S	1,455 (1,487)
FTSE 100	1,384.44 (+1.25)	DM	2.28 (2,302)
Nikkei	7,128.84 (+108.86)	FF	8.845 (108.75)
New York Exchange	1,455	World Trade Index	2,225 (2,21)
Dow Jones Ind Ave	3,321.54 (+13.51)	S&P 500	181.5 (185.5)
S&P 500	181.5 (+1.85)	Y	77.4 (78.2)
US LUNTIME RATES		DOLLAR	
Federal Funds	3.5%	New York Exchange	1,455
3-mo T-bill	2.525%	London	1,455
Long Bond	10.4%	DM	1,835
Yield	7.215%	FF	8.825
LONDON MONEY		SF	1,618
3-mo Interbank	6.4%	Y	125.075
Libor 6m	6.4%	DM	1,837 (1,809)
Libor 12m	6.4%	FF	8.825 (8,445)
NORTH SEA OIL (Average)		SF	1,777 (1,495)
Brent 15-day March	\$18.485 (18.475)	S&P 500	181.5 (185.5)
Brent 15-day April	\$18.485 (18.475)	Y	77.4 (78.2)
Brent 15-day May	\$18.485 (18.475)	DM	1,835
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Brent 15-day Oct	\$18.4		

NEWS: EUROPE

Irish attack on 'selective' ERM policy

By Lionel Barber in Brussels and Alice Rawsthorn in Paris

THE Irish government yesterday denounced the management of the European exchange rate mechanism and warned that, without closer co-operation, member states' currencies risked being "picked off one by one" on the foreign exchange markets.

Mr Dick Spring, Irish minister for external affairs, told his European Community counterparts meeting in Brussels that a more effective collective response was needed to deter speculators following the weekend devaluation of the punt.

Without naming the French franc, which has received substantial support from the Bundesbank, Mr Spring suggested some countries were receiving more support than others.

"Piecemeal measures and selective reactions to attacks on individual currencies are not going to be adequate. Neither are bilateral arrangements which ignore the essential need for solidarity between all the member states."

The 10 per cent devaluation of the punt last Saturday led to speculation that the franc would soon come under attack. But Mr Michel Sapin, the French finance minister, yesterday insisted that France and

Germany would continue to support the currency. "If the franc is attacked we will fight back with the same determination and the same methods," he said.

The franc has been abounded by speculation since last week's reduction in UK base rates. Mr Sapin criticised the British for renewing the tension in the ERM. "Britain has no right to run a policy along the lines of 'Every man for himself', especially as it is not working," he said.

Mr Barrie Abern, Irish finance minister, said at the weekend that smaller countries were at a disadvantage, while France was able to get a "separate deal" in support of the franc.

EC leaders asked the EC's monetary committee to review the operation of the ERM after the forced withdrawal of the lira and sterling. Mr Spring called for the review to be completed without further delay, but France and Germany are understood to be reluctant to endorse any substantial changes. Mr Spring said: "Our experience is not unique. Others have been obliged to take similar measures. Their experience and ours raises obvious questions about the capacity and willingness of the Community to respond effectively to (currency) pressures."

Cautious Currency mood in Dublin system defended

SIGNS of confidence returned to the Dublin financial markets yesterday, following the 10 per cent devaluation of the punt at the weekend, writes Tim Coone in Dublin.

Foreign exchange dealers reported heavy inflows of funds, reversing the outflows of last week and which pushing the punt up to its new ceiling within the ERM band of DM2.44.

The Irish gilt market was also active.

The National Treasury Management Agency, which manages the government's debt, placed around £150m of 5- and 10-year maturity stocks on the market, which dealers say were quickly taken up.

On the Irish stock exchange, the ISEQ overall index gained almost 5 per cent, with financial and food stocks performing particularly well.

The most active buyers on the foreign exchange market were corporations and foreign banks.

Dealers said that overseas buyers are still exercising caution, however, and that much of yesterday's dealing was related to profit-taking resulting from positions taken out by speculators before the weekend.

The central bank dropped its overnight lending rate from 100 per cent to 14 per cent yesterday, and the key one-month interbank interest rate fell sharply to 18 per cent from over 40 per cent, where it stood most of last week.

There are lingering concerns, however, that commercial lending rates, and particularly mortgage rates, might still be increased if interbank rates do not fall further.

The building societies hinted yesterday that they might still be obliged to increase mortgage lending rates, currently around 14 per cent, if the key one-month interbank rate does not fall below 14 per cent.

OBITUARY

The De Benedetti who shunned the limelight

MR Camillo De Benedetti, the Italian financier and cousin of Mr Carlo De Benedetti, died at the weekend after a long illness. Unlike his cousin, Camillo De Benedetti, 60, tended to shun the limelight, although he was one of the leading figures in Italian finance, especially insurance.

For many years, he was deputy chairman of Generali, Italy's biggest insurance group, in which he was also one of the biggest individual shareholders. More recently, his attention switched to Fondiaria, the big Florentine insurer, of which he was chairman until his death.

Camillo De Benedetti took joint control of Fondiaria, then majority-owned by the Ferruzzi

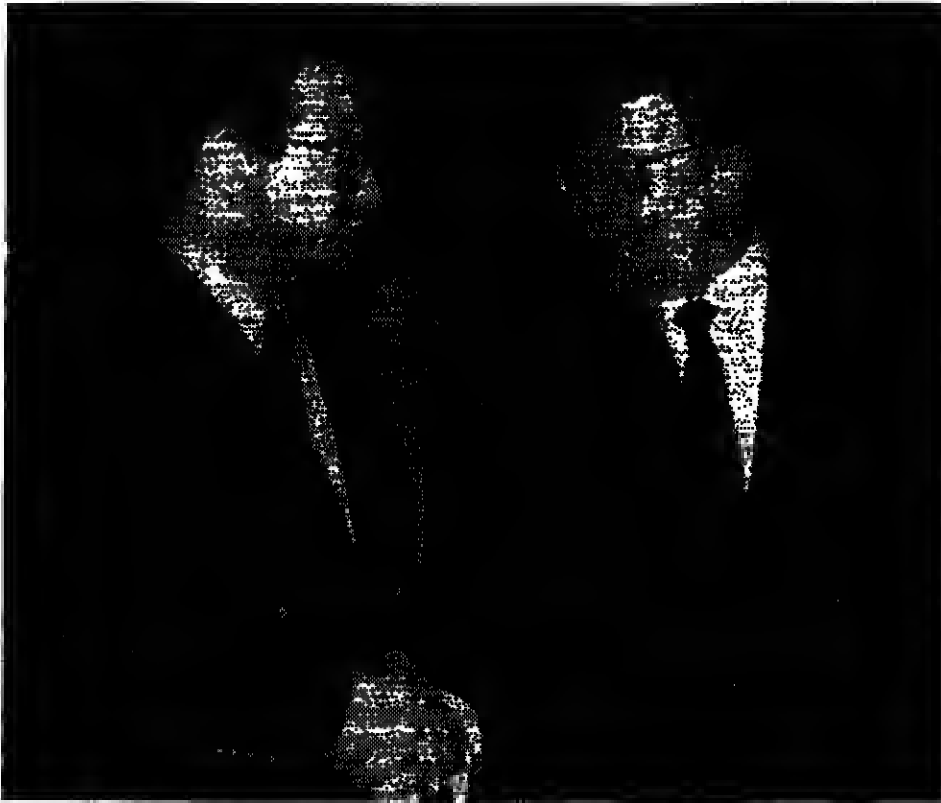
group, in December 1989, in a complex deal arranged with Mr Raul Gardini, the Italian financier. The transaction divided control of Fondiaria between Ferruzzi, run at the time by Mr Gardini, and Camillo De Benedetti's CMC holding company.

His chairmanship sparked a period of sharp growth for Fondiaria, and the rise of Fondiaria, and the more recent pressure on its profits, rekindled a sometimes heated relationship between Camillo De Benedetti and Mediobanca, the powerful merchant bank which is one of the biggest shareholders in both Generali and the Florentine company.

Haig Simonian

EC's era of openness strong on showbiz

Little substance emerges as foreign ministers' meeting is televised, writes David Gardner



Danish Foreign Minister Niels Helveg Petersen (right) with his German counterpart Klaus Kinkel

New applicants to give up the neutrality habit

By David Gardner in Brussels

AUSTRIA, Sweden and Finland said yesterday they would sign up to Maastricht treaty goals of a common European foreign and defence policy, as their negotiations to join the European Community opened formally in Brussels.

Attempting to dispel EC concerns that their traditions of neutrality would make them a brake on Europe's ambitions to develop a collective foreign and defence identity, foreign ministers of the three applicants emphasised unequivocal commitment to the treaty.

"Our security is indissolubly linked to the security of the continent," said

Mr Alois Mock, Austria's foreign minister, adding that his country was "fully committed to the treaty on European union," and to the common foreign and security policy.

Mr Ulf Dinkelspiel, Sweden's minister of European affairs, said "we wish to participate fully in the common foreign and security policy".

He added that while the Swedish parliament had recently restated that Sweden could not participate in military alliances, his government recognised the goal of a common defence policy "which in time might lead to a common defence," and would not hamper it.

Mr Pertti Salolainen, the Finnish foreign trade minister, said his gov-

ernment was "ready to contribute to the construction of a common European defence".

The Maastricht treaty calls for a common foreign and security policy, developed largely on intergovernmental co-operation between EC member states, and posits a future defence identity, which is unlikely to start taking shape until the EC's next constitutional review in 1996.

If Austria, Sweden and Finland join the EC by 1995, as they and EC negotiators now expect, they would have a voice in that review.

Member states such as France and Spain are therefore determined that they should sign up in advance to the so-called "potentiality" of Maastricht

"ALWAYS" dispose of the difficult part in the title; it does less harm there than in the text. Such was the advice of the inimitable Whitehall maverick Sir Humphrey Appleby, from the BBC TV satire *Yes, Minister*, to a naive subordinate enthused by open government.

European Community foreign ministers were conceivably following his script yesterday when they inaugurated a new era of openness in Community decision-making, submitting to having the first part of their Council meeting televised for the first time.

The televised proceedings were very much the "titular" part. Ministers delivered speeches on the current Danish presidency's work programme.

There was no debate and little substance, this being reserved very much for the "textual" negotiations detailed mostly to ministerial subordinates who do most of the horse-trading on EC decision-making.

Inside the chamber, it was the older trouper, familiar with showbiz, who performed most plausibly: Mr Douglas Hurd of the UK, patrician and authoritative; Mr Roland

Dumas of France, feisty and combative; Mr Emilio Colombo from Italy, gesticulating tentatively and introducing the concept of "original sin" to EC monetary policy; and Spain's Mr Javier Solana, who proved Spaniards will always get more of their oar in at such gatherings, because they can speak so much faster.

They were able to memorise enough to face cameras, and proved masters of the "There is no time here to discuss" ploy, both to evade substance and exceed their speaking time. Mr Hurd provided the high point of humour, brazenly bracketing the secretive British with the gappingly open Danes for "arguing most forcibly for this experiment".

Newcomers scored on substance. Mr Piet Kofmans, Dutch foreign minister, called for a down-payment for the future in democratising the EC by giving the European parliament equal decision rights now with the Council of Ministers, even before the Maastricht treaty enshrines these rights.

Mr Dick Spring, Irish foreign minister, made the one genuinely political contribution, highlighting the need for

action on EC monetary policy after the weekend's devaluation of the Irish punt. Their interventions excited the fantasy that televised proceedings of the acrimonious September 1992 finance ministers' meeting in Bath, just prior to "Black Wednesday", would have made compulsive viewing.

For the future, however, viewers keen on openness should insist on a "nails points" score for those such as the Greek ministers, who spoke at length about Macedonia without once mentioning it, or for Mr Dumas who elegantly struck the knife into Britain for "poaching" a Hoover plant from Dijon to Scotland, but neglected to mention the UK.

The haphazard system of leaks, briefings, corridor encounters and door-stepping will continue to be the basic mechanism for learning, haphazardly, about what ministers get up to in Brussels. Even if yesterday's performance were extended to all Council proceedings rather than "work programmes" and yet-to-be-defined "major issues", the corridor purveyors of information would still be in business, on yesterday's evidence.

Krajina fighting worsens amid fear for UN zones

By Laura Silber in Belgrade

CLASHES between Serbs and Croats yesterday appeared to intensify in Krajina, the Serb enclave in Croatia, amid fears that the fighting could spread to the other UN zones.

Serb military leaders in Krajina claimed as many as 20,000 Croats troops were massing in UN Sector West in central Croatia, which has so far been peaceful. UN officials said they were aware of the reports, but warned that peacekeepers were prepared to defend the year-long ceasefire line.

"We have the bulk of five heavily-mechanised battalions which are prepared to protect the sector. It is different than in Sector South, where the assault took us by surprise," said a UN official.

The fighting in Croatia came as diplomatic efforts to end the fighting in neighbouring Bosnia moved from Geneva to UN headquarters in New York. Mr

Cyrus Vance and Lord Owen, peace talks co-chairmen, were due to meet Mr Boutros Boutros Ghali, UN secretary-general, in New York last night.

He had earlier discussed Bosnia with Mr Warren Christopher, the US secretary of state. In Krajina, Serb military leaders said Croatia had launched a "general offensive" along a 25km area stretching from Orovac in the north to Skradin in the south, 11 days after Croat forces pushed across UN lines.

UN officials confirmed reports of tank and artillery duels in the area around the Serb-held town of Benkovac, in UN Sector South, one of four UN Protected Areas comprising Serb enclaves.

Tension was also growing in Sector East, which includes Vukovar, the town devastated by the Yugoslav war over Croatian independence.

Croatian radio said, however, that Serb forces were regrouping for a counter-attack after the Croatian army last week seized control of the Maslenica bridge, which joins central Croatia with its Dalmatian coast. The Croats also seized the heavily-damaged Perucan dam, where an emergency operation to drain the reservoir was still under way yesterday.

Krajina leaders on Sunday gave the UN a 48-hour ultimatum to enforce a Croat pull-out from all the territories seized during the offensive. It is unclear what measures will be undertaken in the likely event that Croatia refuses to withdraw.

The upsurge in fighting comes as the fate of the Bosnian peace talks yesterday hung in the balance.

Mr Alija Izetbegovic, Moslem president of Bosnia, said he would boycott the talks, proposed for New York.

Probe into Dan-Air's BA merger

By Andrew Hill in Brussels

THE European Commission has begun a one-month inquiry into the impact of the merger between British Airways and Dan-Air, the airline UK airline, on services between Belgium and Britain, writes Andrew Hill.

The Belgian government complained about the possible anti-competitive effects of the deal at the end of November. The Commission explained yesterday that it did not begin its formal investigation until January 19, because Belgium did not initially provide enough information about its complaint. The Commission announced in November that it would not investigate the Dan-Air takeover because it was too small to fall under Brussels' jurisdiction, but Belgium activated a previously unused clause in the EC's merger rules which allows a separate inquiry into the implications for a national market.

Compromise may emerge on HDTV

By Andrew Hill in Brussels

EUROPEAN Community member states will press on with attempts to find a compromise over the development of cinema-quality television despite the announcement by Philips at the weekend that it was abandoning plans for mass production of high-definition television sets.

Philips of the Netherlands and Thomson, the French electronics manufacturer, have invested heavily in HDTV technology and the Dutch company's decision underlines the uncertain future of the European HDTV programme.

In December, Britain blocked approval of European Commission plans to inject Ecu500m (240m) into the development of HDTV over five years, saying other technologies would overtake the standards promoted by the Commission. Philips said at the weekend there was no point producing

sets to the most advanced standards if the EC did not fund production of HDTV programmes. But a spokesman for the industry commissioner Mr Martin Bangemann, said yesterday there was no question of abandoning the programme at this stage.

Decisions, which holds the EC presidency, will try to break British opposition with a new compromise proposal before the May meeting of EC telecommunications ministers. "The Philips decision was 'obviously not a positive decision', a Commission official said yesterday, but he added Philips was completing research into HDTV and would be ready to produce sets if funding was made available.

Some senior Commission officials are sceptical about the prospects for the HDTV strategy, once seen as the flagship of an active EC industrial policy, and believe Philips' decision could hasten its demise.

Russia aims to make free market 'irreversible'

By John Lloyd in Moscow

THE Russian government will this month try to make the free market system "irreversible" by greatly extending the system of mass privatisation auctions throughout the country.

Around 300 medium-sized or large enterprises in 41 regions of Russia are scheduled to be privatised through voucher auctions over the next six weeks. The sales include 10-15 very

large companies with 10,000-plus workers each. If successful, these auctions will considerably notch up the tempo of sales, from 11 in December and around 25 in January.

The exercise, which should involve up to 5,000 large enterprises in the course of this year, is the largest sell-off of state assets ever attempted and is being seen as central to overall reform under way in Russia.

Mr Anatoly Chubais, the Russian deputy prime minister in charge of

privatisation, said at the World Economic Forum in Davos yesterday that he expected "fierce political battles" with communists and their supporters in parliament over the reforms, but millions of people now supported the programme. "I believe we won the small to fall under Brussels' jurisdiction, but Belgium activated a previously unused clause in the EC's merger rules which allows a separate inquiry into the implications for a national market."

However, in the secondary markets, where it is estimated that 20-30 per cent of voucher holders are selling their vouchers immediately - the current prices obtained are only Rb4,000 and Rb5,000.

Money raised from the sales is split

about sales, reflected in low prices for the privatisation vouchers. Nearly all of Russia's 150m population have received one voucher, each with a nominal value of Rb10,000 and which can be exchanged for shares.

Money raised from the sales is split

between central and local government and the companies themselves.

● The Russian government more than doubled gas prices for industrial and household consumers yesterday in an effort to bring energy prices closer to world levels. Industrial users will pay Rb300 per 1,000 cubic metres up from a maximum of Rb150. Household users will pay Rb800 per 1,000 cubic metres, up from Rb216. Gas industry officials said the price rise was to cover investment needs.

Deutsche Telekom appeal

By Quentin Peel in Bonn

DEUTSCHE Telekom, the German state telephone monopoly, urgently needs to expand its capital base through privatisation, in order to help finance a DM60bn (33bn) investment programme in east Germany.

Mr Helmut Rieke, the chief executive, said yesterday that the investment programme, under which DM11bn was spent in 1992 and the same amount again is planned this year, would run up huge debt servicing costs unless the privatisation plan was approved by the German Bundestag in the near future.

He said that the telecommunications giant managed to install more than 25 per cent more telephone connections in the former Communist part of Germany last year than it orig-

inally planned: 758,000, compared with a target of 600,000. Yet the company still faces a backlog of 2m requests for new phone lines.

Details of the extraordinary telecommunications investment programme were presented by Mr Rieke yesterday, in a defence of the decision not to open the east German market to wider international competition. At the same time he warned that the planned privatisation of Deutsche Telekom was urgently needed "so that we won't have to hold back our investments because of our capital base".

The German government plans to sell off 49 per cent of the state monopoly to private shareholders, but has to reach agreement with the opposition Social Democrats first, in order to change the constitution to allow privatisation to go

ahead. Mr Rieke said last week he expected the first shares to be sold in 1994 or 1995.

He said that Deutsche Telekom created 1,500 jobs directly in east Germany last year through its investments, and ensured the preservation of 100,000 more jobs through its contracts to east German enterprises. Of the DM11bn spent on the overhaul of the entire network, DM5bn was spent directly in east Germany.

Dr Wilhelm Pällmann, the director responsible for the eastern investment programme, said there were now 30 telephones per 100 inhabitants, compared with 11.6 in 1989, and around 50 per 100 inhabitants in west Germany. The two halves of the country should be equally well equipped by 1997, when the Telekom DM60bn investment programme comes to an end.

Far right in Austria fails with petition

By Eric Frey in Vienna

AUSTRIA'S right-wing Freedom Party (FPÖ) and its charismatic leader, Mr Jörg Haider, suffered a stinging setback yesterday, when a mass petition directed against signers only drew the signatures of an estimated 500,000 people, half the number he had sought.

Less than 10 per cent of voters put their signatures to the petition, which calls for stricter immigration laws and a constitutional amendment stating: "Austria is not an immigration country".

Mr Haider had originally hoped for backing from more than 1m people. The petition's eight-day registration period ended last night, and even

though the petition is non-binding, a higher turnout would have put the coalition government on the defensive. Because more than 100,000 signed the petition, parliament is now required to debate its contents, although it can then ignore it.

But as he is riding on a wave of economic and social discontent, Mr Haider is expected to score further successes in regional elections later this year. The Freedom Party leader blamed what he called unfair local authority restrictions for the disappointing results. But mobilisation of a broad coalition against the petition had deterred voters from signing. Last weekend 200,000 people demonstrated in Vienna against racism.

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Japanese business confidence declines

By Charles Leadbeater
in Tokyo

JAPANESE business confidence has fallen sharply over the past three months, according to a survey of senior executives published yesterday which showed their company's performance to improve before the final three months of the year.

The survey by the Keidanren, the leading employers' federation, found that seven out of 10 top business executives think their company's performance will only start to recover between October and December.

The 252 business leaders forecast Japan's economy would grow by 2.5 per cent in the coming fiscal year from April, down from the 3.9 per cent they forecast in a similar survey in November. About 44 per cent of the respondents said the economy as a whole would only begin to recover towards the end of the year.

The results of the survey will add to pressure on the Bank of Japan to cut interest rates and on the ruling Liberal Democratic party to bring forward plans for an emergency public spending package to stimulate the ailing economy.

Business leaders will renew their calls for a more expansionary policy at a meeting with LDP leaders on Friday. Officials figures for business and consumer confidence due to be published today will confirm the depressed state of the economy.

The momentum behind the downturn was underlined yesterday by official figures showing that sales of cars were down 10.5 per cent last month compared with January 1992 and that sales of lorries were 15 per cent lower.

The gloomy economic news will maintain pressure on the Bank of Japan to cut the official discount rate.

World Bank lends \$175m to Lebanon

THE WORLD Bank is to lend Lebanon \$175m for rebuilding the country's infrastructure, devastated by 15 years of civil war, Reuter reports from Beirut.

Officials said yesterday an initial agreement was signed in Washington last week and the loan would be granted after parliamentary approval.

The loan agreement, the first between Lebanon and the World Bank in 14 years, was reached after months of negotiations. Lebanon would pay back the loan over 17 years with a five-year exemption and at an interest rate of 7.5 per cent.

Lebanon managed to limit foreign debts to about \$800m despite the 1975-90 civil war. Its internal debt is estimated at more than \$2.4bn.

Officials said the loan reflected growing international confidence in the government of Mr Rafik al-Hariri, the billionaire prime minister.

Economists and bankers said that although the loan was significant it was only a small step in the right direction.

According to the agreement, Lebanon would use \$35m to rebuild its power grid, \$60m on water and sewage systems, \$25m on housing, \$30m on garbage incineration, \$15m on vocational schools, and \$10m on technical aid.

Morocco to ease exchange controls

By Francis Gille

MOROCCO has signalled its readiness to lift exchange controls on current account operations.

It has advised the International Monetary Fund that it wishes to comply with the IMF's Article 8, under which countries are also required to allow foreign investors freedom to repatriate their capital investments and remit their profits.

In a further liberalisation measure, private citizens will be entitled to higher foreign currency allowances than previously, allowing payment for medical treatment and education abroad.

Tunisia made a similar approach to the IMF over Article 8 in January. The moves mark a big step for both countries towards liberalising their economies.

Cathay Pacific stoppage focuses attention on HK's labour laws

IN STARK contrast to their advertising image of passive glamour, Cathay Pacific's air hostesses have sparked a controversial re-evaluation of Hong Kong's labour laws, following the ending of their 17-day strike on Saturday.

It is a theme that could prove awkward for Governor Chris Patten.

His push for further democracy has helped earn him the label of a man of the people. He has proposed more representative government, despite opposition from a conservative business lobby, and made a great show of introducing transparency and accountability into the administration. But although he has talked of Hong Kong having a first-world economy and a third-world environment, he seems unlikely to wait to alter the colony's working environment by encouraging its nascent trade union movement.

The flight attendants' strike initially focused on the issue of being forced temporarily to fill junior positions. The dispute escalated when Cathay Pacific fired three flight attendants for following union recommendations not to "work down".

Neither Cathay nor the strikers wanted the issue to be politicised, but when the air-

line insisted on retaining its legal right to discipline striking staff - and ultimately to sack them - the dispute evolved into a debate over whether workers should be allowed to strike.

The argument literally

moved onto Mr Patten's doorstep, when the so-called "perfume picket line" relocated to the entrance of Government House in the hope of forcing his support. However, the strikers' only glimpse of the governor was when he drove out en route for the airport and Ball, and the administration has kept surprisingly quiet on the issue.

Employees are allowed to strike, but they have to face the consequences of any breach of their employment contract. Dr C.K. Law, research director at South China Brokerage, says: "The labour laws in Hong Kong are very much out of the 19th century."

One vocal commentator might have been expected to take sides in a fight between a group of workers and a traditional British company, has

been noticeably silent: China. The fact that Beijing-controlled company CTRC Pacific is a big shareholder in Cathay is one possible explanation, but it is also likely that Beijing would not wish to see the trade union movement strengthened prior

to 1997. On the surface, the debate might appear simple. Hong Kong's labour laws have not been meaningfully altered for more than a decade, and both employers and employees are at risk under current legislation.

Cathay itself has urged change, since the wildcat strike that started the walk-out - and may have cost the company more than \$HK200m (\$16.8m) - was started with the agreement of just 114 of the 3,700 members of the Flight Attendants Union (FAU).

Furthermore, Mr Martin Lee, leader of the United Democratic party, has been highly critical of the role of Mrs Katherine Fok, the Commissioner for Labour, who turned down requests by legislators for the appointment of a special com-

missioner officer for the dispute. "We were compelled to draw the conclusion that the people above [Mrs Fok] did not want her to do anything," said Mr Lee, who indicated that the administration could be influenced by the fact that Cathay

government's review, but it is also unconvinced of the need for drastic change.

CRC spokesman Mr Ronald Arculli pointed to the fact that there had been very few labour disputes in Hong Kong's history and said "one wonders whether the current difficulties are not being unduly politicised by the unions."

The last major industrial dispute in Hong Kong, was the 1989 strike by China Motor Bus drivers, which lasted 2 days and was almost immediately resolved to the satisfaction of the union. Since then, a tight labour market has enabled dissatisfied workers to obtain alternative employment.

February will herald the review by the Legislative Council of Mr Patten's controversial blueprint for political reform, and it is easy to assume that this will overwhelm any reaction to Hong Kong's most high profile industrial dispute - despite the attempts of Martin Lee.

As Dr Law said: "If the business community stands firm, I don't think the government will make any changes. I think the issue will just die down."

The business community appears happy to dismiss the strike as a glamorous aberration.

Fall-out from "perfume picket line" sets awkward agenda for Governor Patten, writes Simon Davies

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The business community appears happy to dismiss the strike as a glamorous aberration.

Israel seeks EC restraint over deportees issue

By Lionel Barber in Brussels

ISRAELI yesterday urged the European Community to show restraint in the Palestinian deportees controversy so as not to disrupt efforts to strengthen bilateral trade ties.

Mr Shimon Peres, Israel's foreign minister, made the plea during talks in Brussels which included meetings with Mr Jacques Delors, European Commission president and senior EC commissioners, and a dinner with EC foreign ministers.

The EC last December condemned the Israeli decision to deport more than 400 Palestinians to Lebanon. Work to update the 1975 EC-Israel trade accord slowed down, but the Community has been reluctant to take additional steps because the Israeli government

viewed as more flexible in the Middle East peace talks than its predecessor led by Mr Yitzhak Shamir.

Mr Peres said yesterday that Israel, Egypt, the US and the

EC were working jointly to resolve the deportees controversy in a manner "acceptable to all parties", but he declined to offer details. He noted however that Israel could not comply with present UN resolutions because they made no reference to the Hamas deportees.

Mr Peres singled out Israel's willingness to be constructive in an interview yesterday. Recent measures included an end to settlements in the occupied territories, an end to subsidies for Jewish housing in the West Bank and Gaza, and a change in the law banning contacts with the Palestine Liberation Organisation.

The Israeli foreign minister said the Egyptians had been very helpful in trying to resolve the row over the deportees. He also invited EC foreign ministers - the so-called "troika" - to visit Israel, declaring that his government wanted to have a relationship with the Community "more or less parallel with the US".

Aircraft group to receive \$280m

By Hugh Carnegie
in Jerusalem

THE ISRAELI government has agreed to provide a \$280m (\$185m) restructuring package to Israel Aircraft Industries, the country's biggest company, in the latest move by the state to bolster its struggling defence sector.

IAI, which says it will report a loss for 1992 of between \$50m and \$80m, will use the package to pay for the dismissal of 1,500 of its 17,400 workers and to invest in a new generation of civilian products in a bid to underpin its strategy of decreasing its traditional reliance on defence markets at home and abroad.

The defence sector, hit hard in recent years by declining world markets for military equipment, has become one of the biggest burdens on the Labour-led government as it attempts to reduce the state's large-scale involvement in industry.

In December, the government pumped more than \$280m into Israel Military Industries to back a recovery plan which will cost 2,500 jobs out of its

7,500-strong workforce.

"This followed an earlier injection of \$100m in state funds for IAI."

The government, facing historically high unemployment levels of more than 10 per cent of the workforce, is reluctant to see big closures in the defence industries, which account for a large proportion of Israel's industrial output. IAI's annual overseas sales of around \$1.25bn alone account for some 17 per cent of Israeli industrial exports.

IAI said it had been hit by a \$100m shortfall in expected sales in 1992 - ironically, mainly due to the recession in the civilian aircraft sector in Europe and the US.

Under the terms of the government package, it will receive \$20m in cash, will convert a \$30m state loan into cash and equity capital and will receive \$200m in state loan guarantees.

It will get a further \$3m in research and development grants.

The company said it expected to break even in 1993 on sales of \$1.5bn and planned to return to profits in 1994.

Taiwan's ruling party faces power struggle

A PLAN by Taiwan's president, Mr Lee Teng-hui, to transfer power from old-guard conservatives to a younger generation has triggered a power struggle in the ruling Nationalist party, agencies report from Taipei.

Mr Hau Pei-tsun, the 73-year-old premier, announced at the weekend that he would soon resign to mend a rift between liberal and conservative factions.

Mr Hau, leader of the Progressive Party, was recommending that Mr Lin Yang-kang, 65, head of the government's judicial branch, be chosen as his successor.

Mr Lee is reported to favour Mr Lian Chan, 56, who now holds the post of governor of Taiwan.

Pressure for Mr Hao's resignation increased after the Nationalists saw their share of

the vote plunge to a record low of 33 per cent in the December 19 parliamentary elections, the first in four decades.

When parliament convened yesterday, Nationalist legislators supporting Mr Hau, in an apparent move to embarrass Mr Lee, did not back the party's endorsement of Mr Liu Sung-fan as president of the parliament.

In addition, the 50 opposition lawmakers of the Democratic Progressive Party walked out during the swearing-in ceremony and took their oaths outside the meeting hall, saying they did not want to take the oaths in front of the Nationalist flag.

The ruling party retained a parliamentary majority but the DPP more than doubled its number of seats to 50 in the 161-seat legislature.

Kinshasa riots trigger clampdown on meetings

MR MUNGUL DIAKA, governor of Zaire's capital Kinshasa, yesterday banned all political meetings and public gatherings in the wake of last week's riots in which at least 65 people died, Reuter reports from Kinshasa.

The governor, an ally of embattled President Mobutu Sese Seko, also announced that any newspaper considered to be inciting hatred and violence

would be seized. The capital, a sprawling city of 3m people, remained tense yesterday but appeared quiet, despite bursts of rifle fire and the dull boom of heavier weapons being heard throughout Sunday night. State radio said some looting continued.

Central Kinshasa was virtually deserted again. Few cars were on the streets, although growing numbers of pedestri-

ans were venturing outside. The smart Gombe district, which includes embassies and the luxury Intercontinental Hotel packed with rich families escaping the violence, has been declared a military "operational zone." However, Zairean residents said they had no trouble entering or leaving the area.

The military zone was clearly meant not so much to

stop looters as to warn soldiers from Belgium, Zaire's former colonial power, not to land to evacuate their nationals.

At least 400 Belgian paratroops have arrived in the Congolese capital Brazzaville, just across the river, but Mr Mobutu has denied them permission to enter Zaire. Several dozen French troops are already in Kinshasa to protect French citizens, with Mr Mob-

utu's approval.

Belgium on Sunday asked all its citizens in Kinshasa to gather to be repatriated. There were around 1,000 Belgian nationals in Kinshasa.



RIOT POLICE fired tear gas and plastic bullets yesterday to disperse rock-throwing black taxi drivers who blocked central Johannesburg in a protest

at alleged harassment. Reuter reports from Johannesburg. At least nine people, including six policemen, were hurt. The taxi drivers, demanding gov-

ernment subsidies and complaining of discrimination by traffic officers, blocked several big intersections with their vehicles before the morning rush

hour. Riot police were pelted with bricks, paving stones and bottles when they moved in with armoured tow trucks to clear the streets.

Bophuthatswana: the slow trek to inevitable oblivion

Patti Waldmeir finds little future for the homeland in any ANC-dominated South African government

THERE is no logic to Bophuthatswana except the terrible logic of apartheid.

That is the argument made by black anti-apartheid leaders who want to see this tiny black "homeland" abolished, and its territory reincorporated into a new South Africa blind to both colour and ethnicity.

They argue that "Bop", as it is disparagingly known, is a creation of apartheid and should disappear along with its creator, that it was granted independence by an illegitimate regime in Pretoria that recognised only government over to recognise it; and that there can be no argument for continued autonomy.

The reality, as always in South Africa, is not so simple. For as the homeland's President Lucas Mangope points out, "Bophuthatswana cannot out and will not be wished away."

"For us to change our constitutional dispensation, the change will have to be for

something better or alternatively a future which at least is as good."

The crux of his argument is economic: Bophuthatswana, a nation of 2m Tswana people which gained nominal independence from Pretoria in 1977, has more to lose economically from reincorporation into South Africa than any other homeland.

Economic growth in recent years has exceeded that in almost every other independent African country: the Bop economy grew at a real annual rate of 18.4 per cent in 1985-89, which compares well with even the best-run African economies and far exceeds the performance of other independent homelands (Transkei grew by 3.1 per cent, Ciskei by 7.4 per cent, and Venda by 11.4 per cent over the same period).

Critics argue that, as South Africa's best-endowed homeland, it is bound to be the most prosperous - Bophuthatswana is home to one of the world's largest platinum producers,

and its proximity to the industrial heartland near Johannesburg has made it the only homeland with any significant industrial development. They ignore the fact that, on a continent which scarcely distinguishes itself by the quality of economic management, Bophuthatswana clearly excels.

But however strong Bop's economic argument for remaining independent, the politics of the new South Africa will win out in the end. Bop officials continue to pay lip service to their demands for self-determination as a homeland for the Tswana people, and back their claims with historical arguments about how the British split their nation in 1910, making part of it a crown protectorate (Bechuanaland, now independent Botswana) and treacherously ceding the rest to the new South African republic. They argue that Bophuthatswana's independence from Pretoria only redressed this historical

wrong.

Government officials - including Mr Mangope's eminence grise, Mr Rowan Cronje, former minister in the Rhodesian government of Mr Ian Smith and now Bophuthatswana's minister of state affairs, defence and civil aviation - insist Bop could "go it alone" as an independent state after South Africa is unified.

But realistically, the homeland could not survive with a hostile neighbour in the republic; along with the subsidy, Bop would lose another quarter of its budget if Pretoria cut off payments from the Southern African Customs Union, and remittances from half the homeland labour force, which works in South Africa.

The ANC, for its part, makes clear that no such subtle methods would be used if it were in power: ANC officials say privately that they would "finish Bop off" within days, if necessary through military means.

Faced with the inevitability of reincorporation, Bop has



shifted the focus of its political battle to demanding substantial regional autonomy in the new South Africa, in alliance with right-wing Afrikaners who dominate the western

Transvaal and northern Cape regions, over which are strewn six of the seven separate bits of Bophuthatswana.

As presently envisaged, Bop's dream of a "TswanaBoer-

land" is unrealistic: it would cover a huge chunk of South Africa, including some of the best gold mines, and would jealously guard mining royalties, company and other taxes for the regional government.

The ANC will grant only far more limited autonomy to this or any other region in the new South Africa, and a long battle lies ahead before a final deal.

A recent Amnesty report concluded that the Bop authorities "have continued to rely on their powers under security legislation to silence their opponents. Violent coercion has occurred through harassment, detention and torture of activists and use of excessive force against demonstrators."

NEWS: THE AMERICAS

Clinton orders flexible rules for Medicaid

By George Graham
in Washington

PRESIDENT Bill Clinton yesterday ordered his administration to relax controls on how states manage their portions of Medicaid, the national programme that provides healthcare coverage for low income families.

Mr Clinton told the National Governors' Association that he had ordered the Department of Health and Human Services to streamline its procedures for granting waivers from Medicaid rules for states which seek new ways of handling their healthcare problems.

Governors from both parties have complained for years that state budgets are collapsing under the burden of Medicaid, as the federal government imposes more and more requirements on them without providing the necessary funds.

Medicaid accounts for more than 12 per cent of general fund spending by states, and its ballooning costs are eating up revenue gains. The programme is expected to cost the federal budget \$80.5bn (\$33.3bn) this year, a figure the last administration projected would nearly double to \$156.4bn by 1998.

Many states have tried innovative approaches to health-

care reform, but some complain that DHSS waiver procedures have slowed them unnecessarily. Some proposals, such as Oregon's plan to ration healthcare to a fixed list of medical procedures which produced real improvements in health, have been rejected.

The Clinton administration is committed to producing a comprehensive reform plan for the US healthcare system within 100 days, and the governors have urged their former colleague from Arkansas to leave as much flexibility as possible for states to devise their own solutions within a national framework.

The NGA has produced its own plan, endorsing the managed competition approach which is also expected to form the core of the administration's proposals. The governors also urge greater federal support for primary and preventive medicine, including an expanded programme of vaccinations for children.

The New York Times reported that Mr Clinton was considering a proposal for the federal government to become the sole buyer for vaccines, which it would then distribute free, to either public clinics or private doctors.

Mulroney damps rumours he will go

By Bernard Simon in Toronto

PRIME MINISTER Brian Mulroney of Canada has dampened speculation that he will resign before the general election later this year. However, his message, delivered to members of his Progressive Conservative caucus and in several possible contenders for his job, falls short of a commitment to stay.

Mr Mulroney is said to have told MPs that in the absence of an announcement that he is resigning, they should assume he is staying on. Some political observers still think it possible that the prime minister, who has held office since September 1984, will quit within the next month or two.

The Tories continue to lag far behind the opposition Liberals in opinion polls, and Mr Mulroney's personal popularity is at rock-bottom. The latest Gallup poll gives Liberals the backing of 49 per cent of decided voters, compared to 19 per cent for the Tories.

In preparation for the coming campaign, Mr Jean Chrétien, Liberal leader, last week began a series of speeches in which he plans to outline the results of an exhaustive review of party policy.

Mr Chrétien pledged that a Liberal government would reduce the federal budget deficit both in absolute terms and relative to gross domestic product. The Liberals would "seek to cancel" a C\$4.4bn (\$2.3bn) contract placed by the Canadian armed forces last year for European RH-101 anti-submarine helicopters.

Mr Chrétien has also promised to scrap the 7 per cent goods and services tax, introduced in 1991, which has proved one of the heaviest millstones around Mr Mulroney's neck. The Tories have challenged Liberals to specify how they would replace revenue generated by the GST.

Meanwhile, the government said yesterday that Mr Mulroney would meet US President Bill Clinton in Washington later this week.

Violence rebounds on Medellín

Colombia is taking a hard line in the battle on drugs, writes Sarita Kendall

THE HUGE blast that ripped through the heart of the Colombian capital on Saturday showed just how difficult it is for the government to protect the public from the random terror tactics of the Medellín drugs cartel.

The 20 people killed by the car bomb were mostly shopkeepers, street sellers and children.

Ten days ago two car bombs hit affluent office and middle-income residential zones in northern Bogotá, triggering intensive security operations, which led to the discovery of 1,500 kilos of dynamite.

The government has said it will not negotiate with Pablo Escobar, the leader of the Medellín drugs cartel, who it is assumed is responsible for the bombs, and there appears public support for the position. The drug and guerrilla violence which previously led people to support surrender negotiations and peace talks appears now to be rebounding on its perpetrators. The public approves of the increasingly hard line adopted by the government since the breakdown of the peace talks with left-wing guerrilla groups in the first half of last year and Pablo Escobar's escape from jail in July.

Colombian television newscasts are preceded by a string of photos showing the nation's most wanted men - guerrilla commanders, bombers, drug traffickers - and the rewards offered for information on them. This tactic has produced results, with two rebel leaders and six traffickers killed or captured as a result of tipoffs. A senior Medellín police officer said that over 10 solid tips are phoned in every day.

Letters from Pablo Escobar to the government, threatening further violence and demanding "political" treatment, have received short shrift. He has spent six months on the run from over 1,000 specialist troops in the Medellín area, and has failed to negotiate a new surrender; the Bogotá bombs are evidence of a new approach.

Pablo Escobar said he was forming an armed rebel group, and that all further dialogue should be carried out on the same terms as for guerrilla organisations. A government communiqué dismissed this as an attempt to disguise criminality as politics, in order to bargain for an amnesty.

Over the past year, the two guerrilla groups, FARC (the Revolutionary Armed Forces of Colombia) and ELN (National Liberation Army), have been found promoting poppy and coca growing, processing and



A Colombian bus passenger is frisked for weapons by a soldier

Timothy Ross

victims and their families - over 1,100 known kidnaps were carried out in 1992, the majority by guerrilla organisations.

The military and police budgets have increased substantially between 1991 and 1993, allowing the formation of new counter-insurgency companies, arms purchasers, higher wages and expanded intelligence networks. Economic targets such as oil and coal infrastructure are receiving greater protection and several bombs have been successfully defused in urban areas.

Despite guerrilla attacks, which brought oil exports to a standstill in November, reducing the country's growth rate, the government still calculates the economy grew by 3.3 per cent last year. While businesses cite security as their chief problem, the economic mood is more optimistic than a year ago. Companies have adapted to the regular power cuts and electricity rationing is gradually being reduced.

The economy thus continues to show the resilience it has demonstrated even through the 1980s when the rest of Latin America was suffering recession. Most independent analysts agree that 1993 growth should be between 3 and 4 per cent and expect the 25 per cent annual inflation rate to drop by another 2 percentage points or so. According to Mr Eduardo Lora, director of the economic research group Fedesarrollo, higher public spending, private investment projects and the oil industry will all help growth.

The government is starting 1993 with a sweeping modernisation programme designed to streamline state institutions in line with the economic liberalisation of the last three years. Apart from abolishing some entities and restructuring others, the programme involves cutting some 23,000 jobs, which is generating hostility among labour unions. A national strike of public employees, including teachers, has been called for mid-February.

None of this has done much to improve the popularity of President César Gaviria, which sank after power rationing was introduced and Escobar escaped from jail. However, political attention is even now shifting away from Mr Gaviria to the candidates for next year's presidential elections.

Amazon tribe urges expulsion of miners

By Christina Lamb in Brasília

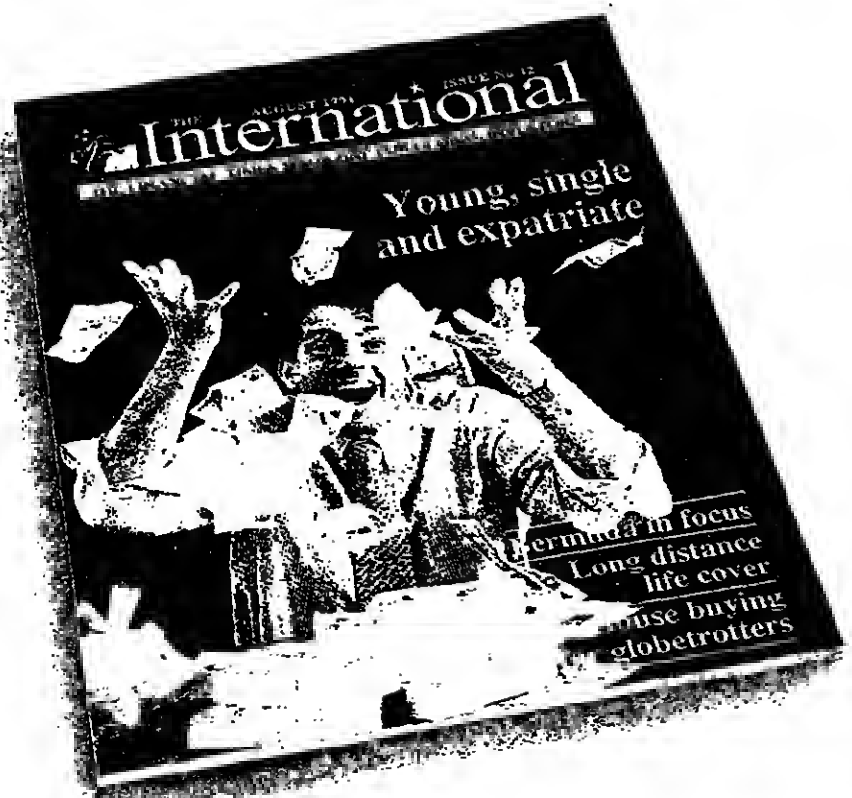
THE leader of the Amazon's largest surviving tribe yesterday protested to Brazil's President Itamar Franco about an invasion of illegal goldminers threatening his people.

Mr Davi Kopenawa Yanomami told Mr Franco that the Yanomami people faced extinction from diseases such as malaria and influenza brought into their territory by the gar-

impeiros (miners). He called for immediate action to remove the miners.

According to government figures 11,000 *garimpeiros* are operating illegally inside the reserve in northern Brazil where the remaining 9,000 Yanomami live. Health Ministry officials recently withdrew from the area, warning of a repeat of the 1987 invasion which resulted in 1,500 tribespeople dying from malaria.

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3. Consultant

4. Retiree

5. Student/Unemployed

6. Other

Reason for Request: _____

1. Financial Services

2. Construction

3. Other Services

4. Transport/Travel/Communications

5. Distribution/Retail/Wholesale

16. Expatiation (or, overseas work)

17. Manufacturing/Engineering

18. Other (Please State)

Age: _____

1. Under 25

2. 25-34

3. 35-44

4. 45-54

5. 55-64

6. 65+

Types of Investment currently held

1. Domestic Equities

2. International Equities

3. Other Stocks

4. Property

5. Bonds

6. Precious Metals/Gems

7. Life Insurance/Annuities

8. Other International Investments

9. None

Which of the following do you have?

1. Credit Card (e.g. Visa)

2. Gold Card

3. Charge Card (e.g. Amex)

4. None

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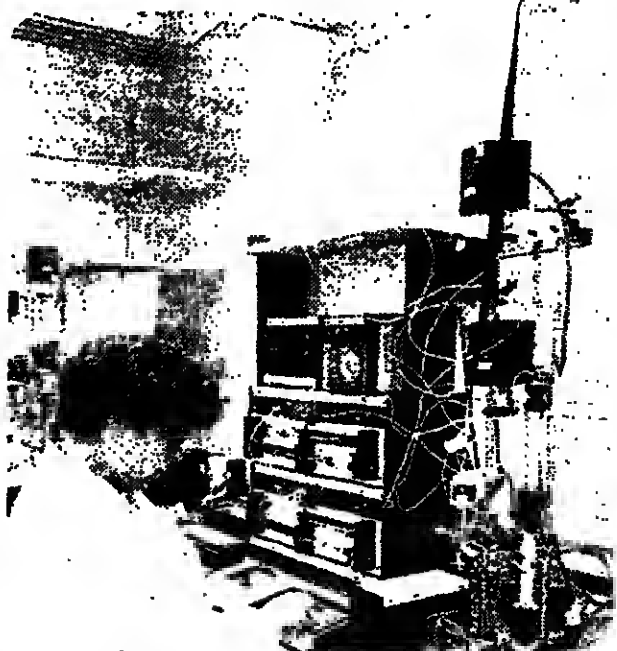
The survey will be seen by more members of the European Parliament* than any other English language newspaper and 100% of UK business and financial journalists.**

The survey will be individually mailed to UK MP's and senior decision makers in the British National Health Service.

Additionally the survey is being timed to coincide with the International Pharmaceuticals R&D Conference held in Brussels on 22-23 April 1993 and will be distributed there.

Information Sources: * MORI - Members of the European Parliament 1991. ** MORI - Business & Financial Journalists Readership Survey 1991

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NEWS: WORLD TRADE

Investors shunning developing countries

By David Dodwell, World Trade Editor

DEVELOPING countries have been increasingly marginalised by foreign investors over the past decade, with their share of global inflows falling from 25 per cent to 19 per cent, according to an Organisation for Economic Co-operation and Development report.

Just 10 countries - led by China and Hong Kong, Singapore, Brazil and Mexico - accounted for three-quarters of the inflow.

This occurred at a time when dwindling access to bank lending increased developing countries' reliance on foreign investment.

Overall, the report says, the restoration of steady non-inflationary growth in the world economy is a prerequisite for maintaining the 1990s' unprecedented pace of investment growth.

The decade saw Japan emerge as the world's leading foreign investor, with a strong shift towards investment in services and high-technology industries.

The report notes that the impetus for a quadrupling of investment from \$48bn in 1981 to an average of \$188bn in 1989 and 1990 was economic growth, market integration, the globalisation of business, the growth of regional economies, and technological innovation.

What happens in the 1990s will depend largely on these factors, it adds.

While foreign investment has been closely linked with deregulation, privatisation and the dismantling of monopolies "on an unprecedented scale", the report says a number of sectors remain "sealed off" from foreign investment and competition.

These include basic telecommunications, transport, public utilities such as gas, electricity and water, and sectors of "special economic interest" such as mining, oil and gas, and electricity.

International Direct Investment - Policies and Trends in the 1990s. OECD.



The big guns: General Dynamics has taken a slice of the lucrative arms market with the Abrams tank (left), while GKN hopes for a \$1.2bn order for its Warrior armoured personnel carrier



Kuwait cashes in on its \$10bn defence prize

But the emirate's insistence on reinvestment is taxing foreign contractors, writes Mark Nicholson

THE Arabian peninsula has become, since the Gulf war, the most lucrative arms market in the world, but it is also becoming the toughest.

Kuwait, alone, is proposing to spend more than \$10bn (\$6.5bn) on arms procurement by the end of the decade. But, faced with a rash of other spending needs, it is insisting that 30 per cent of the value of any defence contract be reinvested in the emirate.

Defence contractors will not be alone in searching out investment openings, since Kuwait wants all contracts worth more than \$10m (\$2.1m) to return 30 per cent in reinvestment. That would generate investment exceeding \$3bn over the next seven years, making the "offset" scheme the biggest such programme anywhere.

By comparison, the offset target set by the Saudi Arabian government for the al-Yamamah project, a deal worth \$30bn-\$40bn, is \$1bn of reinvestment by British Aerospace and other contractors over a decade.

Even this target is proving hard to meet. After five years, 12 projects have been approved but just one

implemented - a \$10m Glaxo pharmaceutical manufacturing plant.

It is not surprising that Kuwait's offset proposals are boggling the minds of defence contractors. "It's a phenomenal task," says one western official. "There's very little here to invest in."

Kuwait's ability to absorb foreign investment has been further diminished by the effects of the war. According to local economists, war-time damage to Kuwaiti businesses, the government's decision to cut the state's population from 2.2m to 1.4m, and low business confidence have seen the non-oil economy shrink by as much as 40 per cent.

The National Bank of Kuwait, the emirate's biggest, concluded in its latest economic bulletin that "given the new realities of reduced size of population, high priority assigned to rebuilding defence infrastructure and restoration of the oil sector, businessmen dealing with Kuwait will have to scale down their expectations of upcoming major projects, at least for the coming two years".

But Kuwait's government hopes the

complexity of offset programmes, the ministry has added other incentives. The scheme will in some cases permit foreign companies to set up majority-owned joint ventures in the Gulf state; the government has hitherto insisted that Kuwaiti interests in any joint venture must always exceed 50 per cent.

In the end, however, the incentive for foreign contractors is simply the huge bounty offered by Kuwait's defence programme. "Companies will sign up readily because they want to do the deal, then worry about the problems of finding investment later," says a US official.

After the war the government allowed Kuwait's non-oil industries to lie moribund. It has now changed tack and reverted to its pre-war policy of seeking to diversify as much as possible away from oil.

Accordingly, the offset scheme's architects at the Finance Ministry have devised a "multiplier" system as an incentive to steer investment into target areas.

Any sum invested, for instance, in a training project would be multiplied fivefold so that a \$10m investment would count as \$50m worth of offset. Investment in research and development carries a multiplier of three.

Recognising that few contractors relish the administrative burden and

the war, General Dynamics' \$2bn contract to supply 236 M1A2 Abrams battle tanks, will not carry a full 30 per cent offset quotient, though, as the deal falls under the auspices of the US foreign military sales structure, whereby Kuwait will receive the equipment at the same price as would the US military.

Kuwait's next large military purchase is likely to be armoured personnel carriers, a deal British officials hope GKN will secure, with a possible \$1.2bn order for up to 300 Warriors.

British Ministry of Defence officials are already looking at ways to set up a structure to manage the offset, perhaps through an assigned offset office in Kuwait or London.

But, as one US official remarks, British, French and other international defence groups competing for a share of Kuwait's \$10bn defence prize should not spend too much time examining potential offset deals.

"The US firms were wise to get off the mark first," he says. "Kuwait is going to run out of investment opportunities pretty quickly."

Kuwait's biggest arms deal since

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HK airport reclamation contract awarded

THE government awarded a HK\$2.6bn (\$218m) contract yesterday to a consortium of Chinese, Australian, Dutch and local companies for reclamation work for Hong Kong's new airport project. AP reports from Hong Kong.

A government statement described the contract with China's State Construction Engineering, Australia's Leighton Contractors, the Netherlands' Van Oord Aaz and Hong Kong's Lau Cheng Kee Marine Engineering as a key part of the \$10.5bn project.

The contract calls for reclamation of 90 hectares of sea bed and about 800 meters of sea wall at West Kowloon peninsula to provide for transport links for the new airport.

China has criticised Britain for going ahead with the construction of the airport without first obtaining Beijing's consent on the project's cost.

Hungary and Efta in trade accord

Hungary and the seven members of the European Free Trade Association have concluded a free trade agreement after more than two years of difficult negotiations, Frances Williams writes from Geneva. The accord, initiated at the weekend and due to come into force on July 1 covers free trade in industrial goods, processed agricultural goods, fish and other marine products.

Ericsson expands Japanese presence

Ericsson, the Swedish telecommunications group, has further increased its presence in Japan through a \$70m contract with Kansai Digital Phone Co for the expansion of the mobile telephone system in the Osaka region, Christopher Brown-Humes reports from Stockholm. The order follows an earlier SKR600m (\$55m) contract from the same Japanese company and will approximately double the subscriber capacity of 75,000 envisaged under the first deal.

China condemns Nafta as threat to global trade

THE North American Free Trade Agreement (Nafta) is a threat to the global trading system and could shrink the amount of capital and technology flowing into China, a leading Chinese newspaper warned yesterday, Reuter reports from Beijing.

The economic grouping of the US, Canada and Mexico is a blow to the General Agreement on Tariffs and Trade (Gatt), according to the

Guangming Daily. China should counter the threat by gaining a foothold to the North American market before Nafta formally takes effect next year.

The paper said trade with North America accounted for 12.26 per cent of China's total, excluding a huge volume of trade that passed through Hong Kong. The US is a key source of capital and technology.

China and Mexico produce many similar goods for export. The newspaper argued that Mexican manufacturers would enjoy a competitive advantage within Nafta.

China is pressing hard to be allowed back into Gatt, which it quit after the Communists took power. It has adopted a series of market-opening measures over the past year and is strengthening copyright protection laws.

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NEWS: UK

Guinness trial charges reduced

By John Maenn,
Law Courts Correspondent

THE prosecution of Mr Thomas Ward in the final Guinness trial was scaled down yesterday when two of the three charges he faced were dropped for lack of evidence.

The charges, dropped on the order of the judge, alleged that Mr Ward, the US attorney and former Guinness director, was guilty of false accounting and dishonestly procuring the execution of a valuable security in relation to the £5.2m he received after the company's 1986 takeover of Distillers.

Mr Ward still faces a third charge, which he denies, alleging that he stole the £5.2m from Guinness.

At the start of his defence, Mr Ward told an Old Bailey jury that Mr Ernest Saunders, the former Guinness chief executive, had agreed he should be paid a fee that was "in the millions" for his contribution to the takeover.

The two men agreed this after the Guinness bid had been referred to the Monopolies and Mergers Commission, apparently ending all prospect of the bid succeeding.

Mr Saunders had been unhappy and depressed at the news. His advisers had told him there was nothing he could do about it and had moved on to work for other clients, Mr Ward said.

Mr Ward agreed to search for a solution but insisted he be guaranteed payments of a size similar to those being paid to Guinness's other advisers such as merchant bankers Morgan Grenfell, the court heard.

The trial continues today.

Lloyd's syndicates face £924m loss for 4 years to 1990

By Andrew Jack
and Richard Lapper

GOODA WALKER syndicates at Lloyd's of London suffered losses of nearly £924m in the four years up to 1990 - possibly the largest ever experienced on the insurance market - according to estimates released yesterday.

An interim report from GW Run-Off, the agency managing the defunct syndicates, showed substantially increased losses for 1989 of £231m - or nearly 30 per cent of losses across the

entire Lloyd's insurance market for the year.

Some 4,000 Names - the individuals whose assets underwrite the market - on the seven Gooda Walker syndicates also received initial estimated losses for the 1990 underwriting year of £188m.

Mr Michael Deeny, chairman-elect of the Gooda Walker Action Group, said last night: "This is absolutely horrific. It's larger than we expected and very depressing for Lloyd's Names."

But Mr Ralph Sharp, chair-

man of GW Run-Off, warned that the estimates could still increase substantially because they took no account of losses from asbestosis and pollution or allowances for the collapse of reinsurance companies.

In a measure of the difficulty facing Names trying to meet their commitments to the syndicates, the report showed that only two-thirds of the £598m in calls made from syndicates during 1991 and 1992 had been received by the end of last year.

Syndicate 387 alone posted losses of 750 per cent of its underwriting capacity for 1989, the last year in which it wrote insurance business and the highest ever proportion on a Lloyd's syndicate.

The other syndicates - 164, 290, 295, 296, 298 and 299 - showed losses of between 5 per cent and 150 per cent in the years 1986-90.

Additional costs for 1986-89 rose by £142m, of which £46m was attributed to exchange rate losses and £24m was in further reserves against claims

connected with Hurricane Hugo.

GW Run-Off said it was investigating several aspects of the management of the Gooda Walker syndicates, including under-revision - making insufficient provision against possible losses - on syndicates 164 and 290, and bonuses and salaries paid to former staff and a fleet of cars charged to syndicate funds.

The report criticised Lloyd's for charging £12m in interest payments at 5 per cent over UK base rates on overdrawn

money held with the market.

Mr Sharp called the charges "excessive".

But Lloyd's defended its decision, which it said had been reviewed as recently as December. It also said the losses were in line with the estimates it had calculated late last year, and was confident these could be supported within the Central Fund, which meets claims that Names are unable to meet.

Mr Deeny said that Names were to issue writs alleging negligence against Gooda

Walker and other agencies within the next month and were confident that they had a strong case.

MSF, the office staff union, is threatening legal action to prevent de-recognition of the union by Zurich Insurance Company when it takes over the troubled local authority insurer, Municipal Mutual Insurance.

The union fears that de-recognition could give Zurich "a free hand to rationalise without consultation".

Trading outlook 'remains ominous'

By Michael Cassell,
Business Correspondent

THE trading outlook for UK companies remains "ominous", with under-capacity, cancelled orders and cash flow problems still rife, according to a survey by Trade Indemnity, the credit insurance group.

The survey, conducted among nearly 600 companies during December 1992, contradicts some other, recent findings suggesting that industry may be slowly moving out of recession.

"We continue to express fears that the frost may yet get the green shoots", a Trade Indemnity spokeswoman said.

"There is still plenty of gloom out there and the pessimists' views are supported by the damage being done to cash flow by seemingly insurmountable late payments problems", she added.

According to Trade Indemnity, there has been little change in overall activity levels among Britain's businesses.

Thirty per cent of companies say they are working at less than half capacity and most believe that immediate prospects for any improvement remain bleak.

Nearly half of the companies surveyed - covering all sectors of the economy and with annual turnovers ranging from £1m to more than £50m - do not expect any upturn in activity in the first three months of 1993.

The company, which continuously monitors the financial health of thousands of businesses, also warned that companies remain vulnerable to any economic upturn.

It said that growing numbers of companies, confronted with continuing, high levels of cancelled orders, are still reducing the levels of stocks of raw materials, work-in-hand and finished goods.

When orders started to pick up, the rate of company failures - already at record levels - could rise further, Trade Indemnity added.

Materials price rises hit builders

PRICES of plasterboard - widely used in construction and home improvements - are set to rise for the second time in eight months, writes Andrew Taylor. The move is likely to increase builders' fears of further price rises as the economy recovers.

Contractors which have taken jobs at fixed prices, simply to cover overheads, could face damaging losses.

British Steel and Pilkington, which supply steel and glass for construction, both announced price increases in the past three weeks. Prices of some imported timber used in construction have also risen after sterling's devaluation.

BPB Industries of the UK, Europe's biggest plasterboard producer, says it will raise some prices by more than 10 per cent from next month. Lafarge Copepee of France and Knauf of Germany, which with BPB supply almost all the plasterboard in the UK, are expected to follow BPB's lead.



An artist's impression of the Forth estuary in the east of Scotland shows the two existing crossings - the rail bridge on the left, the road bridge in the centre - and the proposed second road bridge on the right, which would cost about £275m to build.

Second Forth road bridge planned with private funds

By James Buxton
and Andrew Taylor

A SECOND road bridge across the Firth of Forth estuary in the east of Scotland could be built by the end of the century, Mr Ian Lang, Scottish secretary, said yesterday.

Mr Lang announced that feasibility studies are to be conducted into building a privately funded bridge alongside the existing Forth road bridge with associated road links, as well as into a scheme for a rapid transit system linking the bridge and Edinburgh airport with the centre of the city.

Several construction companies have already indicated that they are interested in building the bridge and roads. The government envisages that both projects be funded from tolls levied on the existing and the new Forth road bridges.

The new bridge would cost about £275m and new roads linking the bridges with the existing Edinburgh bypass and the M9 motorway, as well as improvements to the M90 on

the north side of the crossing, about £100m, Mr Lang said.

The Scottish Office also proposes that British Rail builds new stations both on the north side of the crossing in Fife and on the south side to improve rail traffic across the Forth.

Mr Lang said that tolls on the bridges would be set at the equivalent of the 2s 6d levied when the first road bridge was opened in 1964. That would mean a toll at today's prices of £1.25 compared with the present toll of 40p. The toll on the present bridge might be increased while construction of the new bridge was underway to help finance the project and act as a deterrent to unnecessary journeys.

Miller Group, the Edinburgh-based construction company, announced that it was forming a consortium with John Laing and GTM-Entrepose of France to bid for the contract to build the bridge and the associated roads. Bank of America would arrange finance.

Construction groups Balfour Beatty and Trafalgar House

together with merchant bank Kleinwort Benson are also understood to be considering bidding for the project. Other groups expected to be interested include Sir Robert McAlpine and Tarmac.

Trafalgar House and Kleinwort were partners on the privately financed Dartford toll bridge across the River Thames and are working on the privately financed Birmingham northern relief road; John Laing and GTM-Entrepose are jointly building the new Severn bridge which also is being financed privately. Industry observers believe that about six or seven groups may bid for the contract. The Scottish Office would select the winner from a shortlist of three.

Mr Lang implied that completing the project by 2000 was optimistic, although it could be done if the feasibility studies were completed in two to three years, and the bridge built in four years. The capacity of the existing road bridge would be exhausted by the end of the century.

Britain in brief



Banks face scrutiny over data

Banks may be evading their own code of practice and breaking the law in the way they obtain permission from customers to use personal and account details, the office of the Data Protection Registrar said.

Mr John Lamlley, assistant data protection registrar with responsibility for financial services at the DPR, said he was seeking a meeting with the British Bankers' Association to raise concerns over how banks were obtaining and using data.

Mr Lamlley said he was worried about the methods some banks appeared to be using to ensure that their customers gave permission for banks to send them details of financial services and to try to sell them other products.

He added that clauses in some application forms which say that a customer must allow personal financial data to be used by all the bank's subsidiaries could be in breach of the banking code of practice introduced last March.

He said that he was examining whether they contravened the first principle of the Data Protection Act, which says information held on computer databases must be obtained and processed fairly and lawfully by companies.

Enterprise federation

Britain's 300-plus enterprise agencies, which provide advice to new and small businesses, have established a national federation to represent their interests.

Business in the Community, which co-ordinates community activity by large companies, acted as an informal umbrella organisation for the agencies until last June when it announced plans to end the special relationship. Sir Graham Day, chairman of Cadbury Schweppes, has agreed to become the national federation's founding president.

Training 'ad hoc' in textiles

Textile and clothing companies should invest more in training managers, according to a report by Lancaster University's textile industry research group.

Training systems in textiles and clothing are better organised in Germany, Italy and France, the report says, while training provision in Britain is closer to the ad hoc and relatively poorly co-ordinated systems in Greece, Portugal and Spain.

Bank declares ban on smoking

The Abbey National bank - one of Britain's biggest employers - announced a total smoking ban in all its offices and 700 branches.

It said it would be offering an interest-free loan of up to £200, repayable over six

months, to enable smokers among its 16,000 workers to have anti-smoking therapy. The bank said more than 80 per cent of staff were non-smokers.

Pools tax cut recommended

Reduced tax on football pools and a low rate of tax on the new national lottery would be the best combination for all concerned, including the government, a study commissioned by the Sports Council concluded.

London Economics, the consultancy, found that a 7 per cent tax on National Lottery proceeds would benefit the five nominated good causes, the lottery players and the government.

ITC to consider city TV stations

The Independent Television Commission will examine the possibility of separate commercial city television stations following its decision not to award a single national Channel 5 franchise.

The study will consider what to do about Channel 5 after the rejection of the only application from Channel 5 Holdings, a venture backed by Thames Television and Time Warner.

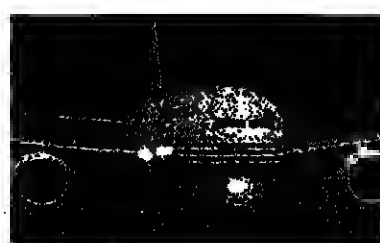
The original plan drawn up with the government was to use 33 transmitters, allowing 74 per cent of the population to receive the channel. The winner of the franchise would have had to pay for the returning of millions of video recorders. The ITC will examine using different frequencies, removing the need for most retuning.



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BOEING

■ Sunday newspaper story dismissed ■ Support for Lamont wanes ■ Major acts to boost government's credibility

Officials hasten to deny rumours of policy rift

By Peter Norman,
Economics Editor

YESTERDAY was a day that had the government's spin doctors in a spin.

Number 10 Downing Street and the Treasury were working flat out to assure the world that there were no economic policy differences between Mr John Major, the prime minister, and his chancellor, Mr Norman Lamont.

For the second day running government officials were denying a story in The Sunday Times that Mr Major had taken overall charge of economic policy and was aiming to cut bank base rates to 4 per cent.

Instead the prime minister's office, the Treasury and Bank of England underlined that last week's surprise cut in bank base rates to 6 per cent from 7 per cent was an act of policy that had been thought through and agreed among the UK monetary authorities. And so it appears to have been.

A sharp fall in sterling in Far East trading early yesterday forced the government to reiterate its unusually explicit denial of a single newspaper story. For reasons not altogether clear, reports on the UK economy in The Sunday Times tend to exert a powerful influence over foreign exchange market trading in Tokyo.

But the intensity of the government's publicity offensive pointed to the bigger problem of restoring credibility that has dogged the rebranding of UK economic policy and the person of the present chancellor since Britain left the European exchange rate mechanism on September 16 last year.

Rumours and suggestions that UK policy is being made "by the seat of the pants" and that the prime minister, rather than the chancellor, is in the driving seat

have been around for some time. As far as any dispassionate observer can tell, they do not apply in these circumstances. But the confusion surrounding last Tuesday's cut of 1 percentage point in bank base rates to 6 per cent gave them a new lease of life.

The government story, rehearsed a week ago and repeated yesterday, is that the base rate cut was agreed in principle by Mr Major and Mr Lamont in the week before the final decision on January 26. Since then, there have been numerous reports suggesting that the prime minister was the driving force behind the reduction.

Downing Street yesterday denied that the cut was Mr Major's doing and said it was suggested by Mr Lamont. An official who took part in the meeting between the prime minister and the chancellor said it was a good-humoured exchange in which both men agreed that the

rates should be cut and that the timing should be left to Mr Lamont. It was the timing and execution of the cut that ran into difficulties, illustrating that the chancellor is, if nothing else, accident-prone.

A good time to announce the cut would have been when the big increase of 60,800 in the December unemployment figures was made known on Thursday January 21. However, the authorities had other things on their minds - they were gearing up to announce the appointment of Mr Eddie George as next governor of the Bank of England.

Having missed that opportunity, Monday January 25 would normally have been the occasion for the Bank of England to begin softening up financial markets to expect a cut. However, this proved impossible, because of technical difficulties on the domestic money market caused by a shortage of bills in the hands of the discount houses.

Because the Bank of England was unable to push rates lower in its money market dealings, it took the unusual step of announcing a minimum lending rate of 6 per cent on January 26. There was a whiff of panic about this move for those who were unaware of the money market problems. Concern about the government's action was fuelled by anger among the marketmakers in gilt-edged stock who had been positioning themselves for a large auction of new government bonds the following day and found themselves carrying large capital losses following the Bank's move.

Mr Lamont's presentation of events was not helped by the curious conventions of purdah, the period of self-imposed exile from the press and public events that Treasury ministers and officials undergo each year before the Budget. The last on-the-record interview given by the chancellor had given the

clear impression that he was reluctant to cut interest rates for fear of breaching the government's target of holding underlying inflation within the 1 per cent to 4 per cent range for the life of the present parliament.

His isolation from the media, together with that of Treasury ministers such as Mr Michael Portillo, the chief secretary, and Mr Stephen Dorrell, the financial secretary, made the eventual rate cut all the more difficult to sell as a considered act of policy.

There was no discussion among officials and policymakers about a more drastic lowering of borrowing costs than the 1 percentage point cut.

The government was, and is, concerned not to trigger a free-fall of the pound for fear of increasing imported goods prices and putting its inflation target in jeopardy.

The US approach of bringing short-term interest rates down to 3 per cent has not been considered relevant to UK conditions, in spite of the length of the recession. UK officials say the drastic cut in US interest rates was aimed largely at preventing a "credit crunch" in the US banking system and geared to building up US bank profits. US interest rates charged to the consumer have fallen far less than those at which the banks borrow from each other.

The irony of the latest rate cut is that Mr Lamont went ahead with his decision with the specific aim of boosting confidence in the economy after hearing bad news of rising unemployment, falling output and declining retail sales in the latest batch of government statistics. The controversy that has surrounded government policy over the past week will have done nothing to help his goal.

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The bank, which shed its building society status in 1989, is cutting gross rates by 0.55 of a percentage point on the highest band (£25,000 plus) of Instant Saver, its instant access savings account, and by 0.7 of a point across the board on its High Interest cheque account.

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'Lame-duck' chancellor is set for summer departure

DEALS from Downing Street are no longer enough. The public support offered by Mr John Major yesterday did nothing to disguise the weakness of his chancellor.

In the eyes of his colleagues on the Conservative benches at Westminster, Mr Norman Lamont is a lame duck. He has the office of chancellor but he lacks its political authority.

That is not the assessment of political enemies but rather of a broad swathe of the Tory party - ministerial colleagues among them. It is impossible to find more than a handful who expect him to remain in No 11 after the summer.

There is a chance they are wrong. The atmosphere which seeps from the lobbies, bars and corridors of Westminster is notoriously febrile. The mood of 'Tory MPs' swings from euphoria to despair with alarming speed.

It is hard to recall that Lord Lawson, blamed widely among Conservatives for the country's present economic mess, was not so long ago acclaimed as the architect of an economic miracle. The Tory party is never slow to erect pedestals for its leaders. It is equally quick to demolish them.

Mr Lamont has first-hand experience. He was attacked for his economic policy before last year's general election; praised for the same policy after it.

In the wake of sterling's ignominious exit from the European exchange rate mechanism last September many thought he should resign.

But the interest rate cuts

which followed and the growth strategy in November's Autumn Statement brought a reprieve, even a brief moment of acclaim.

By January Mr Major had rejected the advice of friends to switch the chancellor to the Home Office in a pre-Budget reshuffle. His decision reflected a combination of stubborn loyalty and his concern not to upset the political balance of his cabinet.

Mr Lamont had skillfully aligned himself with the Eurosceptics. His departure would have given dangerous ammunition to the opponents of the Maastricht treaty.

But keeping him carried a price. The two most precious commodities for any chancellor are the confidence of the City and Westminster and the instinctive trust of the prime minister.

The uncomfortable truth is that the Tory party no longer has faith in Mr Lamont's ability to deliver the economic recovery he has promised so often. His political peers are quite happy to believe he is reading a script written in No 10. And in politics, perceptions often count for more than reality.

A throwaway remark from a middle-ranking minister catches the general mood: "I don't blame Norman but I don't know anyone in the

party who thinks he is an asset as chancellor." A backbench colleague is more blunt: "He should be allowed to deliver the budget and then packed off to the Home Office."

Cabinet colleagues are not briefing against the chancellor. But they make little pretence of expecting him to stay on for more than a few months. Instead they tend to shrug their shoulders, pause and then speculate about his successor.

Other ministers suggest he plays a muted role in cabinet discussions which go beyond a narrow definition of Treasury interests. Mr Kenneth Clarke, the home secretary, and Mr Michael Howard, the environment secretary, are established as front runners for the succession. Mr Norman Fowler, the party chairman, has joined Mr John MacGregor, the transport secretary as possible "compromise candidates".

There is some sympathy for Mr Lamont. The disintegration of the ERM strategy was a collective rather than an individual failure of government. Sympathy, however, does not easily translate into confidence.

A graphic example of the chancellor's weakness came last week in the typical reaction on the Conservative benches to the latest cut in interest rates. Instead of the applause he might have expected, Mr Lamont instead found the move greeted with deep suspicion: had he been panicked into the move or had Mr Major demanded it?

There is no evidence of personal animosity between the two Downing Street neighbours. Neither has yet formed a fixed view on the shape of the Budget. Their meetings are described by insiders as perfectly amicable.

But that is only half of the story. Mr Major and Mr Lamont have never been close political friends. If there is little animosity between them, there is no instinctive rapport. As one insider puts it: "They have to work at it."

The prime minister knows that his premiership hangs on securing economic recovery before the recession does irreparable damage to public finances. So it is hardly surprising that he is taking a keener than usual interest in the Budget and has taken the lead in promoting a new industrial strategy.

But tacit acknowledgement by Mr Major's aides that he has been driving policy is hard to square with public pronouncements that Mr Lamont is in charge.

Downing Street sees the risks on financial markets of a public rift. Mr Major has acted to bolster Mr Lamont's standing. But it may be too late. Public expressions of confidence in the chancellor serve only to underline his weakness. Too many at Westminster remember Mrs Margaret Thatcher's description of Mr Nigel Lawson as "unassailable".

Many Tories hope the tenant of 11 Downing Street will soon be ejected, says Philip Stephens

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Norman Lamont: many Tories believe he lacks the authority needed for the office of chancellor

Abbey National widens margins

By Scheherazade Daneshkhu

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Scientists warn of rise in jobless

By Clive Cookson,
Science Editor

URGENT government action is needed to regenerate British industry, an all-party alliance of politicians, industrialists and scientists warned yesterday.

The Parliamentary and Scientific Committee said: "Without change, we shall at best become a manufacturing arm of Japanese, American and German companies, whose governments have for years taken a more positive attitude to science and technology and to manufacturing industry than UK governments. At the worst, this will lead to chronic mass unemployment with ensuing community unrest and instability."

The committee does not usually directly advise the government but it has sent its report to the prime minister and ministers responsible for industry, science and education.

Its warning follows a confer-

ence on Japan's emerging lead in technology, which the committee organised with the Royal Society.

Sir Gerard Vaughan, chairman, said: "The message from the conference was clear and extremely disturbing: unless we make major changes, this country will become largely a labour market for other countries, without an adequate manufacturing base of our own. This will be disastrous for our future prosperity."

The committee points out that the combined research and development expenditure of five Japanese companies - Hitachi, Toyota, Matsushita, NEC and Fujitsu - matched all such private-sector spending in the UK.

It says: "The government must manifestly exert leadership in promoting recognition that science and technology are a crucial part of manufacturing industry and that both are essential for this country's future."

favourable and a counter to any diminution in these markets. For those with less established positions its not clear whether increased inquiry is translating itself into orders.

Market pressures in the larger European economies are increasing. Mr Eddie Kirk, chairman of Frederick Cooper, which exports specialist metal coatings and rubber products to Germany, said that devaluation would change nothing overnight, but German companies were "more ready to take price cuts to hold on to their market share" because home demand for German manu-

facturers was falling. Devaluation poses problems for pricing policy. Sterling has been trading at about DM2.40 until this week, compared with its previous ERM floor of DM2.78. Mr Kirk doubted the wisdom of pricing at present exchange rates.

The calculation at Frederick Cooper is that, in the medium term, sterling will recover against the D-Mark as German interest rates come down. For

Experts at odds on pound's value

By Emma Tucker,
Economics Staff

THE relative value of the pound is not something on which economists easily agree. The latest slide in sterling has done little to narrow their differences, and the arguments about whether the UK's currency is overvalued or undervalued continue.

Last year, before the UK left the exchange rate mechanism and floated the pound on the foreign exchanges, the Treasury plus a number of City and academic economists argued that the pound was correctly valued at a central rate of DM2.55.

The main argument was that the price of tradeable UK goods was roughly on a par with European goods, converted at the exchange rate prevailing then.

Others argued that DM2.95 was too high, and was pricing UK goods out of the international marketplace. They pointed to the size of the UK's visible trade deficit in the middle of a recession as evidence

that manufacturing industry was unable to compete against Europe.

The latest drop in the pound to around DM2.38 puts sterling about 15 per cent below its old ERM floor of DM2.78. Predictably enough, some of those economists who thought the pound was correctly valued before devaluation now argue that the exchange rate has slipped too far and will lead to higher inflation.

Others are looking for it to fall even further before industry can regain international competitiveness.

Mr Bill Martin, chief economist at UBS Phillips & Drew, believes that the pound needs to fall to roughly DM2.00 and to parity against the dollar, over the medium term, before the country can deliver reasonable growth levels and relatively low unemployment. Low inflation would be delivered by the government acting to restrain consumer spending.

Mr Peter Spencer, chief economist at Kleinwort Benson, says there is already evidence to suggest that the UK

currency is heavily undervalued against the European currencies, if fairly valued against the dollar.

"You only have to look at some of the industry location decisions which are being taken at the moment, such as Hoover's decision to close its factory in Dijon, in France, and concentrate on its factory in Scotland," he says.

Economists will continue to disagree as long as different ways exist of assessing the currency's value.

Those who argued that sterling was appropriately valued at DM2.55 when Britain was in the ERM were using the "purchasing power parity" valuation method. This states that the correct exchange rate between any two currencies is the one that equalises the price of the same traded item in both countries.

The problem with this method is that it ignores other economic fundamentals, apart from export prices, which determine whether a currency is valued at a sustainable level on the foreign exchanges.

Thus Mr Martin argues that the PPP method gives a misleading view of a currency's value.

It is all very well for the companies that have survived to price their goods on a par with Europe and the US, but that ignores those companies that went out of business in the 1980s, unable to compete with the pound at that level.

The other method for assessing the value of a currency is to use macroeconomic models to estimate the exchange rate at which the economy can return to the trade account into balance in the medium term.

The two methods tell very different stories. For example, the PPP method suggests that the D-Mark is overvalued, while the second method suggests that the currency, given Germany's large trade surpluses during the 1980s, was undervalued.

It is probable that they will continue to tell a similarly inconsistent story about sterling as the latest drop in the currency makes its mark on the economy.

Mr Stephen Birch, export sales manager of Kenrick & Jefferson, the security printer, said that in price negotiations long-standing customers are telling the company that the effect of devaluation should be taken into account in the agreed selling price.

On the other hand prices of imported materials are rising. Hampson Industries reported that the sudden change in foam and fabric import prices for its furniture division forced it to offer its customers higher delivery prices or delayed deliveries while it re-sourced its materials.

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MANAGEMENT: THE GROWING BUSINESS

BBC's capital venture

These are venturesome times. Prime Minister John Major returns from India and makes a plea for industrialists to become "merchant venturers" while BBC 2 launches a prime-time series on venture capital entitled *The Adventurers*.

The six-part TV series follows a year in the life of Grosvenor Venture Managers, a medium-sized company which will back most deals apart from start-ups. The series provides an intriguing picture of a little-understood financial sector.

A problem is that while the fly-on-the-wall technique is good at conveying impressions it falls down on explanations. Why should the BBC be devoting six Sunday evenings to venture capitalists? What is their contribution to the economy and how are they different from bankers apart from driving smarter cars? This last question is crucial to the debate going on within pious funds, banks and the venture firms themselves on whether venture capitalists earn their keep.

What is the viewer to make of venture capitalists from the first two episodes? They do not appear to lead lives which are obviously more exciting than those of many other City professionals though episode two conveyed the brinkmanship involved in some of their deals.

Despite the liberal use of Grand Prix scenes, episode two could only confirm the essentially hand-to-hand nature of the game. The buzz provided by the Troubadour series is lacking, presumably because investing money is less visual than making sports cars or brewing beer.

The *Adventurers* was conceived at a time when venture capital still retained something of its buccannery image for hacking start-up, high-technology businesses. It has reached the screen at a time when a growing number of those involved are only too happy to drop the venture tag and settle for the more prosaic title of provider of private equity.

CB



Cutting red tape

service but she still resents paying for an audit she is convinced she does not need.

"I can understand the necessity for an audit in a large concern where there is a lot going on and they are dealing with other people's money, but I don't see the need in a small business," she says. Lunn and her husband are the only shareholders in the Farnborough-based company, which has a workforce of 12, sales of just over £1m and no bank borrowings.

The audit is costly - the present accountant charges £2,500 for preparing annual accounts and carrying out the audit, and also takes up time. "Half a day goes on the meeting with the auditor, usually at an inconvenient time, and then there are the follow-up queries. If we weren't required by law to have an audit we wouldn't need to employ a certified auditor and we could go to a bookkeeper or do the job ourselves," she says.

Lunn is not alone among small business owners in querying the value to small businesses of the audit. This issue has also vexed governments, the accountancy profession, banks and tax authorities for more than a decade.

For the third time in 10 years the Department of Trade and Industry is engaged in a review of the small company audit and it expects to produce a discussion document in the next month or so.

Spurred by growing concern about the burden of red tape on small firms, there appears a growing consensus that the small company audit must go. But the debate is by no means over and there is certain to be heated discussion about the level at which the audit ceases to be necessary. There is also disagreement over whether or not it needs to be replaced by a simplified report on the finances of the smaller firm.

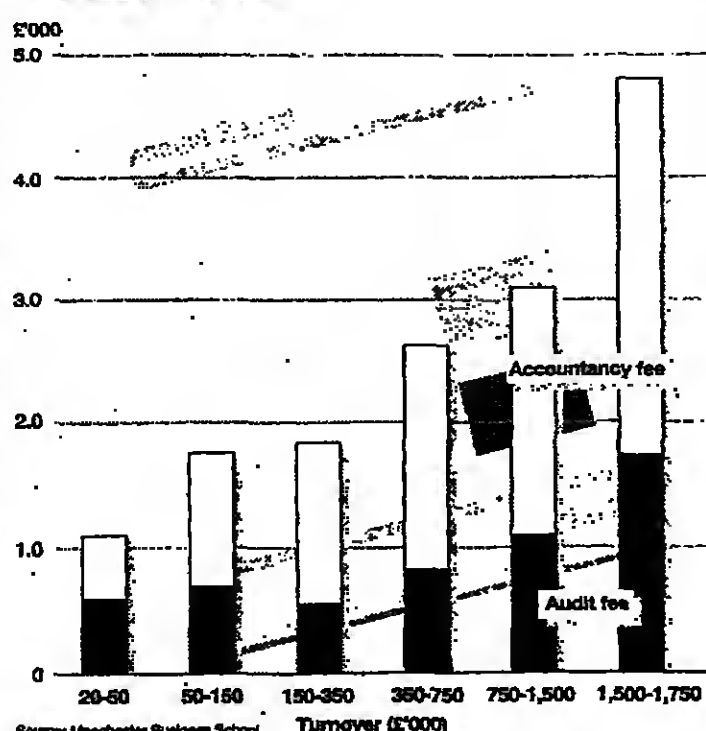
Defenders of the small company audit argue that it provides an independent review of the business for suppliers, banks and taxman. It also forces the business owner to keep his or her accounts in order.

Abolitionists say the audit is an unnecessary expense; that the requirement to file accounts with Companies House ensures records are kept; and that outsiders have other ways of monitoring performance. Freed from the audit, small business owners would regard their accountant as a friend and adviser,

Charles Batchelor reports on mounting pressure to drop the burden of small company audit

Unloved expense

The audit burden



Source: Manchester Business School

not as an official snoop. Like so many of the regulations that control business, it is the smaller company that bears the heaviest burden of red tape. The typical company with sales below £20,000 pays the equivalent of 4 per cent of turnover by way of audit fees, compared with 0.8 per cent for the Chartered Association of Certified Accountants and many small accountancy firms. There are signs that the banks are coming round to the idea, while the Institute of Chartered Accountants in England and Wales, though it did not oppose the plan in the past, is now more positive.

Freed from the audit, small business owners would regard their accountant as a friend and adviser, not as an official snoop

the company with sales between £100,000-£200,000, say consultants Graham Barnock & Partners. Opposition to abolition of the small firm audit has mainly come from the tax authorities, the banks,

up to £200,000 should be able to dispense with the audit if shareholders were unanimously in favour.

But removal of the audit would not free companies from external checks. The ICA wants in its place a "compilation report", based on financial information in the annual report and accounts. This report would have to be signed off by a qualified accountant.

Banks are prepared to back the proposal for removing the audit for companies with sales of less than £36,000, but are not keen for larger companies to jettison the audit, even if all shareholders agree. The British Bankers' Association says it wants to go "one step at a time".

Feedback from ICA members to the consultation document has shown 70 per cent are in favour of relaxing the audit rules, although most demanded that shareholders voted unanimously in favour even in the smallest of companies.

In spite of more than a decade of debate many accountants still appear confused at the likely impact of removing the small firm audit. Many argue that it would not make much difference to the smaller firm while claiming it would lead to a sharp reduction in accountancy fees.

Much work involved in the audit results from the need to comply with the Companies Act, says Lance Blackstone of London accountants Blackstone Franks.

"A lot of it is taken up with checks for compliance purposes," he says. "Without an audit there would be fewer notes to the accounts."

Others are less sure. "We are sceptical about the extent of the savings which the proposals can be expected to secure," says Paul Chinnell, assistant director at the BBA.

But the deep-seated fear of many of the 14,000 accountants who are registered auditors is that abolition of the statutory audit will allow companies to turn to cheaper bookkeepers to compile accounts. "Companies would shop around for any Tom, Dick or Harry to sign their compilation report," says Panos Mavrou, a sole practitioner.

There is little doubt that many small companies would opt for the cheapest solution to the chore of preparing accounts. But great care will be needed in framing any new rules.

The introduction in 1981 of abbreviated accounts for small businesses had the perverse effect of increasing the amount of work involved, since they could only be compiled from the full accounts.

Proponents of abolition point to the US and many countries in continental Europe which do not require small companies to have an audit or publish accounts. This has not prevented the development of a strong small business community.

In a Nutshell

Red tape strewn across Europe

British exporters believe regulations and red tape will represent the largest non-tariff barriers to selling in continental Europe, followed by discrimination against non-local goods and services.

One in 10 exporters regard Germany as the most difficult sales destination because of the high-quality standards and competitive pricing demanded, according to a survey of 450 small businesses by Barclays Bank. France was seen as most likely to impose red tape or to discriminate against imports.

Despite this 81 per cent of exporters were optimistic about future prospects. One third have increased their export sales and promotion and a similar number have made new contacts abroad.

Finding the right French manager

Small- and medium-sized high-technology companies keen to establish a subsidiary in France may be eligible for a special assistance programme which has been launched in Montpellier.

The Montpellier Languedoc Roussillon Technopole has created an "incubator" unit for British and US companies.

The unit's staff will help companies find an experienced French manager to establish and manage the subsidiary, will provide help with the preparation of a business plan and provide premises at subsidised rates. The cost of these services is 1 per cent of the French subsidiary's revenues over its first two years.

Contact Montpellier Technopole, c/o Peter Prouse Associates, The Coach House, 34 Bridge Street, Leatherhead, Surrey KT22 8BZ. Tel 0372 363225.

Partnerships in the local economy

A business partnership combining the efforts of local companies, business support groups and

public sector organisations has been formed in Hertfordshire to boost the local economy.

More than 100 business people and representatives of business organisations attended the first meeting of the Hertfordshire Business Forum last month. The main instigators of the initiative are the county's Training and Enterprise Council, the county council and its development organisation, which was set up to attract investment.

Traditionally prosperous Hertfordshire has been spurred into action by the loss of some 13,000 jobs in defence-related companies such as Rolls Royce and British Aerospace.

Contact Herts TEC, New Barnes Mill, Cottonmill Lane, St Albans, Herts AL1 2HA. Tel 0727 41489.

Brain and business form industry club

Durham University has launched an Industry and Commerce Club to encourage collaboration between its academics and companies in north-east England.

The university has taken its lead from the much higher level of informal contact between university and industry in the US and believes many businesses are unaware of the relevant expertise academics have in product, planning and management problems.

Ninety companies, from small businesses to multinationals, attended the launch. The university hopes the club will enhance the performance of north-east industry. First-year membership is £200 plus VAT a representative or £500 for up to three representatives.

Contact Prof. Bernard Smythe, Durham University, Old Shire Hall, Durham DH1 1HP. Tel. 091 374 4689.

Fifth less new starts in 1992

A total of 380,000 new businesses were started in 1992, a fall of 22 per cent on the year before and well below the peak of 520,000 in 1990, according to National Westminster Bank.

Since 1988 an estimated 2.4m new businesses have been formed of which two thirds are still thought to be trading.

More businesses are making use of the founder's personal resources to start. In 1992, 65 per cent used their own money compared with 37 per cent in 1991 while just 20 per cent used bank finance compared with 41 per cent.

BUSINESS OPPORTUNITIES

READERS ARE RECOMMENDED TO SEEK APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

IMMEDIATE OPPORTUNITY IN FOOD PROCESSING

- 2.3 acre site located 15 miles from Shrewsbury
- Production area in excess of 30,000 sq ft with workshops, stores, plant rooms, staff area etc
- Labour available with food production and plant engineering experience
- Suitable for redevelopment or conversion
- Available for B1, B2 or B8 usage
- Financial assistance from the Development Board for Rural Wales.

Enquiries to Nigel Durman at Weatherall Green & Smith, telephone 071-405 6944 or Bryan Edwards at the Development Board for Rural Wales, telephone 0686 626965.

Rural Wales

THE BRITISH BUSINESS PARK

Baltic Businessman Propose Cooperation

Trade Industrial Company LEVEL LTD (Latvia) would like to offer who/wholesaler:

- 1) Cotton yarn of different Metric Numbers - the volume of delivery up to 200 Metric Tons per month.
- 2) Wool - the volume of delivery up to 200 Metric Tons per month.
- 3) Matches (USBR) - the volume of delivery 20,000,000 per month.
- 4) RAF Wagon Automobiles - the volume of delivery up to 20 automobiles per month.
- 5) Fresh meat - the volume of delivery up to 100 Metric Tons per month.
- 6) Canned meat (wide assortment).
- 7) Canned fish (wide assortment).
- 8) Lamps, lustres, chandeliers, candelabras, daylight lamps, wall lamps.
- 9) Electric bulbs.

We are ready to conclude contracts of long-term cooperation.

TELEFAX: +4699-348822. Tel: (0132) 567252; (0132) 564280.

ADDRESS: LATVIA RIGA RAUNAS ST. 44 LV 1055.

SALES AGENTS IN GERMANY

Are you looking for sales agency representation in Germany, and have so far failed to secure a good organisation? I have evolved a system over the years that has proved successful for my own companies, and I am now willing to do the same for others. The costs are minimal, and the success rate is high. I can also arrange for your own office in Germany without having to employ your own staff. If you wish to know more, please contact me.

Box A8282, Financial Times, One Southwark Bridge, London SE1 9HL.

IMMEDIATE ACCESS INTO EUROPE

TAKE ADVANTAGE OF THE NEW SINGLE MARKET AND EXPAND INTO EUROPE WITH A HAMBURG PARTNER ESTABLISHED 1945

Well reported Hamburg - Forwarding - Shipping - Trading Company with modern facilities in city centre, experienced staff all fluent in English seeking cooperation/partnership with U.K. - International Organisation.

Box A4700, Financial Times, One Southwark Bridge, London SE1 9HL.

LEADING RECRUITMENT CONSULTANTS

- Prominent recruitment consultancy - principal Midlands city
- Recently formed with substantial professional experience
- High quality client base - looking to profit from new market opportunities
- Second stage finance required for expansion & diversification
- Constructive participation in management will be welcomed

Reply to Box A4709, Financial Times, One Southwark Bridge, London SE1 9HL.

of interest to consultants in MARKET AND ECONOMIC ANALYSIS

Our clients, in small well established consultancy in market and economic analysis based in central London, are seeking some sort of joint arrangement with a corporate body in a similar field to take advantage of U.K. recovery in 1993. This arrangement might be anything from a simple sharing of office and overheads to a merging of business or something in between and would be of interest to a consultancy with fees of around £300-500,000 a year.

Interested parties are invited to write with the envelope policy marked 'M&E Confidential' to Stephen Hall PC, Howard Phillips, Prospect House, 2 Alderman Road, Whitehaven, London N20 9AE.

PARTICIPATIVE INVESTOR(S) SOUGHT

for six year old marketing services company (leisure industry). Due to significant increases in order levels our market place expands out of recession and new opportunities being made available to the company, we are now seeking finance of £100,000 (maximum) from one or more investors to enable business expansion. A significant equity stake would be available for the right investor(s).

Interested parties please fax details to: 0635 255195

MANUFACTURING SOFTWARE

A software house serving a vertical market in manufacturing systems seeks a substantial partner to invest in or acquire the business in order to realise its full potential. Current profitability in excess of £100,000 p.a. Principals only. Box A8283, Financial Times, One Southwark Bridge, London SE1 9HL.

THE TIME IS RIGHT TO BUILD AGAIN

Equity partner(s) sought for superb development in prime location. Please apply directly to the principal. Box A4736, Financial Times, One Southwark Bridge, London SE1 9HL.

Entrepreneur needs £150,000. Projected worth to investor in 18 months £350,000. 3 Belle Court, Cambridge. CB3 0AH or Tel. 0223-371765. Investment in unlisted business carries high risks, as well as the possibility of high rewards. Potential investors are advised to take professional advice before investing.

RECENTLY LAUNCHED National Magazine This with potential growth requires additional finance. Moderate 5 fig. sum req'd now. Write to Box A8896, Financial Times, One Southwark Bridge, London SE1 9HL.

PRIVATE FAMILY COMPANY

with one million assets plus cash wish to merge with public company (full listing) in suitable sector. We would consider public company in need of cash injection provided it had operational companies. Up to two million in cash available to suitable company. Contact: Box A4714, Financial Times, One Southwark Bridge, London SE1 9HL.

PERSONAL CARE/OTC BRANDS WANTED

International Company seeks outright purchase Distribution of Licensing Rights for UK and/or Abroad. Self-Complimentary looking to Direct and concentrate on main core activities. Jeffrey Green Russell, 56 New Bond Street, London W1X 9DG Ref: DRJ

LONDON, W1 PURPOSE-BUILT

DOUBLE-FRONTED HOTEL 17 BEDROOMS, COMPLETELY REFURBISHED. ALL WITH WARDROBES, CH. CHW. LIFT. DINING ROOM. LOUNGE. LUXURY FITTED KITCHEN. PLUS TWO KITCHENS. LAUNDRY ROOM. OFFICE. STORAGE. 6 YEAR LEASE (RENEWABLE). £46,800 P.A. Price £285,000. Fax 071 482 6091.

ALGARVE, PORTUGAL Land For Sale

or Partner Sought Full Planning Permission For: 50 Bed. Hotel (3 Star), 90 Town Houses, 13 Villas, Swimming Pools, Tennis Courts, Mini Golf. PRINCIPALS ONLY Telephone (0752) 788555

Management Buy-Out What is your company worth? PC spreadsheet valuation model, as used by venture capitalists. £49.95 + VAT. For further details contact: BIAS (London) Ltd, 21 Grosvenor Street, London W1X 9PE Tel: 071-917-9711 Fax: 071-917-6002

"ORANGE"

New product, non hazardous, biodegradable, computer/office equipment cleaner (non aerosol), interested in contacting companies selling to this market in USA. Write to Box A4716, Financial Times, One Southwark Bridge, London SE1 9HL.

Looking For Product Line

Our Co. is an Aircraft Engine Mfg. We have equity capital (up to £1.5 million) and proven management experience. We would like to either buy, merge, or work out other arrangements. Call Jay Tel: 718 482 7400 Fax 718 439 3830

CHANNEL ISLANDS

Offshore Company Formation and Administration. Also Liberia, Panama & BVI etc Total offshore facilities and services. For details and application write to: Cayman Ltd, 14 Belmore Rd, 3rd Floor, Jersey, J1. Tel: 0234 78774. Fax: 0234 35401. Telex: 415227 CORMOR C

PRIVATE INVESTORS

Seek commercial/industrial property portfolio with early potential to add value. We have equity capital (up to £1.5 million) and proven management experience. Details to: Jeffery Green Russell, 56 New Bond Street, London W1X 9DG Ref: DRJ

LADY DIRECTOR OF NURSING HOME

(established 1987) seeks capital for second Nursing Home in the Bucks area. Principals only please. Box A4638, Financial Times, One Southwark Bridge, London SE1 9HL.

FOR SALE

Contents of a Sheetmetal Workshop inc. CNC Machinery. Enquiries to Box A8299, Financial Times, One Southwark Bridge, London SE1 9HL.

WEALTH CREATOR & PROTECTOR

Asset management/insurance skilled in property, investment & tax mitigation seeks new challenge helping make money for clients. Write to Box A8280, Financial Times, One Southwark Bridge, London SE1 9HL.

FIXED INTEREST FUNDING

5.99-9% p.a. Fixed Interest Rate Funding. Available, securities - L/C Bank Guarantees, CDS, Gils, Quoted Shares, Savings Bonds, Commercial and Residential Properties. Contact: Mr. James Telephone: 0204 626230 Fax: 0204 626628. Second Venture PLC, 11 Thistle Place, Aberdeen, AB1 1UZ.

UK Advisory on Futures & Options

seeks opportunities in Europe/US. Contact: John Piper The Technical Trader 76 Newbury Lane, York YO2 1LJ Tel: 0904 626407 Fax: 0904 612720

TOP CLASS RACEHORSE FOR SALE

Winner of nine races. For details tel: 0981 22673

EST. IMPORT/EXPORT NETWORK CENTRE

IN THE CITY Fax: World Commodity Exchange, Holland 31-10-4129488.

FOR SALE

Contents of a Sheetmetal Workshop inc. CNC Machinery. Enquiries to Box A8299, Financial Times, One Southwark Bridge, London SE1 9HL.

BUSINESS WANTED

PLASTIC PACKAGING COMPANIES

We are an expanding group in the plastic packaging business and we wish to acquire other companies in our industry which

- Are in the flexible plastic packaging industry.
- Have a turnover in the range of £1 million to £15 million.
- Are U.K. based.
- Preferably have a management team looking to continue.

Write to: Box A8277, Financial Times, One Southwark Bridge, London SE1 9HL.

ESTABLISHED EUROPEAN FOOD GROUP

wishes to purchase U.K. based trading and/or manufacturing companies dealing in bulk raw materials, frozen foods, processed foods and products allied in the food trade. Funds of up to £3.0 million are available for this expansion programme. Total confidentiality will be assured in all respondents. Write to Box A4737, Financial Times, One Southwark Bridge, London SE1 9HL.

BUSINESSES WANTED/ VETERINARY PHARMACEUTICALS/SUPPLIES

Major UK plc with established veterinary base wishes to purchase Companies/Pharmaceutical products or Agent lines for manufacture and/or distribution in the U.K. or international animal healthcare markets. Principals only. Write to Box A4641, Financial Times, One Southwark Bridge, London SE1 9HL.

BAYTREE INVESTORS

An International Acquisitions Firm is seeking to buy companies with turnover of \$10,000,000 plus, in Trucking, Manufacturing, Mechanical Contracting, Financial Services. Principals or their advisers, please contact: JOHN FITZGERALD B.I. BAYTREE INVESTORS 6 Sullivan's Quay, Cork, Ireland. Tel: +353 21 963877 Fax: +353 21 316273

HAULAGE BUSINESS REQUIRED

Expanding Contractor Requires Haulage Fleet Based Between South Yorkshire and Midlands. Must Contain a Large Number of 32 Tonne Rigid & Wheel Tippers. Please send brief details to: Box A8256, Financial Times, One Southwark Bridge, London SE1 9HL.

APPLICATION SOFTWARE HOUSE

Expanding software and computer services organisation seeks to acquire application software house to complement existing business. Merger possible. Write to Box A4705, Financial Times, One Southwark Bridge, London SE1 9HL.

SPECIALIST LIGHTING BUSINESS

Fortune 200 US Multinational Seeks Product Line for Relocation to its Republic of Ireland Plant. OEM Non-Consumer Light Emission/Detection Product Serving Niche Market. £1M-£5M Annual Turnover Range. Phone 010 353 61 472577 Fax 010 353 61 472390

EXPANDING PUBLISHING COMPANY

Seeks To Acquire Specialist Consumer Magazines Or Publishing Company With Good Ideas. Write to: Geoff Smith, Sky Hayward, Spencer House, 23 Shion Road, Richmond, Surrey TW9 1BN.

BUSINESS WANTED

COMMERCIAL VEHICLE CONTRACT HIRE BUSINESS

We are a wholly owned subsidiary of a major plc, wishing to expand our substantial commercial vehicle contract hire company.

If you wish to dispose of your commercial vehicle contract hire company, or you are a franchised truck dealer with a contract hire fleet you wish to sell, then write in strictest confidence to:

Box H6758, Financial Times One Southwark Bridge, London SE1 9HL

BUSINESSES FOR SALE

PRINTED CIRCUIT BOARD MANUFACTURER

The business and assets of the Central Circuits group of companies are offered for sale as a going concern

- Manufacturer of conventional multilayered and PTH boards, based in Telford, Shropshire
- Freehold and leasehold factories of 63,500 square feet
- Annual turnover of £8 million with well established customer base
- Plant and equipment with a book value of £2.5 million
- ISO9000, BS5750, UL & MILSPEC Approvals
- Skilled workforce of 200

For further information, contact the Joint Administrative Receivers
Andrew Menzies or Ken Jones of Robson Rhodes

ROBSON RHODES

Centre City Tower, 7 Hill Street, Birmingham B5 4UU.
Telephone: 021-643 1936. Fax: 021-643 4993

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

COMPUTER RETAIL CO

B.J. HAMBLIN & P.R. HAMBLIN
offer for sale the business and assets of
**FUTURE WORLD
COMPUTERS LIMITED**

- Specialising in all leading brands of home video consoles and software.
- Established for 18 months.
- £2.5 million turnover.
- 6 leasehold shops in prime locations situated in Bedford, Luton, Welwyn Garden City, St. Albans, Northampton and Basildon.
- Leasehold warehouse and office premises, 5000 square feet located in Bedford.

For details, please contact:
P. Robert Hamblin or Brian I. Hamblin
Pannell Kerr Forster
Pannell House
159 Charles Street
Leicester LE1 1LD
Tel: 0533 856611
Fax: 0533 854651

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business

**PANNELL
KERR
FORSTER**
CHARTERED ACCOUNTANTS

Z. Brierley Ltd

(In Administrative Receivership)

The Joint Administrative Receivers offer for sale the business and assets of the above company

- Long established precision manufacturers of high tech CNC and conventional drill grinding machines
- World wide blue chip customer base
- Turnover in the region of £1.4 million per annum
- Excellent spare parts business
- Operating from fully equipped in-chole premises in Llandudno Junction

For further details please contact the Joint Administrative Receiver F.W. Taylor, Ernst & Young, Silkhouse Court, Tineham Street, Liverpool L2 2LE.
Telephone: 051-236 8214. Facsimile: 051-236 11258

ERNST & YOUNG
Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

TRAVEL AGENCY FOR SALE LONDON

Fully equipped & licensed
ABTA/ATA/ATOL. Travel
Agency £1.7 million retail trade.
Consolidator. Excellent potential.

Write to Box 48283,
Financial Times, One Southwark
Bridge, London SE1 9HL

ENGINEERING COMPANY FOR SALE

BS 5750 registered and profitable
West Midlands engineering
company for sale.
Projected turnover of £1.5M to
diverse blue chip customer base.
Net asset value of around £500K.
Principal only: Box A4727,
Financial Times, One Southwark
Bridge, London SE1 9HL

**OPPORTUNITY TO ACQUIRE GROUP
OF RETAIL COMPUTER SHOPS IN
THE HOME COUNTIES**
Turnover c. £2 million
Applications to writing from
principals only to:
JANET GRANT
CHARTERED ACCOUNTANTS,
37 STAMFORD HILL, STAMFORD,
MIDOX MK17 3DS

Smith & Williamson

Corporate Restructuring • Liquidation Support • Corporate Finance • Taxation • Building • Investigation
Business Management • Personal & Life Insurance • Accounting • Auditing • Management Consultancy

The Joint Administrative Receivers offer for sale the business and assets of

FRANK ENGLAND & COMPANY LIMITED

The Company is a manufacturer and supplier of monumental memorials in marble, granite and other natural stones to retailers. The principle features of the business are:

- ★ Turnover circa £1 million per annum
- ★ Significant order book/customer base
- ★ Experienced and dedicated workforce
- ★ Leasehold premises in Retford, Nottinghamshire
- ★ Fully equipped workshop
- ★ Substantial stock

For details, please contact Michael Stevenson or John Bell at the offices of Smith & Williamson, No. 1 Riding House Street, London W1A 3AS, Tel: 071-637 5317, Fax: 071-323 5683, or at Frank England & Company Limited, Tel: 0777 708711/2

Smith & Williamson
Chartered Accountants
Registered to carry on investment
business by the Institute of Chartered
Accountants in England and Wales

ANNOUNCEMENT

For the sale by the Industrial Reconstruction Organisation (I.R.O.) of the shares of the company ELINDA S.A.

The I.R.O. announces a public auction for the highest bid for the sale of 14,338,830 ordinary voting shares of the company ELINDA S.A. (hereinafter referred to as "the shares") registered at the Municipality of Metropolitan Athens, in accordance with the decision dated 21.12.92 of the Interministerial Committee for Demeritisation (I.C.D.) and the provisions of articles 5, para. 1b and 6, para. 1b of Law 2000/91.

The shares for sale represent 99.98% of the total deposited share capital of the above company. ELINDA S.A. was established in 1977 following the merger of the productive units of the companies IZOLA S.A. and BIOMETAL ESKIMO S.A. and the participation of the NATIONAL BANK. The company's main line of activity is the production and sale of electrical white goods. It maintains factories at Boffila, Attica and at Thessaloniki and all its personnel has been dismissed. The terms for the public auction for the highest bid, in accordance with the present announcement, are as follows:

A. PROCEDURE
1. Interested buyers are invited to receive from the offices of the I.R.O. (234 Syngrou Avenue, Athens, 3rd Floor, I.R.O. Demeritisation Department) the Offering Memorandum in which the relevant data of the company have been summarized. Those who may have already obtained the Memorandum prior to the publication of this Announcement are invited to receive the new, revised and complemented Memorandum.

The Memorandum is obtainable from 0900 hrs on 8.2.93 to 1500 hrs on 10.2.93. Interested parties who wish to obtain the Memorandum after this time limit will do so at their own risk insofar as the time remaining for them to check the company data and prepare their offer is sufficient before the date on which binding offers must be submitted. The Offering Memorandum will be handed to the interested parties themselves, in the case of individuals, and to a legal representative in the case of legal entities or associations, as well as to persons so authorized by a notarial power of attorney or an authorization document on which the signature has been attested to by a police authority. The I.R.O. reserves the right to deny the Offering Memorandum to persons who do not fulfil the above requirements.

All the data contained in the Offering Memorandum are indicative and aimed only at providing information. They are conditional on confirmation by interested parties while checking the company and cannot establish any liability on the part of the I.R.O. as to their accuracy or completeness.

2. Confidentiality Agreement - Draft Agreement - Checking the Company
On receiving the Offering Memorandum, the recipient will be obliged to sign a Confidentiality Agreement with respect to the data it contains. The I.R.O. reserves the right to hand over, also, to each recipient of the Memorandum, a Draft Agreement for the sale of the shares and the time and procedure for negotiating its terms with each potential buyer before the submission of binding offers. Each potential buyer receiving the Offering Memorandum within the above time limits will be entitled to check the company's data. The time, which will not exceed 2 days, the dates and the remaining checking procedure will be specified by the I.R.O. on the basis of the date of submission of the binding offers, the number of interested parties and the priority in receiving the Offering Memorandum. Potential buyers who will ask for and obtain the Offering Memorandum beyond the time limit and on their own responsibility, will be treated and facilitated in the time left without any discrimination towards them, resulting solely from their own fault in receiving the Memorandum at a late date, being possibly construed as unequal treatment.

3. Submission of Binding Offers - Unsuccessful
Binding Offers must be submitted at the latest by 1300 hrs on Thursday, 25th February 1993 at the offices of the I.R.O. at the address mentioned above, in return for a receipt. Offers which have not been handed in personally but sent in any other manner (by post, etc.) will be considered as having been submitted in time and will be taken into account only if they have reached the offices of the I.R.O. before the above time limit irrespective of the date of posting or any other means of despatch. Offers submitted beyond the time limit will not be taken into account.

The offers will be unsealed on Thursday, 25th February 1993 at 1400 hours at the offices of the I.R.O. The unsealing may be attended by anyone who has legally submitted a binding offer or by his legally authorized representative as described above. The offers will be unsealed, checked with regard to formality (letter of guarantee, composition, etc.) and will be entered and will be attached to a special report of the unsealing which will be signed by those present. A copy of this report will be given to each person who has legally submitted an offer. Copies of the offers will not be released until the end of the auction for the highest bid.

4. Evaluation - Adjudication
Offers are kept by the I.R.O. and are evaluated at its discretion. The Board of Directors of the I.R.O. will make the final decision as to the acceptance (adjudication) of an offer, or its rejection, within two months of its submission, i.e. up to 26th April 1993. Recalls, modifications, improvements, etc. of offers up to the final decision of the I.R.O. to adjudicate or to reject, and counter-offers are not acceptable and will not be considered.

5. CONFIDENTIALITY OF OFFERS
Offers must be submitted within a sealed envelope entitled "BINDING OFFER FOR THE PURCHASE OF THE SHARES OF ELINDA S.A.". They must be written and signed and must not have erasures, deletions or insertions. Offers submitted in any other manner (e.g. by telegram, telex, fax, etc.) unsealed, or bearing erasures, deletions or insertions will not be considered. The offer must refer to the total of the shares for sale (14,338,830) and if this is not specifically mentioned or wrongly indicated it will be taken as referring to the total (14,338,830). They will contain a price expressed in drachmas. They will specify the manner of payment and if payment is to be made of the whole amount or to instalments, will specify the exact dates of payment, without interest or with interest (and in this case at what rate), of each instalment, and the guarantees provided for payment of these instalments. It should be noted in this respect that in evaluating each offer, their conversion to current value will be calculated at 22%. Any terms contained in the offers shall be absolutely clear and specific on pain of giving the right to the I.R.O. at its discretion, to go as far as rejecting the offer.

The offer must include data on the identity and activity of the bidder, while a description of a business plan and the bid/offer thereof, will be duly appreciated.

The duration of the offers must be of at least two months (i.e. up to 26.4.93).

C. LETTER OF GUARANTEE
The offer must be accompanied by a letter of guarantee from a bank legally operating in Greece for Drs. 200,000,000. The I.R.O., on delivery of the Offering Memorandum, will provide a draft of this letter of guarantee which must be adhered to. Offers unaccompanied by a letter of guarantee, or accompanied by a letter of guarantee which, in the I.R.O.'s opinion is unsatisfactory, will not be considered.

D. OTHER TERMS
1. The present is not a proposal for drawing up an agreement but an invitation to submit an offer.
2. The I.R.O. retains the right to cancel or postpone the auction at its discretion, in compliance or clarify or modify the terms of the present announcement and in general act within the framework of article 199 of the Civil Code and Law 2000/91, based only by the decisions of the Interministerial Committee for Demeritisation.

3. All the expenses concerning or related to the transfer of the shares and the participation in general and execution of the present procedure shall be borne by the buyer and each of the participants accordingly.
4. The participation of each of the potential buyers in the present auction presupposes the full and unequivocal acceptance of the terms of the present announcement.
5. Any previous relative announcement, invitation or proclamation, etc. is hereby revoked and the only valid terms are those contained in the present announcement.

For any further information or clarification, interested parties can apply to the I.R.O., Demeritisation Department, Tel: 20-1-952-5540-9.

Athens, 2nd February 1993

Athens, 2nd February 1993

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Athens, 2nd February 1993

Athens, 2nd February 1993

Event Group Plc

The Joint Administrative Receivers offer for sale the business and assets of the above Company. The Company was established in 1986 and is a retailer of high quality footwear, country clothing and fashionwear.

- Principal features of the business include:
- ◆ 20 fully fitted leasehold shops in prime locations throughout the South of England.
- ◆ Substantial stocks of high quality own design Italian Ladies footwear sold under the 'DUO' and 'EVENT' name.
- ◆ Country clothing sold under 'CADOGAN' name and 'BENNETON' clothing.
- ◆ Turnover circa £4m per annum.

For further information contact the Joint Administrative Receivers Raymond Hocking or Sara E Dayman, Stoy Hayward, 8 Baker Street, London W1M 1DA. Tel: 071-486 5888, Fax: 071-935 3944, Ref: 7/ECL.

STOY HAYWARD
Accountants and Business Advisers. A member of Horwath International
Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business

ANNOUNCEMENT

For the sale by the Industrial Reconstruction Organisation (I.R.O.) of the shares of the company AZINCO S.A.

The I.R.O. announces a public auction for the highest bid for the sale of 52,617 ordinary registered voting shares with a nominal value of Drs. 1,000 each of the company AZINCO S.A., registered in the Municipality of Metropolitan Athens, in accordance with the decision dated 21.12.92 of the Interministerial Committee for Demeritisation (I.C.D.) and the provisions of articles 5, para. 1b and 6, para. 1b of Law 2000/91.

The shares offered for sale represent 100% of the total deposited share capital of the above company. AZINCO S.A. was established in 1966 and is engaged in the production of plastic and cast-powder parts for industrial use. The company's installations are contained in a self-owned factory building in Drapeta, Thessaloniki.

The terms set by the I.R.O. for the public auction for the highest bid, in accordance with the present announcement, are as follows:

A. PROCEDURE
1. Interested buyers are invited to receive from the offices of the I.R.O. (234 Syngrou Avenue, Athens, 3rd Floor, I.R.O. Demeritisation Department) the Offering Memorandum in which the relevant data of the company have been summarized. Those who may have already obtained the Memorandum prior to the publication of this Announcement are invited to receive the new, revised and complemented Memorandum.

The Memorandum is obtainable from 0900 hrs on 8.2.93 to 1500 hrs on 10.2.93. Interested parties who wish to obtain the Memorandum after this time limit will do so at their own risk insofar as the time remaining for them to check the company data and prepare their offer is sufficient before the date on which binding offers must be submitted. The offering Memorandum will be handed to the interested parties themselves, in the case of individuals, and to a legal representative in the case of legal entities or associations, as well as to persons so authorized by a notarial power of attorney or an authorization document on which the signature has been attested to by a police authority. The I.R.O. reserves the right to deny the Offering Memorandum to persons who do not fulfil the above requirements.

All the data contained in the Offering Memorandum are indicative and aimed only at providing information. They are conditional on confirmation by interested parties while checking the company and cannot establish any liability on the part of the I.R.O. as to their accuracy or completeness.

2. Confidentiality Agreement - Draft Agreement - Checking the Company
On receiving the Offering Memorandum, the recipient will be obliged to sign a Confidentiality Agreement with respect to the data it contains. The I.R.O. reserves the right to hand over, also, to each recipient of the Memorandum, a Draft Agreement for the sale of the shares and the time and procedure for negotiating its terms with each potential buyer before the submission of binding offers. Each potential buyer receiving the Offering Memorandum within the above time limits will be entitled to check the company's data. The time, which will not exceed 2 days, the dates and the remaining checking procedure will be specified by the I.R.O. on the basis of the date of submission of the binding offers, the number of interested parties and the priority in receiving the Offering Memorandum. Potential buyers who will ask for and obtain the Offering Memorandum beyond the time limit and on their own responsibility, will be treated and facilitated in the time left without any discrimination towards them, resulting solely from their own fault in receiving the Memorandum at a late date, being possibly construed as unequal treatment.

3. Submission of Binding Offers - Unsuccessful
Binding Offers must be submitted at the latest by 1300 hrs on Thursday, 25th February 1993 at the offices of the I.R.O. at the address mentioned above, in return for a receipt. Offers which have not been handed in personally but sent in any other manner (by post, etc.) will be considered as having been submitted in time and will be taken into account.

The offers will be unsealed on Thursday, 25th February 1993 at 1400 hrs at the offices of the I.R.O. The unsealing may be attended by anyone who has legally submitted a binding offer or by his legally authorized representative as described above. The offers will be unsealed, checked with regard to formality (letter of guarantee, composition, etc.) and will be entered and will be attached to a special report of the unsealing which will be signed by those present. A copy of this report will be given to each person who has legally submitted an offer. Copies of the offers will not be released until the end of the auction for the highest bid.

4. Evaluation - Adjudication
Offers are kept by the I.R.O. and are evaluated at its discretion. The Board of Directors of the I.R.O. will make the final decision as to the acceptance (adjudication) of an offer, or its rejection, within two months of its submission, i.e. up to 26th April 1993. Recalls, modifications, improvements, etc. of offers up to the final decision of the I.R.O. to adjudicate or to reject, and counter-offers are not acceptable and will not be considered.

5. CONFIDENTIALITY OF OFFERS
Offers must be submitted within a sealed envelope entitled "BINDING OFFER FOR THE PURCHASE OF THE SHARES OF AZINCO S.A.". They must be written and signed and must not have erasures, deletions or insertions. Offers submitted in any other manner (e.g. by telegram, telex, fax, etc.) unsealed, or bearing erasures, deletions or insertions will not be considered. The offer must refer to the total of the shares for sale (52,617) and if this is not specifically mentioned or wrongly indicated it will be taken as referring to the total (52,617). They will contain a price expressed in drachmas. They will specify the manner of payment and if payment is to be made of the whole amount or to instalments, will specify the exact dates of payment, without interest or with interest (and in this case at what rate), of each instalment, and the guarantees provided for payment of these instalments. It should be noted in this respect that in evaluating each offer, their conversion to current value will be calculated at 22%. Any terms contained in the offers shall be absolutely clear and specific on pain of giving the right to the I.R.O. at its discretion, to go as far as rejecting the offer.

The offer must include data on the identity and activity of the bidder, while a description of a business plan and the bid/offer thereof, will be duly appreciated.

The duration of the offers must be of at least two months (i.e. up to 26.4.93).

C. LETTER OF GUARANTEE
The offer must be accompanied by a letter of guarantee from a bank legally operating in Greece for Drs. 40,000,000. The I.R.O., on delivery of the Offering Memorandum, will provide a draft of this letter of guarantee which must be adhered to. Offers unaccompanied by a letter of guarantee, or accompanied by a letter of guarantee which, in the I.R.O.'s opinion is unsatisfactory, will not be considered.

D. OTHER TERMS
1. The present is not a proposal for drawing up an agreement but an invitation to submit an offer.

2. The I.R.O. retains the right to cancel or postpone the auction at its discretion, in compliance or clarify or modify the terms of the present announcement and in general act within the framework of article 199 of the Civil Code and Law 2000/91, based only by the decisions of the Interministerial Committee for Demeritisation.

3. All the expenses concerning or related to the transfer of the shares and the participation in general and execution of the present procedure shall be borne by the buyer and each of the participants accordingly.

4. The participation of each of the potential buyers in the present auction presupposes the full and unequivocal acceptance of the terms of the present announcement.

5. Any previous relative announcement, invitation or proclamation, etc. is hereby revoked and the only valid terms are those contained in the present announcement.

For any further information or clarification, interested parties can apply to the I.R.O., Demeritisation Department, Tel: 20-1-952-5540-9.

Athens, 2nd February 1993

Athens, 2nd February 1993

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For further details contact the Joint Administrative Receivers Malcolm Shierston and Allan Griffiths, Grant Thornton, Heron House, Albert Square, Manchester M2 5HD. Tel: 061-834 5414. Fax: 061-832 6042.

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M Reynolds or A Rawlings at Carter Bucker Winter, Hill House, Highgate Hill, London N19 5UU. Tel: 071 263 7111. Fax: 071 281 2166.

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Ian Rodger reports on a saleable Austrian breakthrough that makes dirty blast furnaces obsolete

Clean steel gets to melting point

Executives are breathing more easily these days at Voest-Alpine, the state-owned Austrian industrial group, thanks to a new order from the Far East which could open up sales prospects around the world for a cheaper and cleaner way of making steel.

The group has just won an order from the big South Korean steel concern, Pohang Iron and Steel (Posco), for its Corex technology for reducing iron ore directly to hot metal. According to Herbert Steinwender, president of Voest-Alpine Industrieanlagenbau (VAI), the group's engineering unit, it is in discussion with 35 other steel companies about possible orders.

Direct reduction (DR) and smelting reduction (SR) technologies have tantalised steel makers for decades. The idea is that the oxides and other impurities present in iron ores can be removed in a single thermal process, using an ordinary hydrocarbon or coal as a reduction agent.

This would enable steelmakers to dispense with the cumbersome and expensive traditional processes of refining coke from coking coal in huge ovens and then using the coke as a reduction agent in immense blast furnaces.

SR plants could also be operated economically on a much smaller

scale than blast furnaces, thus opening the way for new entrants into the steel industry.

Another feature that has increased interest in recent years is that SR plants produce substantially fewer emissions than coking plant-blast furnace complexes. In the 1980s, the focus was on natural gas driven DR plants, but interest faded with the sharp rise in gas prices in the early 1970s. In the mid-1970s, Willy Korf, the maverick German mini steel mill entrepreneur who died in an air crash in 1990, started development of a coal-based SR system, originally called the KR (Kohlereduktion) process and later changed to Corex.

In 1979, Voest joined Korf in building a 60,000 tonne per year pilot plant at Kehl, on the upper Rhine in Germany, and four years later took over the whole project when Korf's business collapsed. VAI won its first commercial contract for a 300,000 tonne per year Corex plant from Icor, the South African steel company, in 1985. But the installation had considerable teething problems, and was not running properly until two years after its commissioning in 1987.

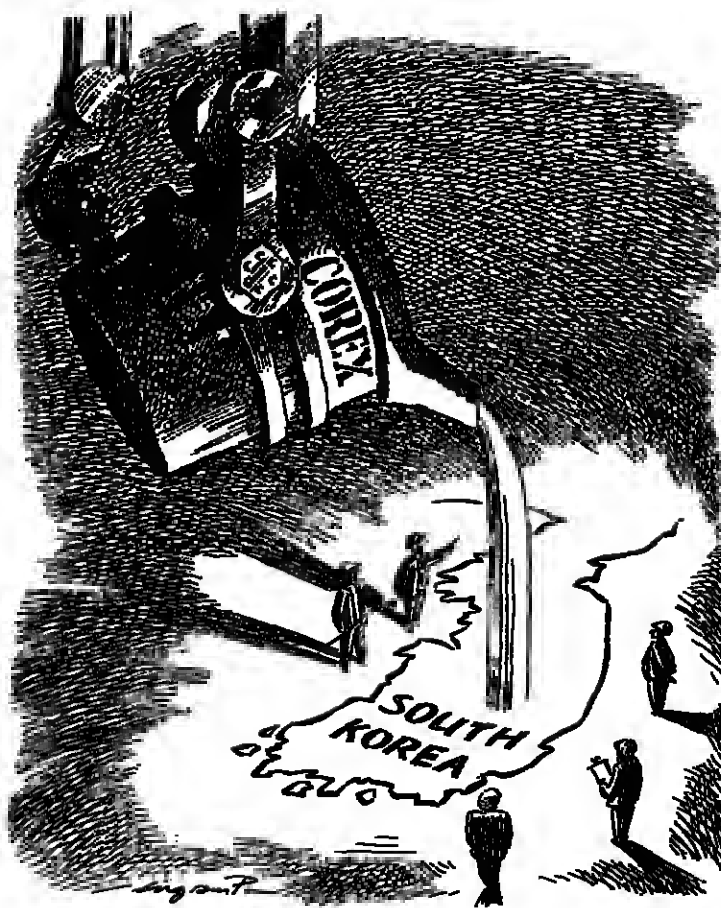
Since then, things have been tense in Linz, to say the least. "We have been hoping a long time for a second contract," Steinwender says. Some executives felt that VAI

should have put in a Corex plant at the Linz works of its sister company, VA Stahl, to demonstrate its confidence in the technology.

But this was difficult to justify economically as long as newly modernised iron making facilities, which were well adjusted to downstream facilities, were working effectively. "So we are very happy that Posco has come along. It is the third largest steel company in the world," he says.

The Posco order is for a plant that is double the size of Icor's. VAI will not disclose the value of the order, but says normally a plant of this size would cost \$350m (£175m). Questions have been raised about how much further the technology can be scaled up without running into new complications. Steinwender says the next step up to a plant of about 1m tonnes per year should be achieved without difficulty, as the equipment needed has already been used in DR plants.

Opinions are divided within the group as to whether Corex will be as big a success as Voest's development in the late 1940s of the LD (named after its Linz and Donawitz steelmaking sites) basic oxygen technology process for converting iron into steel. That technology is now universally used in integrated steel works around the world and has produced a steady income



stream for the group for decades.

VAI claims that total Corex plant costs for producing a tonne of hot metal are about 20 per cent less than those in a coking plant-blast furnace complex. Total energy requirements are about 15 per cent less, but considerably more excess energy is available for driving a power station.

Still, the snag for many producers, like Voest itself, is that as long as old, fully depreciated plant is still working well, it is difficult to

justify investing in Corex. And, as Othmar Pühringer, deputy chairman of Austrian Industries, Voest's parent company, says, "there is already a significant overcapacity of hot metal in the world".

Pühringer believes that market development will take some time. "The real boom will take place when environmental controls get more stringent."

"We did not see this when we developed the process, but it is a beautiful by-product."

Technically Speaking

Unix's survival at stake

By Alan Cane

A FEW days before Christmas last year, Novell, a US computer networking company whose annual sales are now close to \$1bn (\$600m) signed a letter of intent to acquire Unix Systems Laboratories, a company in which AT&T has a majority stake and which is responsible for the licensing and development of the Unix computer operating system.

The deal, worth \$350m, has to be ratified by 11 other computer companies which own shares in USL. These include Amdahl, Fujitsu, ICL, Motorola and Sun Microsystems. It is nevertheless remarkable, given the history of Unix, that there has been a dearth of comment on a development which may fundamentally reshape the open systems movement. It may simply have been the imminence of the New Year; others see more sinister forces at work.

To recap briefly: open systems imply a common set of rules for interworking so that no supplier has a technical advantage over any other in developing standard products.

Unix is one of a number of operating systems vying to be adopted as the open systems standard. The development of such an operating system would have to be free from the control of any one manufacturer or group of manufacturers.

Unix was created by AT&T at Bell Labs but has since been widely licensed, leading to a damaging multiplicity of "standard" versions. These include Sunsoft's Solaris and IBM's AIX.

The competition includes IBM's personal computer operating systems OS/2, the Open Systems Foundation's OSF1 and Microsoft's Windows NT, a new operating system which has yet to be launched commercially.

AT&T established USL, and encouraged other companies to take stakes in it, to promote the idea of Unix development independent of itself or any other company. In doing so, it showed it had learned the lessons of the 1980s when plans to establish a standard Unix between AT&T and the

aggressive workstation company, Sun Microsystems, provoked an industry war.

Novell, however, is one of the industry's newly emerging dominant forces with some 60 per cent of the global market for networking software. The 1990s are set to be the decade of computer networking so Novell, along with Intel and Microsoft, can claim to be an architect of the new world order in computing.

So by selling off USL to Novell, has AT&T thrown away the idea of an independent Unix? And if it has, does it matter?

The answer to the latter question would seem to be "No", judging by the lack of controversy over the proposed sale. Why should that be?

One possible answer is that AT&T and the rest of the industry are already anticipating that Windows NT will be the operating system of the future and have thrown in the towel.

Windows NT - standing for "New Technology" - is Microsoft's first multitasking operating system suitable for powerful network servers. It is Microsoft's attempt to lay siege to the market for enterprise-wide computing, taking advantage of the shift away from mainframes and mainframe operating systems.

Microsoft has a deserved reputation for tenacity in bringing reliable products to market even if there are several false starts on the way. But coming as it does from a background in stand-alone personal computers, it has little experience of enterprise data processing. It knows this very well and is taking steps to remedy its deficiencies.

But multiuser computing is complex and critics argue that Windows NT will have to go through several versions before it approaches the reliability and robustness of Unix.

Many believe that Unix represents the best opportunity of developing a genuinely open operating system for the 1990s and beyond. With the loss of an independent USL, however, there may be again a proliferation of Unix variants - to nobody's advantage.

SmithKline cures a corporate headache

Group decision-making is central to corporate life, but it can be time-consuming and socially awkward for many managers. In a move that introduces a touch of the television game show to business, SmithKline Beecham is trying to take the headaches out of joint decisions.

The Anglo-US pharmaceutical group's solution is Teamworker, dreamt up by Tony Gear and Martin Read of Decision Dynamics, a small UK communications company. It consists of handsets, similar in design to pocket calculators, linked by radio to a central stan-

dard microcomputer. This is loaded with special software which presents data in logical order to the participants, who vote or register opinions on the keypads. The results appear instantly on a large screen.

Teamworker is also used by the Ministry of Defence, Manchester University, and Allied Breweries, where it shows what the members of testing panels think about differing beer flavours.

The head of SB's Gastrointestinal R&D Category, Leanne Wagner, says the system makes research and development meetings much

more effective. It was adopted to cut the length of time spent reviewing SB's extensive project portfolios.

"Our practice has always been to brainstorm in groups of 12 to 15 staff from a variety of disciplines, as well as to gather smaller groups dealing with individual therapeutic areas," she says. "The idea of portfolio review is to pinpoint where our resources should best be concentrated and evaluate research opportunities." But this was often time-consuming and complex.

Wagner says meetings are now better organised. "The computer gives the cue for each project option to be presented and for its technical and commercial attractiveness to be discussed." A group vote then shows instantly where disagreements arise, without participants being influenced by others' opinions.

"Social pressure is thus considerably diminished; participants can disagree without confrontation, producing a more honest spread of opinion. It becomes much more difficult for a senior member to dominate the meeting," Wagner says. This is important when people from different disciplines are involved.

John Dent, SB's former senior vice-president of project management, says meeting times are now much shorter. "We normally took a 15-day yearly meeting to review our portfolio, and that has been cut to around four."

He is not sure whether the decisions are actually better. "But one point which is important is that everyone understands what decision has been reached. At least this way, people who disagree have a fairer chance of being able to persuade the others."

James Arnold

There is a limited amount of exhibition space available at the conference

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Conseil National du Patronat Français (CNPF)

Mr Arthur Dunkel*
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Dr Hans Tietmeyer*
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Second Marshall case opinion given



EUROPEAN COURT

The preliminary opinion in the second Marshall case was delivered last week. The case concerns compensation payments made under UK legislation for breaches of EC sex discrimination laws. The European Court has been asked to rule whether national limits on such compensation payments are lawful.

In the first Marshall case, the court ruled that Miss Marshall was entitled to rely on the provisions of an EC directive in her action for wrongful dismissal on grounds of sex discrimination against her employers, Southampton and South West Hampshire Area Health Authority.

Under the relevant UK legislation, the maximum compensation which could be paid to Miss Marshall at the time was £6,250. The Industrial Tribunal assessed her loss at £18,408, which included £7,710 in respect of interest.

The Area Health Authority paid the capital sum, but appealed against the tribunal's award of interest.

In his opinion Advocate-General Van Gerven rejected an argument put by the UK and Irish governments that the court should restrict itself to ruling on the question of the interest payable. He said the court should also consider the much wider point of a general compensation limit in order to deal with this issue, it was necessary to decide the scope and content of the relevant EC law rights.

The advocate-general found that the relevant provisions of EC law did give rise to rights which could be relied on by individuals in their national courts against member states and public authorities.

These rights comprised not only the right to obtain an effective judicial remedy against sex discrimination, but also the right to obtain specific compensation, which had not previously been recognised by the court.

Mr Van Gerven said national compensation limits were not, in themselves, unlawful, but that the compensation awarded had to be adequate in relation to the damage sustained. That did not mean that the compensation had to be equal to the damage. It was for the national court to assess the adequacy of the compensation in every case and remedies for breaches of Commu-

nity law should be comparable to those for breaches of domestic law.

The question of interest was divided into two:

- "legal interest" - to compensate for any delays in the payment of the damages agreed by the national court - was due from the date of delivery of the national decision establishing the amount of compensation;
- and "compensatory interest", which is a component of the compensation package, should form part of any award, otherwise that award would not be adequate in relation to the damage suffered and thus breach the Community rights of the individual concerned.

C-271/91: *M. H. Marshall v Southampton and South-West Hampshire Area Health Authority*. Opinion delivered on 26 January 1993.

Discriminatory tax treatment not unlawful.

In a case involving tax benefits in Germany, the ECJ found that certain tax allowances dependent on the German residence of the taxpayer, were not contrary to the provisions of the Rome Treaty dealing with establishment rights and the rules against discrimination.

C-112/91: *Hans Werner v Finanzamt Aachen-Innenstadt*, ECJ FC 26 January 1993.

Preliminary references to the European Court.

The European Court gave a salutary reminder last week to national courts wishing to refer preliminary questions to the ECJ. An Italian court had referred two questions to the ECJ for preliminary ruling concerning broadcasting restrictions and their compatibility with EC competition law. However, the questions were, according to the court, so laconic and lacking in precision that it was impossible to identify the questions to be answered.

The court stated that it was the duty of the national court to identify the factual and legal framework within which questions for preliminary ruling were raised. As this had not been carried out by the Italian court, the ECJ could not answer the questions referred.

Joined cases C-320/90, C-321/90 and C-322/90: *Telecombrasil v SpA and others v Circoel, Ministero delle Poste e Telecomunicazioni et Ministero della Difesa*, ECJ FC, 26 January 1993.

BRICK COURT CHAMBERS, BRUSSELS

The American writer Ambrose Bierce defined litigation in his Devil's Dictionary as "a machine which you go into as a pig and come out of as a sausage".

He could have added that you must also pay for the privilege. Court-based justice is slow and expensive and for every winner produces a loser. The cost of a two-year commercial dispute culminating in a one- or two-month trial can run into millions of pounds.

Yet during the UK's deepest recession in 60 years, when businesses ought to be doing all they can to cut variable costs, they are spending more and more on fighting costly battles in the courts.

The Centre for Interfirm Comparison, an independent research group, says that on average London law firms reported a 25 per cent growth in litigation in 1992. That came on top of an average 43 per cent rise in litigation in 1991.

There has been some progress in the search for cheaper and fairer methods of handling commercial disputes in the UK over the past two years. But industry has been slow to embrace the concept of alternative dispute resolution (ADR) - which in the UK mainly takes the form of mediation - despite Confederation of British Industry (CBI) backing.

In November 1990 the CBI supported the launch of the Centre for Dispute Resolution. CEDR is a non-profit making organisation, backed by industry and professional advisers, dedicated to reaching better commercial solutions to domestic and international business disputes.

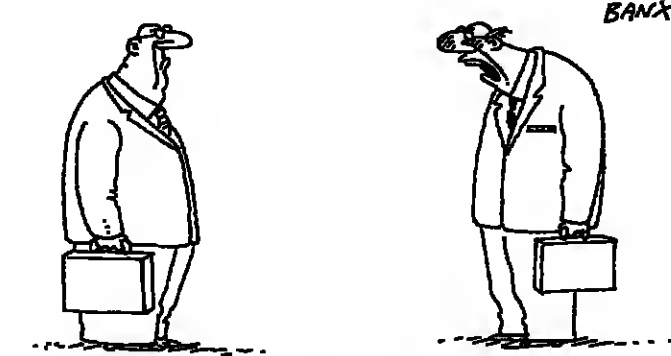
Founder members included BAT, Ford (Europe), Grand Metropolitan, ICI, Smiths Industries and Trafalgar House Construction, plus a dozen of the UK's leading law firms and four of the biggest later membership of CEDR had passed 100. New recruits included RTZ, Legal & General, Midland Bank, BOC Group, Prudential, John Laing, John Mowlem Construction, British Telecom and Black & Decker. Today membership totals more than 250 with almost 50 per cent drawn from commerce and industry. Many companies have actively promoted ADR.

CEDR has established links with a growing number of UK and international ADR organisations and is to supplement the work of the London Court of International Arbitration, The Law Society, the Bar and the Lord Chancellor's Department. It has also expressed support for ADR as a concept.

In its first two years 200 cases, involving more than £300m, were referred to CEDR, of which about 25 per cent went on to complete formal ADR processes. CEDR estimates that more than £30m in potential

Industry is still paying a heavy price for ignoring a fast, cheap alternative to litigation, writes Robert Rice

Out-of-court settlement



"I HOPE THE MEDIATOR THROWS THE BOOK AT YOU."

legal costs have been saved and substantially more if management time is included.

So, with CBI-backed industry support, goodwill from the professions and at least the beginnings of a sound record, why has ADR failed to take off in the UK?

Dr Karl Mackle, CEDR's director, says: "The low level of experience of lawyers and clients with the process is still an obstacle and the traditional adversarial mindset and cul-

ture of lawyers and clients in litigation a positive barrier."

But old habits dying hard is not a complete answer. While lawyers' interests are unlikely to make them the first to suggest it, Dr Mackle concedes that CEDR has made "considerable headway" in recent months in persuading lawyers to take ADR more seriously.

The real problem is in industry, where there is lack of awareness of ADR and what it has to offer, edged with a large dose of scepticism.

In America the success of ADR techniques came from publicity surrounding the successful resolution

of business disputes involving well-known companies. Examples include the four-year IBM/Fujitsu computer software copyright dispute, Borden's \$300m trust action against Texaco and American Can's \$41m action for breach of contract against Wisconsin Electrical Power.

In the UK no company which has been through ADR has yet been prepared to talk about the experience in any detail. Industry has had to judge the process from brief second-

In America the success of ADR techniques came from publicity surrounding the successful resolution of business disputes involving well-known companies

patented for the dental industry. Successful UK marketing required several design changes. Autocar approached a London product design consultancy and subsequently accepted its quote for cost and time.

The design changes took a lot longer and cost a lot more than anticipated. Autocar felt it had lost market opportunities. Eventually the American exercised his right to terminate the agreement with Autocar under US law and Autocar decided to sue the design consultancy for negligence and breach of contract and lost profits.

Mr John Wright, the Warner Crane partner handling the case for Autocar, said initially they went down the traditional route. A writ claiming £27m was issued in April 1989 and a split-trial was agreed - the first trial, expected to last eight weeks, to determine liability, the second to determine damages.

Traditional negotiations failed to produce a settlement but did narrow the issues. Eventually, four months before the date for the first trial, the design consultancy suggested one final attempt should be made to settle the dispute by mediation. Autocar agreed and together they approached CEDR.

Two mediators, Mr Michael Burton QC and Dr Karl Mackle, were nominated and a date fixed for the hearing. The mediation took a day. It began with a short opening summary of each side's case in open session followed by a series of private caucuses, or open and frank discussions, between the mediators and each side in turn about their respective cases.

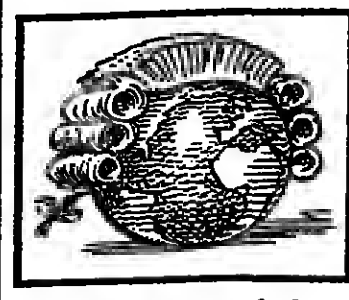
The case was eventually settled late in the afternoon for less than £1m, but only after the defendants had increased their original offer by more than 70 per cent. Both sides appeared satisfied with the outcome. "In a way," says Mr Wright, "they had had their day in court."

The total cost of the mediation was less than £20,000 for both parties. Avoiding two trials lasting as much as four months overall saved somewhere between £1m and £1.5m for each side, he says.

Even if mediation fails all that has been lost is the cost of a day's mediation, he adds. For it to work, however, both sides must be willing participants and they must have top managers there who are capable of taking decisions on the spot because the function of mediation is to persuade each side to move away from their entrenched positions.

ADR provides a cost-effective, simple and quick alternative to litigation. It will not always work and it will not be suitable in all cases. But as the Autocar case illustrates the potential savings are enormous. Business continues to ignore ADR at its cost.

LEGAL BRIEFS



Bank loses claim for negligence of property valuers

Commercial property valuers facing a pile of negligent valuation claims arising from the collapse of the London commercial property market should take heart from a High Court decision last week in a case brought by The Private Bank & Trust Company against Sallmanns (UK). The bank claimed to have made advances relying on an allegedly negligent valuation made by Sallmanns in June 1990 on an office development in north London. But the Court ruled that the commercial property market in London had not collapsed at June 1990 as the bank claimed and that the valuer could not reasonably have been expected to foresee the speed and extent of the imminent collapse in commercial property values. Hugh Williams, of solicitors Williams Davies Meltzer, who represented the valuers, said: "Encouragingly the court showed itself willing to place itself in the position of the valuer at a critical time in the commercial property market rather than adopting the hindsight vision of pundits who claim subsequently to have been able to foresee the market collapse and who suggest that the valuer in the field should likewise have done so."

Russian opening
London-based international law firm Linklaters & Paines have been appointed to advise local government agencies in Chelyabinsk, a previously closed part of Russia, on their dealings with foreign investors. Chelyabinsk region, in the southern Urals about 2,000km east of Moscow, is a leading centre for Russia's military defence and nuclear weapons industry and is rich in natural resources. Linklaters expects keen interest from foreign oil and mining companies as well as the high-tech industry.

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FT CONFERENCES

EUROPE - THE WAY FORWARD

Paris, 10 & 11 February

This timely conference provides an opportunity for economic and business leaders to address a whole series of questions on Europe's future. Speakers include Mr Pierre Berezgiovsky, Prime Minister of France; Dr Hans Tietmeyer, Deputy Governor of the Deutsche Bundesbank; Mr Jean-Claude Trichet, Director of the Treasury at the French Ministry of Economy, Finance and the Budget; Mr Peter Sutherland, Chairman of the Group Report on the Implementation of the Single Market Post 1992; Dr Tyl Necker, President Federation of German Industries and Mr Francois Perigot, President of CNPP.

THE LONDON MOTOR CONFERENCE

London, 22 February

The aim of this year's meeting is to discuss the challenges and opportunities facing the European motor manufacturing and components industry and review developments in distribution and franchising. Speakers include: Mr Bill Ebbert, Chairman and Managing Director, Vauxhall Motors Limited; Mr John Towers, Group Managing Director of Rover Group Limited; Mr Trevor Bonner, Managing Director of Automotive Drive Line Systems Division at GKN plc and Professor Garel Rhys, OBE, Professor of Motor Industry Economics at Cardiff Business School.

CABLE & SATELLITE BROADCASTING

London, 23 & 24 February

The Financial Times annual conference will review the state of progress of the new international television channels, their effect on the conventional television companies and the associated business, investment and regulatory issues. Speakers include: Sir George Russell of the Independent Television Commission; Sir Bryan Cansberg of the Office of Fair Trading; Mr John Birt of the BBC; Dr Burkhard Nowotny of Dautschka Walls; Mr Adam Singer of International Telecommunications Inc; Mr Edward Bleier of Warner Bros Inc and Mr Gary Davey of British Sky Broadcasting.

TRANSPORT IN EUROPE - CREATING THE INFRASTRUCTURE FOR THE FUTURE

London, 2 & 3 March

The conference will examine a broad range of policy issues for liberalising and harmonising transport in Europe, financing infrastructure improvements and the development of pan-European integrated transport systems. Speakers include: The Rt Hon John MacGregor OBE, MP, UK Secretary of State for Transport; Prof Dr Günther Krause, German Federal Minister of Transport; Mr Capel Ferrer of the UN Economic Commission for Europe; Mr John Welby of the British Railways Board; Mr Pitt Traumann of the European Investment Bank; Mr Günther Henrich of the Austrian Ministry of Public Economy and Transport; Dr Andras Timar of the Hungarian Ministry of Transport; Mr Christopher Garnett of Eurotunnel and Dr Adrian von Doernberg of Deutsche Lufthansa.

THE EUROPEAN WATER INDUSTRY

London, 15 & 16 March

Environmental legislation, the cost of up-grading water quality and to review moving to new methods of waste disposal as well as opportunities and challenges for companies seeking fresh markets in Eastern Europe. Speakers include: Mr David Maclean, MP, Minister for the Environment and Countryside; The Rt Hon The Lord Crickhowell, PC, of the National Rivers Authority; Mr Ian Byatt of Ofwat; Mr Jean-Francois Didion of Lyonnaise des Eaux Dumez; Mr Nikolai Mikheev of the Ministry of the Environment and Natural Resources of the Russian Federation and Mr Josue Tanaka from the EBRD.

All enquiries should be addressed to Financial Times Conference Organisation, 102-108 Clerkenwell Road, London EC1M 5SA. Tel: 071-814 9770 (24-hr answering service) Telex 27347 FTCONF G, Fax: 071-873 3975 or 071-8733969.

PEOPLE

Hawley resigns from HMH

Mel Hawley has resigned as chief executive of Haden MacLellan Holdings, the industrial conglomerate, only a year after his promotion to the post.

His responsibilities have been taken on by Harold Cottam, appointed chairman last September, and by the heads of the two main divisions, Clive Mayhead and Richard Taylor.

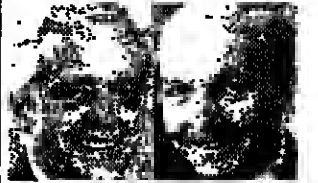
Cottam says these two were "almost joint managing directors" so it was difficult for the chief executive "to add a great deal of value in operational terms".

As he, Cottam, had been brought in to help "restore the group's fortunes, to look at its management structure and to

transform its image in the City, it was difficult for the CEO to contribute in that area" either. He adds that Hawley, 47, lived in Yorkshire when the group's head office was in Surrey, and so he had "become a little remote". The parting was natural, with a reasonable settlement.

Hawley, a chartered accountant whose links with companies that are now part of Haden MacLellan - notably London and Midland Industrials - go back more than 20 years, became chief executive in February last year when Philip Ling, his long-time leader, became non-executive chairman.

Non-executive directors



■ Brian Baldock (left), deputy chairman of Guinness, and Peter Birch, group chief executive of Abbey National, at DALGETY. Graeme Odgers will retire in April.

■ Bill Caldwell is to become chairman of H YOUNG HOLDINGS on the retirement in July of John Wilson.

■ Albert Hargreaves, former chairman of CI Group, as chairman at APOLLO METALS on the retirement of Bob Teare.

■ The Hon Charles Cayzer has resigned from DE MORGAN GROUP.

■ Peter Levine, senior partner at TEEMAN LEVINE, at SEVERFIELD-REEVE.

■ Ralph Hodge, former chief executive of ICI chemicals and polymers, at ENRON EUROPE.

■ Sir Ivor Cohen and Paul Lewis have resigned following AB ELECTRONIC PRODUCTS' acquisition by TT Group.

■ Brian Allison, founder of BIS Group, at UNITECH.

■ Michael Abrahams has resigned from GABICOL.

■ Shaun Dowling, a former director of Guinness, and David Tricker, a former director of M&G Group, at ML HOLDINGS.

■ Mark Littman and Ladislav Rice have retired from BURTON GROUP.

Gottlieb: aiming to prick the rent balloon

Michael Gottlieb, owner of two London restaurants, has been elected joint chairman of the Property Market Reform Group, an organisation campaigning for changes to British property leases.

Gottlieb, 45, is a fierce critic of several "iniquitous" aspects of the commercial lease system, namely its lack of transparency, its biased arbitration procedures, its upward-only rent review clauses and priority of tenants liable if a subsequent tenant defaults.

"Rents are now becoming the main cost factor for all retailers and the simple fact is that rent increases are forcing businesses into bankruptcy,"

Cottam, formerly managing partner of Ernst & Young, is in the process of withdrawing from his remaining roles at the accountancy firm. He is spending most of his time with HMH, which last year saw its first-half pre-tax profit slide from £7.8m to £2.4m and slashed its interim dividend.

One of the chairman's goals is to recruit a financial director - a new post for HMH. Cottam says: "In a sense everyone has been a finance director... and that's not the way to do it" - a neat piece of counter-culture when part of the Ling credo was: "It doesn't matter who gets it right so long as someone does."

He says: "That is not the way to foster economic growth."

Gottlieb is the proprietor of Smollensky's Balloon and Smollensky's in the Strand. He became convinced of the need for reform of the commercial property system after writing an article in a trade magazine about his own experience. This generated a huge response from the restaurant industry; he is vice-chairman of the Restaurateurs Association of Great Britain, which is a member of the Property Market Reform Group. This was launched last summer with the intent of persuading parliament to legislate against practices such as upwards-only rent reviews.

Civil servants' stores

Working for The John Lewis Partnership, the high street retailer owned by its staff, has sometimes been likened to a career in the civil service - it is not hard to see why.

Stuart Hampson, 46, who took over as chairman yesterday, was a civil servant for 13 years and his new deputy chairman, David Young, 50, had worked almost twice as long as a civil servant as he has been a John Lewis partner.

Both men are Oxford graduates and joined John Lewis in 1982. David Young, who retains his job as finance director, spent most of his civil service career in the Ministry of Defence, before joining John

Lewis. Before becoming finance director he ran a number of stores including Peter Jones in London's Sloane Square. The deputy chairman traditionally chairs the principle executive committee, a conference of directors which discusses policy.

Meanwhile, the group has also promoted a third ex-civil servant to its board - Luke Mayhew, the 39-year-old director of research and expansion. Born in New Zealand and educated at Oxford also, he worked in the Department of Industry between 1974 and 1978. From there he went to Thomas Cook Travel and then British Airways where he rose

Persimmon splits role

Yorkshire-based Persimmon, regarded as one of the best regional housebuilders, is splitting the role of chairman and chief executive. The present incumbent, Duncan Davidson, will continue as executive chairman.

John White, 41, becomes group chief executive as part of a reshuffle of board responsibilities. White, who has been with the group since 1979, was formerly executive chairman of the housing division responsible for the Midlands and south east England, and is replaced by Mike Farley.

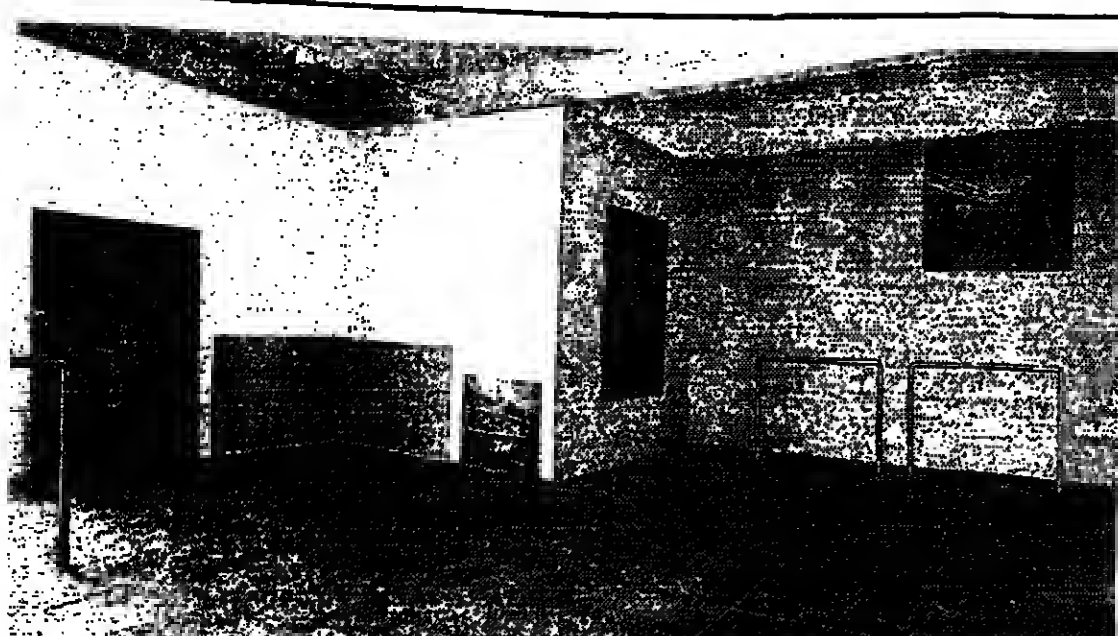
Mike Allen, 48, who has been with the group since 1976, becomes deputy chairman. He retains responsibility for the Yorkshire and north east England markets.

Davidson, 51, has ambitious plans to expand the company's size and has decided to strengthen senior management accordingly. "We would like to double output to about 4,000 homes a year by the mid-1990s," says Davidson who, with his wife, owns just over a fifth of the company. "The timing of expansion, however, will depend upon recovery in the housing market."

Davidson says the decision to split the functions of chief executive and chairman is in line with the recommendations of the Cadbury committee. He stresses, however, that the decision was not prompted by that report: "It is just coincidental that we believe this is the right thing to do for a company of our size and at our stage of development," he says.



to be general manager human resources. In May 1991 he was appointed chief executive (Europe) of Shandwick, the troubled public relations group, and in June 1992 he joined the partnership.



The winning entry, the mixed-media installation '8.30', by twins Jane and Louise Wilson

Crème de la crème goes sour

Oh dear: here we go again for nothing is more dispiriting than to find oneself yet again playing the critical curmudgeon when the whole point of the exercise is the celebration of youth and hope and precocious achievement. So the Barclays Young Artist Award comes round again, for the ninth time and, at £10,000 to the winner and a further £10,000 shared between the other finalists, very generous it is. Drawn from London's post-graduate colleges, nine young artists, if we count collaborating twin sisters as one, make it to this year's final exhibition — three from Goldsmiths; four from the Slade; two from Chelsea; no-one from either the Royal College or the Academy Schools. Seven are women.

The young, like the poor, are always with us, and I am ever less convinced that they should be encouraged in this way. I can see well enough how attractive the scheme must seem — young artist starving in garret, help when most needed and all that — but in truth young artists need encouragement no more than the rest of us. Some of them, of course, have much to offer in prospect, but those committed to their vocation will persist to any ease. As for the quality of the work, student work is by definition, well, student work. Test it in open competition by all means, but to limit it to itself is to indulge in a kind of special pleading.

But if there is to be such a student competition, one drawn more over from the very cream of the country's art students, skinned at their most ambitious and particular, the very least we might expect is a fairly broad travel through the full range of student activity. A certain mature accomplishment might well be lacking, but in its place surely we should find some excitement, idiosyncrasy, experiment, above all some variety. If you cannot take any risks when you are a student, when can you take them?

It seems that the riskiest thing to do nowadays, if student premeditation is aspired to, is to work directly from the visible world. Is there

really not a single student in all the London post-graduate schools of a sufficient quality to interest the selection panel who is working from the life-model as painter or sculptor, or looking at landscape or still-life, or modelling or carving, or even welding and assembling, the unique object? Evidently not. Is it because, such technical, disciplined and analytical instruction is no longer to be had in the modern art school? Are such arcane preoccupations actively discouraged? Who can say?

What we get instead, distilled in the Barclays selection, is the critical orthodoxy of the international market-place of the late 20th century. The important thing is to

William Packer
reflects on the
Barclays Young
Artist Award

strike an attitude, make a statement, present an image, an idea, a formula. If it is about art, or may be made to bear a feminist, socio-political or economic reading, so much the better. Gleno Brown (from Goldsmiths), that seminary of the thinking artist, makes paintings of reproductions of paintings, that follow every mark of the original images in the closest detail — yet offer nothing of their reality of surface and texture, and the active qualities of their making. They are "completely devoid of vitality" remarks the catalogue appropriately.

The only other painter is Suzanne Walker (Slade), whose large canvases each carry as image a single flat, black silhouette. These turn out to be derived from tower-blocks, thus enabling her "to discuss both the language of painting and its relevance to contemporary urban life... the epitome of post-war idealism turned sour". Laura Thomson (Chelsea) is a painter too, of sorts, but makes of her painting a performance to be registered on video. A single line appears on the wall as she pulls away the strip of masking-

tape. Face to the wall, her arm describes a broad black circle around her body.

The rest is sculpture, photography and installation. From high on the wall of an otherwise empty white space, the recorded voice of Georgina Starr (Slade) drones on in impenetrable, indulgent monologue. "A highly emotive 'absent presence'". Tacta Dean (Slade) offers a series of photographic tableaux after a 'Martyrdom of St Agatha', she of the severed breasts. Siobhan Hapaska (Goldsmiths) has filled narrow channels of perspex with brown sugar to make cumulative minimalist reliefs, thereby, we are told, "redefining categories, discovering unexpected potential for speeded up or slowed down communication".

Hilary Wilcox (Slade) makes wooden head-ends that she leans against boxes of various sizes, confounding expectations of ease and comfort, these rather "sites of physical displeasure and psychic unease". Renato Niemis (Chelsea) has simply made two small rooms or large boxes, roughly the size of a rubbish skip, and as roughly made of timber and board, the one floor carpeted, the other plain. The artist stresses "the inadequacy of these meagre, jerry-built structures as containers for human aspirations".

And at last we come to the joint-winners of the Award, the Wilson twins, Louise and Jane (Goldsmiths), with their photographic and mixed-media installation, a metal crush-barrier, a patch of paint, a number of photographs, a small, dark, rectangular structure, showing corners, stairs and doorways littered with odd scraps and remnants, vaguely suggestive of some active destruction. The ensemble arouses "the guilty suspicion that one is somehow responsible for the sordid circumstances, if only through indifference or neglect." Or not, as the case may be.

The Barclays Young Artist Award Exhibition, 1993: The Serpentine Gallery, Kensington Gardens W2, until February 28; sponsored by Barclays Bank

Vienna Opera Varady in 'Otello'

her partners sound rough, and passages in the mezzo range told more strongly than lighter-voiced sopranos can make them do. Her musical intentions were admirably precise, her dignity impeccable. In the other hand, she cannot pass for Italian; her timbre does not float, and the curves in her line never suggested lyrical innocence — at some cost to the essential pathos. Her brimming vitality and self-possession do not make an ideal Desdemona.

As Emilia, Roderigo and Montano, Margarita Lilova, Wilfried Gahmlich and Claudio Otelli were all more than competent. Benedikt Kobel, singing his first Caisso here, cut an unusually personable young figure — a plausible ladies' man, for once — though his tenor began to display some colour and ring only in Act 3. The Vienna chorus stood in lines and walked through their well-trodden moves with excitement; the Vienna Philharmonic offered moments of beautiful play, though Adam Fischer's conducting was unequal to the full range of Verdi's great score. He and Bruson wrong-footed one another throughout the evening.

David Murray

INTERNATIONAL ARTS GUIDE

AMSTERDAM

Muziektheater Tonight, Fri and next Mon: Christoph Prick conducts Richard Jones' production of Der Ring des Nibelungen (in repertory till Feb 21). Tomorrow: Netherlands Dans Theater in works by Hans van Manen, Jiri Kylian and David Parsons. Feb 12: first night of Dutch National Ballet mixed bill (8255 455).

Concertgebouw Tonight, Julian Green guitar. Tomorrow and Thurs: Myung-Whun Chung conducts Royal Concertgebouw Orchestra in Rakhmaninov. Sat: Gidon Kremer soloist with Netherlands Chamber Orchestra. Sun: Alexander Toradze piano recital. Next Thurs: James Bowman heads cast in Handel's Israel in Egypt. Next Wed and Thurs: Gidon Kremer Royal Concertgebouw (8718 345).

BRUSSELS

CONCERTS
Georges Delaunay conducts Walloen

Chamber Orchestra in works by Mozart, Bach and Gluck, with soprano soloist Agnès Winkler. Thurs: Ronald Zollman conducts Belgian National Orchestre in works by Mendelssohn and Mozart, with soloists Tabes Zimmermann and Hagai Shaham. Fri: Pierre Bartholomae conducts Liege Philharmonic Orchestra in works by Haydn, van Rossum and Beethoven. Sun afternoon: Muhai Tang conducts Royal Flanders Philharmonic Orchestra in works by Liszt, Dohnanyi and Dvorak, with piano soloist Ju Haa Suh. Mon: Philippe Herreweghe conducts Mendelssohn's Elijah, with soloists including John Mark Ainsley. Feb 18: Anne Sophie Mutter (Palais des Beaux Arts 507 8200).

THEATRE
The main event this month is a production of Ibsen's John Gabriel Borkman directed by Luc Bondy and designed by Erich Wonder. First night Feb 13, daily except Mon till Feb 21 (Théâtre National 217 0303).

CHICAGO
CHICAGO SYMPHONY
Daniel Barenboim is conductor and soloist on Thurs, Fri and Sat in a programme including works by Mozart and Rimsky-Korsakov and the world premiere of a new work by Melinda Wagner (435 6661).

CHICAGO LYRIC OPERA
Zubin Mehta conducts August Everding's new production of Das Rheingold tomorrow and Sat (also next Tues and Fri). The cast includes James Morris.

Ekshard Wlaschina, Tatiana Troyanos and Bryn Terfel. Fri, next Tues and Sun: Un ballo in maschera with Antonella Banau, Taro Ishihara, Paolo Gavanelli and Fioranza Cossotto (332 2244).

PARIS

DANCE/OPERA
Felix Galland La Bayadère: Nureyev's Opera Ballet production can be seen tomorrow, Thurs, Sat, Mon, Tues and Wed. Feb 23-27: Pina Bausch Tanztheater Wuppertal (4017 3535).

Théâtre de la Ville Anne Teresa De Keersmaeker: The Belgian choreographer's experimental dance group Rosas presents a new work entitled Rosas, music by Beethoven, Wabern and Shnitke, daily till Sat. Feb 9-13: Studio DM presents new work by Catherine Diverres. Feb 18-21: Nederlands Dans Theater (4274 2277).

Opéra Bastille Les Contes d'Hoffmann: Vinson Cola, Jean-Philippe Lafont, Mera Zampieri and Natalia Dessey head the cast in Roman Polanski's production, conducted by John Nelson (next performances tomorrow and Mon, in repertory till Feb 27). Un ballo in maschera: Thomas Fulton conducts Nicolas Joel's production, with Dennis O'Neill and Gabriela Banackova (next performance Sat, in repertory till Feb 20). Thurs: Dmitri Hvorostovsky song recital. Fri: Hedwig Fassbender song recital (4001 1616). Next Tues at Opéra

Philip Larkin loved to hate Archie Shepp, the US tenorist who shared a double bill earlier this week at Islington's Union Chapel with cornettist Nat Adderley. Larkin thought his sound was "like *Flight of the Bumble Bee* scored for bagpipes and concrete mixer". In those days, the mid-1960s, Shepp and his avant-garde claimed were trying to make order out of chaos. Twenty-odd years on, the old order has prevailed and the brutalist blues-inflected post-bopper. Accompanied by his regular band of Horace Parlan (piano), Wayne Dockery (bass) and Steve McCraven (drums), Shepp began in a lugubrious mood but progressed through mellow compositions from his last album *I didn't know about you*, to a funk piece which involved James Brown style "ow" exclamations.

Surprisingly, given his doleful appearance, old Shepp has a fine singing voice which he uses enthusiastically — a deep blue baritone crooning on a ballad like his own "Déjà Vu" or shouting the blues, which he is also prone to. The tenor playing, while it retains much of the gruffness and rough edged familiarity with the melody, is growing more friendly with age and Shepp sounds more comfortable savouring a ballad than punching out tough phrases. Parlan, who shares the writing with the leader, is an empathetic accompanist and combines a Monk-ish right hand with a less percussive left for bitter-

Jazz/Garry Booth

Matinee idols

It's the Truth, If You Think It is: Pirendello's mystery thriller directed by Liviu Ciulei. Till Feb 21 (Arena Stage 202-488 3300).

JAZZ/CABARET
Blues Alley Jazz Supperclub
Tonight: Rebecca Perles, jazz vocalist. Tomorrow: Keyvin Lettau, vocals. Fri, Sat, Sun: Stanley Jordan, guitar. Next Tues-Sun: Jerry Butler (1073 Wisconsin Ave, in the alley, 202-337 4141). Berns of Wolf Trap Thurs: The Night Hawks, blues, boogie, rock and roll. Fri: Jerry Gonzalez and Fort Apache Band, Latin jazz. Sat: Livingston Taylor, acoustic folk guitarist (703-218 6500).

ZURICH

Opernhaus Tonight: Riccardo Chailly conducts Mahler's Seventh Symphony. Tomorrow and Sun: Nikolaus Harnoncourt conducts the Ponnalla production of Così fan tutte, with Lucia Popp and Ann Murray. Thurs and Sat: choreography by Nijinski, Barnd Blamer, Arthur Saint-Léon and Jorma Uotinen. Fri: Die Fledermaus (262 0909). Tonhalle Tomorrow and Fri: Christoph Eschenbach conducts Tonhalle Orchestra in works by Mahler, Chopin and Stravinsky, with piano soloist Zlmon Barto. Thurs: American String Quartet plays works by Haydn, Mandelstam and Brahms. Feb 14: Alfred Brendel (206 3434). Theaterhaus Gessnerallee Impressions de Pelléas: Peter Brook's Debussy adaptation, daily till Sat (221 2285).

Water" to his own big earner, "The Work Song", is moved along briskly by Barga who pecks away at the keyboard furiously and Cobb, a metronomic time keeper. Booker, a ragged improviser, provides dark shading for Adderley (in "Autumn Leaves" for example) and catters cheerfully throughout young Herking's fierce solo spot in Hank Mobley's "This Idea Of You". Islington's Union Chapel, incidentally, is an unusual and atmospheric addition to the London jazz circuit, though the reverberating sound may not be to everyone's taste. The octagonal floorplan and cavernous vaulted roofspace accommodated over 1000 worshippers for the Adderley/Shepp double-bill whose Sunday matinee performance commenced shortly after a handful of Congregationalists had left their pews!

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SUNDAY
Super Channel: West of Moscow 1630
Super Channel: Financial Times Reports 1900
Sky News: West of Moscow 0230; 0530
Sky News: Financial Times Reports 1330; 2030

Ballet/Alastair Macaulay

Thoughts on 'The Sleeping Beauty'

Music is one thing, movement is another. But put the two together, and the amalgam is something else again. To hear Tchaikovsky's score for *The Sleeping Beauty* is marvellous, but not half as marvellous as hearing it accompany the vision of Tchaikovsky had in mind. And here is the main pleasure of Ninette de Valois's 1977 Royal Ballet production of *Beauty*, 90 per cent of the time. Simply, it tells its story with near-constant musical detail. To return to this after three years in which London has seen both Bolshoy and Kirov productions is like walking through clover after mining for gold.

Looking again at de Valois's staging, I marvel at the near-perfect harmony (until late in Act Two) it weaves between sight and sound. This is at its clearest in the big mime scenes — at the end of the Prologue, for example, when Monica Mason's slighted Carabosse lays her fateful prophecy on the royal court and Geesela Rosato's Lilac Fairy overrules her; or when Rosato returns in Act One, to reassure the court about the lifeless Aurora ("She is not dead, but sleeping"). Every gesture, every opening of an eye, every lighting effect, makes a visual frame that answers the music's tapestry movingly.

Yet however good it is to see this *Beauty*, listening to Mark Ermler's conducting of the score brings no joy. He has flamboyance and panache, yes; but he clots the lucid textures of Tchaikovsky's wonderful orchestration, and — worse — he keeps tugging the music from beneath the dancers' feet by his notions of rubato. Royal Ballet dancers try to be careful timekeepers at all times, but if the company is fully to recover from its 1980s recession, it must recover its old musicality and dance in real phrases. With conducting as egotistical as Ermler's, however, this will

not be possible. Darcy Russell, dancing her first Princess Aurora on Saturday night, coped more than handsomely with the double threat of debut roles in the supreme 19th-century classical role and a difficult maestro. When Kenneth MacMillan made the ballerina role of his three-act *Prince of the Pagodas* or her, he was preparing her for this role. (He dedicated his production to Margot Fonteyn, the Royal's greatest Aurora.) And if Russell ever learns to unfold all the role's musical and poetic nuances, she will reward both us and herself for years to come. Already she combines expansiveness, innocence, and technical command in near-ideal measure.

There has never been anything wrong with this production that could not be out right by listening to Tchaikovsky more feelingly. The two big Act Three pas de deux — for the Bluebird and his Princess, and for Aurora and her Prince — are conceived too little as musical revelations of character, too much as showstopping arrays of big steps. And the production has already begun to flag — in lighting, musical timing and dramatic sense — as the Prince enters the Lilac Fairy's boat to the sleeping castle. Why do we see Carabosse when the music tells us she is just a memory? Why does the Prince keep looking back? And so on.

The Royal is dancing *Beauty* with more confidence and attack than in the late 1980s. Among the many soloist performances on Saturday, Nicola Roberts and Bruce Sansom stand out. Jonathan Cope, dancing the Prince, is no actor and (unlike Russell) has no assurance in addressing an audience. But he is noble in the way he stands, in the flowing amplitude of his dancing, and in the self-effacing good manners of his partnering. He and Sansom are almost alone among Royal male dancers in the way they do



Darcy Russell, who made her debut on Saturday as the Royal Ballet's latest Princess Aurora

not try to take their steps by force. As for the women, Russell is almost the only one under the age of 30 who is truly classical. In current Royal Ballet style, you try to dance firm and brisk beneath the waist, and soft and gentle above the waist; and then, like an afterthought, you try to synchronise the two. (Not everybody succeeds.) Royal dancers are more classical and more vivid when they mime,

because then they follow a single impulse. But this mime/dance dichotomy used out to exist here, and it should not now. Dance should simply take mime virtues and make them lyrical and brilliant. And Tchaikovsky's score tell you this too.

In occasional repertory at the Royal Opera House, Covent Garden, until April 3

Concert/Richard Fairman

Elgar's Lux Christi

Elgar remarked in later life that *Lux Christi* had been conceived against the odds, by a poor wretch teaching all day, resigned to composing after dinner with a splitting headache. But, he added, the "spirit and will" were there. That shows through not in any tangible sense of resolve, for the music lacks direction and its quality is up-and-down, but in its very personal tone. The score which searches deep in its soul for what it wants to say at its finest moments.

In this performance those almost always occurred when Jesus was singing, in the person of the bass

John Shirley-Quirk. His magnanimity of utterance and loog-breathed vocal lines remain as imposing as ever. Arthur Davies sang the blind man who is restored to sight, not without some constrictions in the voice, though he has both the outgoing romantic ardour and the quiet sense of wonder for the music. Judith Howarth was the soprano "Emperor" Piano Concerto, but Pires was ill and her place was taken by Joo Kimura Parker — ruthlessly exact, a brilliant organiser of the pianistic effects that make the surface of this concerto sparkle, but not often more.

concealed how four-square much of the writing is with their sheer energy. Hickox himself, conducting an attentive Loodoo Symphony Orchestra, still rushes at climaxes, which arrive in a few bars rather than over several pages, as they should; but his passionate Elgar is preferable to the old, sedate style. Unlike its successors, *Lux Christi* is short enough to allow another piece in the first half of a concert. On Sunday, that should have been Maria Joao Pires to what one imagines would have been a deeply considered performance of Beethoven's "Emperor" Piano Concerto, but Pires was ill and her place was taken by Joo Kimura Parker — ruthlessly exact, a brilliant organiser of the pianistic effects that make the surface of this concerto sparkle, but not often more.

FINANCIAL TIMES

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India needs faster reform

WHEN Mr Manmohan Singh was appointed India's finance minister during a payments crisis in 1991, he said: "We in this country have to wake up to the harsh realities of this new world." His economic reforms have begun to dismantle isolationist barriers, as well as improving India's creditworthiness and easing the bureaucratic stranglehold on business.

But as he prepares his third budget to be delivered on February 27, Mr Singh still faces enormous tasks. Though the economy is turning upwards and inflation is falling, exports and foreign investment are disappointing. Moreover, the budget will launch a session of parliament likely to be turbulent for the government of Mr P V Narasimha Rao. The prime minister's uncertain handling of the Ayodhya temple dispute has left his government lacking direction. A January cabinet reshuffle carried no message, wasting an opportunity to restore leadership.

Just as financial crisis provided initial justification for economic reform, so the political malaise provides a platform for Mr Singh's budget. He can recreate an identity for the government by decisive action to open the economy further. Among the steps he should take are sharp cuts in tariffs, including those on capital goods needed to develop infrastructure and export industries; a shift of tax revenues away from customs duties to new sources such as a value added tax; and reform of the financial system, including cuts in subsidised lending, more efficient management of state-owned banks, reorganisation of their balance sheets and injections of new capital.

Mr Singh also needs to prove that he can make the public sector shrink, while giving those who run the administration and state corporations greater flexibility to manage their staff. Recent disturbances may mean the time is not right for full convertibility of the rupee, but this should be achieved as soon as possible.

All these measures are politically charged. But all are necessary if Mr Singh is to proceed with reform. The international climate remains fair for India. The British business leaders who travelled with Mr John Major last week were given a convincing picture of the opportunities. The settlement of India's dispute with Russia on debt payments improves the prospects for the balance of payments and for export markets. India continues to receive substantial aid commitments.

However, foreigners must question how much reform means when aid commitments for badly-needed infrastructure projects are not utilised because of a lack of Indian counterpart funds. Investment projects cleared by one ministry can be blocked by another. Foreign business people must pay more than Indians for hotel rooms and domestic airline tickets. Even a request for installation of a telephone line in reasonable time must go to the minister for communications.

Mr Singh has the opportunity to erode significantly the mentality which creates such frustrations. As a technocrat rather than a career politician, he can be bolder than his colleagues might be. He could even, as the fruits of reform pass into the economy, prove to be his party's saviour.

Cutting red tape

THE BRITISH like to think of themselves as a pragmatic nation with no time for the formalities which often burden their Continental rivals. Yet there is growing evidence that business in the UK is hobbling through ever more tangled lengths of red tape - not all of it imported from Brussels.

Mr John Major is not the first prime minister to declare war on the problem and he will today meet ministers and senior civil servants to hear their ideas for reducing the burden.

The extent of red tape has been well-documented. A small business owner would need to read 26 booklets running to nearly 270,000 words to understand all the regulations affecting him, one business lobby group has calculated. The 1980 edition of one of the basic textbooks on company law ran to 486 pages in 1980. By 1991 it had expanded to 3,544 pages.

Small businesses in particular have long complained about the cost of administering VAT and the burden of compulsory audit. In recent years regulations have been added in food safety, child care, the environment and transport safety. Every piece of legislation may individually make sense but taken together they add up to a heavy burden.

The government has had a deregulation initiative in place since 1985 but has failed to stem the tide of new regulation. What practical steps can it now take?

First, it should resolve that new

legislation will be drafted with a view to supervising the outcome of actions rather than attempting to control the details of the process. Business should be aware that there are effective penalties for actions which lead to financial fraud, food poisoning or accidents.

Within this general principle there are clearly many activities which still need light-touch regulation. Notably, the translation of EC directives into UK law must be monitored to prevent UK civil servants gliding the Brussels lily.

The government has already said it plans to introduce more formal techniques for measuring risks and assessing the cost to business of complying with new laws. These techniques and individual assessments need to be made public. Also, the existing deregulation drive requires a higher profile and greater political momentum.

In the end, any system will only be as good as the officials responsible for applying it. Training should focus on the need to enforce rules efficiently but gently. The FT's own research has revealed startling examples of official zeal.

The unseen costs of excessive regulation are considerable in terms of higher prices, the stifling of innovation and ultimately jobs. Removing red tape is an endless task requiring some delicate judgments but it is a challenge which yet again requires a sustained effort from the top.

ICI pays up

STROKING Britain's recession-weary business community is likely to be a central theme in the government's forthcoming budget. But while prime minister John Major is keen to employ interest rate cuts and tax breaks as evidence that economic growth and an export-led recovery really are at the top of his agenda, British companies continue to resist the message.

Mr Major's heart will have sunk yesterday morning on seeing details of the latest pay package agreed by Imperial Chemical Industries. Manual workers at three ICI plants can expect to receive double-digit pay rises this financial year followed by an extra 4 per cent a year for two more years on top of the annual pay round. The agreement should in time cover all ICI's 20,000 manual workers. Meanwhile, the government, struggling to control the growing fiscal deficit and prevent sterling's recent devaluation from feeding into wage settlements, has imposed a 1% per cent pay ceiling on public sector pay increases.

Hold on a moment, ICI's management will say. Our pay package does look a little embarrassing for the government, but this comparison with the public sector really is not valid.

This year's pay increase, agreed last June, was only 5.1 per cent, perhaps a little high compared to inflationary expectations but not out of line with average pay settlements at the time. The extra 6 per

cent increase this year is in exchange for changes in shift patterns and other radical changes in working practices which will produce an equivalent saving. ICI knows its business and is updating its working practices in order to compete in the global market-place in the 1990s.

ICI, they will argue, acknowledges that the end of a recession is not the best time to agree a real increase of 10 per cent; but the negotiations were started two years ago when an imminent recovery was confidently expected. Of course ICI would have preferred to achieve the changes without needing to offer this financial incentive to the workforce to co-operate, but the threat of industrial action in a capital-intensive industry is too harrowing to consider, however high the official unemployment rate.

True, this pay package means the productivity gains will be used to increase workers' pay rather than to cut prices and increase exports to close Britain's gaping trade deficit; but the macroeconomy is the government's business. And yes, workers at Rover agreed last year to a radical change in working practices, in order to match Japanese productivity levels, while receiving no specific payments in return; but Rover is a special case. Offering large financial carrots in exchange for productivity increases is standard British practice.

It must cease to be so.

THE UK government's inquiry into whether high-street banks are spoiling the chances of an economic recovery by making loans to small businesses prohibitively expensive did not end as expected. Mr Norman Lamont, the chancellor, started the inquiry amid a wave of public antipathy to banks. But it ended with the conclusion that they have not behaved as badly as many of their customers think.

The inquiry was completed last week with the announcement that banks will allow businesses with turnovers of less than £1m to make complaints to the banking ombudsman, as personal customers already can. In spite of a public belief that banks had not passed on interest rate cuts to small businesses, it found that they had only slightly widened the gap between base rates and loan interest rates.

Yet behind this facade of stability, the banks are engaged in a fundamental rethink of small-business lending, which could lead to far more expensive and restrictive loans. The 1980s lending that led to talk of an "enterprise culture" has gone so wrong that banks are now questioning the nature of the market. Barclays has been writing off bad loans to small businesses at the rate of £1m a day for 18 months.

The problem of small-business lending has big implications for British bank profitability. When banks faced growing competition in the personal and large corporate sectors of their business in the 1980s, small corporate lending appeared the last bastion of easy profits. Building societies were offering rival cheque accounts to personal customers, while big companies with better credit ratings than banks obtained money directly from wholesale markets.

In contrast, there was slim competition in small-business lending. Fewer than 1 per cent of the £2m businesses with an annual turnover of less than £1m are estimated to sell debt to obtain working capital, a process known as factoring. And in spite of speculation about competition from foreign banks, Barclays, National Westminster, Lloyds and Midland still provide the bulk of financial services to 84 per cent of the market.

Not only were there few rivals, but there also appeared to be little risk. Banks thought they could charge higher margins than they would get on large corporate lending without much threat of losing their capital. Much lending was secured on properties of business owners, which were rising in price. Businesses that failed presented little risk, while most thrived in the late 1980s boom.

This happy equation has since fallen apart. As businesses have

UK banks are rethinking small-business policies, which could lead to more expensive loans, says John Gapper

The equation that didn't add up

failed and property prices fallen, lending secured on property has become unsecured. Banks have also found that some of the money they theoretically lent as working capital was used to substitute for equity in undercapitalised businesses. They had not followed loans closely enough to discover this.

The result was that money ploughed into the fabric of small businesses - disguised as "hard core" overdrafts - was impossible to get back. Banks now grumble that the return on their loans, which seemed generous at the time, was not enough to cover this sort of risk. "We have been lending much too cheaply, because we have actually provided risk capital," says Mr David Lavarack, Barclays' head of small business.

As banks have reassessed small-business lending, they have been faced with the most worrying fact - they have no reliable way of calculating profitability. In theory, banks should allocate capital by assessing the risk of different forms of business, their profitability over a business cycle, and overheads. By doing so, they will not be over-influenced by profits during economic upswings, or recession losses.

In practice, banks are finding this extremely difficult. Overheads are hard to calculate when different businesses are carried out through branches. And financial data are not good enough to monitor returns over most cycles. "Banks are about five years behind other large corporations in their financial management," says one clearing bank director.

The finance directors of several banks are now working on producing better profit measures. Meanwhile, banks are trying to increase profitability in two ways.

First, they are trying to reduce risk. They are changing how they assess the risk of loans, and trying to monitor companies once loans are made. Although banks insist that managers have always been taught to look at cash flow rather than loan security, the message is now being reinforced.

"I am a strong advocate of staying in touch. We and our customers benefit from them pulling out financial data," says Mr Lavarack.

High street banks: the cost for small business

Bank lending to small businesses			
	Jan 1991	Nov 1992	
Number of companies	1,200	1,200	
Value of loans (£m)	1,200	1,200	
Value of overdrafts (£m)	1,200	1,200	
Value of secured loans (£m)	1,200	1,200	
Value of unsecured loans (£m)	1,200	1,200	

Average size of borrowing			
	Jan 1991	Nov 1992	
Value of overdrafts (£m)	1,200	1,200	
Value of secured loans (£m)	1,200	1,200	
Value of unsecured loans (£m)	1,200	1,200	

Proportion of lending in margin bands			
	Jan 1991	Nov 1992	
0-2%	1,200	1,200	
2-4%	1,200	1,200	
4-6%	1,200	1,200	
6-8%	1,200	1,200	
>8%	1,200	1,200	

Proportion of lending in margin bands			
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0-2%	1,200	1,200	
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4-6%	1,200	1,200	
6-8%	1,200	1,200	
>8%	1,200	1,200	

National Westminster has devised training courses for its managers so they can assess the competence of small-business owners more strictly. "Often everything is resting on a single man's shoulders," says Mr John Bradford, NatWest's head of small business.

Second, they have raised charges on services, such as cheque-clearing, and re-examined loan margins. It is this process, carried out over

the past 18 months, which led to the Treasury inquiry. Mr Terry Smith, a banking analyst at Collins Stewart, says banks are testing the market without a sense of what price it will bear. "They do not actually know the level of demand," he says.

Banks have traditionally tried to raise charges and loan margins as surreptitiously as possible. But this has become harder because of increased public scrutiny, which

has forced the banks to publish charters for small-business customers, and to start notifying them of charges before they are levied.

They have nonetheless been fairly effective in managing to hide from public view the scale of their increases in charges. Barclays and National Westminster have disclosed that their average margin on small-business loans has risen from 2.9 percentage points above base rate to about 3.5 points over 18 months. But the level of fees and charges associated with these loans has been rising much faster.

Mr Smith estimates that NatWest's commission income rose by 27.9 per cent and Barclays' rose by 18.2 per cent in 1991, while the overall value of transactions in the banks' clearing system fell by 0.9 per cent. He argues that small businesses probably bore a disproportionate amount of this rise, because there was stiffer competition among banks for personal customers.

There are still few alternatives to banks for smaller businesses. Even if they can seek loan finance elsewhere, most small businesses rely on banks' clearing services. While most personal customers get free banking if in credit, business fees are rising. "There is not a lot of choice out there, and most people are with one bank or another," says Mr Stan Mendham, founder of the Forum of Private Business. "I think most businesses would prefer the devil they know as long as the relationship improves," he says.

The fuss over charges may indeed fall to break up the old relationship between banks and small businesses. If the banks get higher returns, and small businesses complain to the banking ombudsman, both sides may gain enough from the latest inquiry to satisfy them. But the severity of losses sustained by the banks could lead to a break with the past.

This depends on banks' new methods of assessing loan risks. For the first time, the assumption that small-business lending is an easy source of profits is being questioned. For now, banks will struggle along. But it is not certain that their old bonds with small companies will ever wholly recover from the wounds of recession.

Productivity leads America's recovery

There is a quiet transformation now shaping the basic fabric of the US economy. The evidence: an impressive 0.2 per cent rise in productivity, the magic elixir that held the key to any nation's standard of living. Over the past year and a half, business productivity has risen at a 2.5 per cent rate - about double the rate that would have been expected in this anaemic recovery and all the more encouraging when compared with average increases of only 0.2 per cent from 1987 to 1991.

Productivity improvements in the US stem from the most powerful economic force of all - global competition. Record trade deficits forced manufacturing companies to slash costs with a vengeance. Now the pendulum of global competition has swung into the service sector, with deregulation and globalisation prompting a new wave of restructuring in airlines, telecommunications, retailing, insurance, advertising, accounting, and

the legal profession.

The dark side to this outcome has not been lost on America's once sacrosanct white-collar workers. White-collar hiring in services has slowed to a standstill - rising only 0.2 per cent in 1991, easily the weakest performance in more than 20 years. And with private service industries accounting for literally three out of every four workers currently employed in the US, the outcome has been a dramatic compression in overall job creation.

What is critical to appreciate, however, is that today's pain could well be laying the foundation for lasting gain. Many positive benefits are already apparent. Reflecting intense cost cutting, business unit labour costs are now up only 0.5 per cent over the past year, a very hopeful sign for the inflation prognosis.

Indeed, disinflation is the silver lining of a productivity-led recovery, broadening the purchasing power of beleaguered consumers, and ensuring well for further reductions in longer-term interest rates. Needless to say, the beneficial impacts of such a productivity-led recovery may be difficult to appreciate in today's tough economic climate.

That is because the US economy is still in the first stage of a productivity revival. The victims of restructuring are fearful of permanent job loss. And survivors are hurting as well - less secure about their job prospects and working longer and harder than ever before.

Of course, productivity gains cannot be sustained just by adhering to the slash-and-burn strategies of intensified cost cutting. Such an outcome would lead to a "hollowing" of corporate America at precisely the time when rebuilding is essential to maintain global market share in an ever-expanding global economy. Thus, the second phase of a productivity-led recovery requires companies to look beyond restructuring - embarking on a bold course of enhanced capital formation and providing workers with the latest in technologically sophisticated tools needed for improved efficiency solutions.

There is also a third phase, entailing long-overdue upgrading of the quality of human capital - giving workers a new set of intellectual tools, so they can work smarter,

continually pushing out the envelope of discovery and innovation.

A key goal in the 1990s should be to craft economic policies that provide further impetus to this nascent productivity-led recovery. Incentives for capital formation are critical, and in this regard President Clinton is to be commended for his support of an investment tax credit, defence conversion, and a permanent R&D tax credit. Moreover, Clintonomics has much to say about an upgrading of human capital, stressing the combination of educational reform, apprentice programmes, and worker re-training. While these prescriptions seem to match the imperatives of productivity enhancement, the benefits could be lost if the new president tilts away from trade liberalisation to shelter US industry from global competition. Equally disconcerting would be a lack of fiscal discipline - a possibility if the Clinton administration does not adopt a credible programme of deficit reduction.

Policy must also be sensitive to the dark side of a productivity-led recovery. America is now suffering from a profound loss of traditional

sources of job creation. In response, new sources of hiring must be stimulated - not by relying on make-work pork barrel projects, but through the birth of new companies. Entrepreneurs and other risk-takers will need incentives to fill the looming employment gap of the 1990s. Elimination of capital gains taxes for patient investors in business start-ups - together with an employment tax credit - would go a long way in satisfying this aim. Such targeted incentives are the most affordable of all: no tax break without a job creating start-up.

Most of all, America's new leaders must now come to appreciate that the door is open. If the US is to earn its fair share in an increasingly competitive global market place, it must stay the course of a productivity-led recovery.

Ultimately, that's what gives workers the fairest shake of all, getting paid a just reward for their innovative endeavours.

Stephen Roach

The author is co-director of global economics, Morgan Stanley & Co

Putting heads together

One of the more fascinating sub-plots in the hunt for the next boss of IBM is that it has thrown together the world's two top headhunters - Tom Neff and Gerry Roche. If it were any other company than IBM, it would be hard to imagine two of the world's most competitive headhunters being asked to bury their differences and share their contact books.

It is highly unusual for a firm to advertise its use of headhunters and even more unusual to hire two. However, IBM has announced that it has retained Heidrick & Struggles and Spencer Stuart, two of the top four US-based headhunters. The advantage of having two firms is that it proves to investors that everything is being done to find the right man.

It also overcomes the problem of headhunters who are barred from poaching executives of firms they have recently worked for because of self-imposed off-limits rules. Even headhunters have ethics, it seems. If IBM is going to find a successor, these two should be able to do it.

The downside is that they are fiercely competitive. Heidrick & Struggles' Roche is the acknowledged king of the headhunters. He was the man who found Apple's John Sculley, for example. However, Spencer Stuart's

Neff is said to be coming up fast and has his eye on Roche's crown. Jim Kennedy, director of Executive Recruiter News, describes him as "the young bull charger to the old smoothie Roche".

Well read

Denmark's new Social Democratic prime minister, Poul Nyrup Rasmussen, is taking no chances. Mindful of the fate of his predecessor, Poul Schlüter, who resigned last month after having been caught out being a little too economical with the truth, Rasmussen has apparently decided that his civil servants should not be allowed to drop him in it.

To whit he has ordered 30 copies of the Yes, Minister, and Yes, Prime Minister books from the English Bookshop in Copenhagen. It can be safely assumed that Sir Humphrey and Machiavelli will continue to rule during what Rasmussen claims will be his "decade of decency".

Beach boys

A small rebellion has broken out in Rio de Janeiro. The fun-loving capital of Brazil has refused to keep in time with the rest of the country and put its clocks back. Rio's decision to stay on summertime caused chaos in the city yesterday, particularly as the digital clocks placed along the

OBSERVER



"I've been away - what's the currency of the month?" beach are owned by the central government and were showing the new time. Radio commentators did not know what time to give, reporting a "10 minutes past the hour". Meanwhile, airlines flying in and out of Rio had no idea whether aircraft were running on Rio time or Brazil time.

Paulino Clero, Brazil's minister of mines and energy, calls it an act of "insurrection", and says it's a bitter blow for a country which has always prided itself on its unity. But Cesar Maia, Rio's new mayor, is unrepentant. He says it's all part of his new campaign: "Up with Sun, Down with Bureaucracy." He wanted to give his sun-worshipping

citizens more time on the beach before lights out. He insists his city will stay on summertime for two more months and says that if his people are confused they can always wear two watches.

Princess

The hot money is still on an internal candidate to replace Rupert Pennington as editor of The Economist magazine when he departs for his new job as deputy governor of the Bank of England. The paper's culture, though intellectually sparky, tends to be hostile to would-be editors from outside. But one possible outside candidate has insider qualifications.

Sarah Hogg, head of the Number 10 policy unit, is a former economics editor of The Economist. She also proposed Pennington-Rea for his new post at a late stage in the Whitehall job search. What could be nearer, now that it's all hard graft in Downing Street, to pluck back into one of British journalism's more attractive seats, having emptied it in the first place. Now there's a Machiavellian thought.

Key to spying

Controversy always surrounds America's number one spy. So when Jim Woolsey appears before the US Senate today for confirmation hearings on his suitability as the

next head of the CIA, he can expect a third-degree interrogation.

There will be a lot to know whether he is a cold war warrior in disguise while the conservatives will want to be reassured that he is hawkish enough for their tastes. Like his new commander-in-chief, the 51-year-old Woolsey started in the sticks - Oklahoma - before climbing that well-known path to power. Stanford, opposition to the war in Vietnam, a Rhodes scholarship to Oxford and Yale Law School.

But Jim Woolsey is not as buttoned-down as he seems. Just as his president seeks relief with the saxophone, Woolsey is a smooth ballroom dancer, a one-time instructor at the Arthur Murray school. He is also a deep devotee of baseball, and not above drawing lessons from the game that are applicable to intelligence-gathering.

One thing he will have to come to grips with, however, is a change in life-style. After a particularly good party a few weeks ago, Woolsey received a late night call from the CIA. Would the director-designate please close his front door and, while he was at it, kindly stop leaving the key under the mat.

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INTERNATIONAL COMPANIES AND FINANCE

Argentaria opens with profits of Pta67.4bn

By Tom Burns in Madrid

ARGENTARIA, the state-owned Spanish banking corporation due for partial privatisation, reported net profits of Pta67.4bn (\$807m) and a cash-flow of Pta200m in 1992. Its first full financial year.

Mr Francisco Luzon, chairman, said Argentaria's "excellent" results guaranteed "a successful flotation", but he said the government, which is Argentaria's sole shareholder, had "not as yet taken an explicit decision" to put the banking group on the market.

"All the necessary conditions are in place for us to go to the market as soon as the shareholder decides," Mr Luzon said.

The government would not comment on the timing of the flotation, but analysts believe the finance ministry, which is seeking to raise funds through disposals to reduce the public deficit, is anxious to give the go-ahead for Argentaria's partial privatisation as soon as possible.

Mr Luzon said he hoped there would be "a major share placement" both in Spain and abroad which would bring in "some 200,000 shareholders". He said he wanted Argentaria to be "a liquid, blue-chip stock" in Spain and on the New York and London stock exchanges.

Argentaria was created in May 1991 when the government pooled five financial institutions it controlled, including Banco Exterior which is now the group's flagship bank, into a single banking corporation. The 1992 net profit represented a 14.7 per cent increase on the income earned by Argentaria's units during 1991.

The banking group, which is particularly active in the mortgage market in financing local authorities, had average total assets last year of Pta87,717bn, making it Spain's largest financial institution.

Mr Luzon said Argentaria's return on assets last year stood at 0.98 per cent, up from the 0.86 per cent calculated for the group in 1991.

Perstorp climbs to SKr81m

By Christopher Brown-Humes in Stockholm

PERSTORP, the Swedish specialty chemicals and plastics group, benefited from its acquisition programme and the devaluation of the krona to record a 21 per cent rise in profits in the four months to December 31.

Earnings after financial items increased to SKr81m (\$11.5m) from SKr67m, as sales rose 10 per cent to SKr2,618m.

The group said the recession had affected most of its markets, although it had benefited from an upswing in the US. In Europe, economic conditions remained weak and the decline in Germany deepened.

It expects that its profits for the year to August will be at least equal last year's SKr223m. The group is continuing its

rationalisation programme, with the focus on Sweden, Germany and the UK.

Stena Line, the Swedish ferry group, is planning a SKr750m rights issue during the spring.

The move is in line with a 1991 agreement with the Stena family when the company received SKr750m in loans to cover losses from Sealink, its UK ferry operation.

A total of SKr450m was provided interest free by the Steno family, in what was essentially an advance rights payment in respect of its 60 per cent holding in the ferry line.

A further SKr300m was advanced at a 12 per cent interest rate.

Stena's fortunes have improved dramatically over the last year, and it is predicting a 1992 profit of SKr200m.

Banque Indosuez in move to new HQ

By Alice Rawsthorn in Paris

BANQUE INDOSUEZ, one of France's leading investment banks, is moving out of central Paris into the suburbs to a new corporate headquarters in the old BP Tower, the office block of the centre of a recent property scandal.

The move comes as Indosuez, part of the Suez industrial group, is trying to raise capital and cut costs to offset the steep provisions it has been forced to make on the losses on its property and business loans portfolios.

Late last year, Indosuez, which saw its net profits fall to FF82m in the first half of 1992 from FF517m in the same period a year earlier, raised FF400m from the sale and leaseback of its prestige headquarters in the heart of the Paris banking district.

It plans in 1993 to move all its operations to currently spread between five different buildings, into the BP Tower, now renamed the Paul Doumer Tower. The BP Tower has been clonked by controversy since the discovery of irregularities in its sale to Lucia, a French property company then headed by Mr Christian Pellerin.

Indosuez last month participated in a recapitalisation of Lucia, in which Suez, its parent company, is a minority shareholder with other French financial institutions.

The move for Indosuez forms part of the trend for large companies to move out of central Paris. Société Générale, another leading French bank, is leaving its Boulevard Haussmann headquarters in 1995 to move to the La Défense business district.

Ironically, the drift to the suburbs is intensifying the financial pressure on companies which have large property holdings in the French capital. The Paris property market is in a precarious state with average rentals down by 20 per cent in the past three years. The move out of the city centre is aggravating this problem by increasing the number of properties available for sale or rental.

A Swiss maverick exercises its muscles

Ian Rodger reports on BZ Bank's rise to become the country's fourth most profitable

THERE is a new power in the Swiss financial community - Mr Martin Ebner's eight-year-old securities house, BZ Bank.

BZ has just published its 1992 results, showing net profits of SF55.5m (\$40m), more than double 1991's SF25.1m.

That makes BZ Switzerland's fourth-largest bank in terms of profits, exceeded only by the big three universal banks, Union Bank of Switzerland, Swiss Bank Corporation and Credit Suisse. (In assets, BZ is still a minnow, with a total of only SF607.2m, but it has no desire to be a lending bank.)

The buoyant result also shows that the maverick BZ was not just a meteoric product of the frenzied financial environment of the late 1980s. Few other banks did as well in last year's volatile securities markets and depressed economic environment.

BZ has been the biggest player in the Zurich stock market for some time, with a share of about 20 per cent. It dominates the Swiss covered warrants market, and its two quoted investment trusts, BK Vision and Pharma Vision, have massive shareholdings in some of the country's biggest companies.

BK Vision last month showed its willingness to flex its muscles by challenging the decision of UBS, in which it is the largest shareholder, to dump from their board Mr Christoph Blocher, the anti-Eu-

ropean Community politician and industrialist and a close associate of Mr Ebner.

Power is what BZ has been all about ever since its beginnings in 1985. Mr Ebner had been head of research at Bank J. Vontobel, the venerable Zurich private bank. He wanted the bank to reduce its emphasis on its slow-moving private client business and instead specialise on research and block trading for a small number of large institutional clients. Vontobel refused and he left.

Two large institutions that he had got to know while at Vontobel, Sweden's Carnegie Fondkommission and the Swiss commodities trading house Gebrüder Volkart, backed him in setting up BZ, but they have since sold out.

The BZ group, with consolidated equity of about SF1bn and SF10bn in funds under management, is now majority owned and controlled by its management.

As for Mr Ebner, he figures in a recent list among the 100 wealthiest Swiss, with a fortune estimated at between SF300m and SF400m.

The group cultivates a modest image. The bank itself has a staff of only 20 who work in a sparsely furnished open-plan office above a department store in a nondescript corner of downtown Zurich.

It claims to have only a dozen regular clients, but they

include some of Switzerland's largest pension funds and insurance companies and a couple of UK merchant banks.

From its beginnings, BZ was one of the most active players on the Zurich bourse, and one of the most successful. Other brokers soon began to watch it carefully, and often blindly followed its moves.

This has given the bank an extra power, and its persistent opposition to the development of a national electronic exchange, an issue over which Mr Ebner resigned from the board of the bourse three years ago, illustrates how reluctant he is to lose it.

BZ's first and most successful innovation, in 1988, was convincing Swiss institutions to write options on their registered shares of Swiss companies. At the time, most companies refused to register shares held by foreigners.

It foresaw that these restrictions would gradually be removed as foreign pressure forced Swiss companies to fall into line with international practice. This would cause the shares to rise in value to the level of the companies' other securities, and the options gave all investors, including foreign ones, the opportunity to participate in these movements.

The restrictions have now been largely removed, but the warrants continue to be popular as a tax avoidance device,

and BZ leads in both issuing and dealing in them.

The bank gained wider prominence in 1988 when it launched an audacious, but ultimately thwarted, bid for Bank Leu, then the country's fifth-largest.

BZ's most controversial move has been into investment trusts. In July 1991, the group, together with Mr Blocher, bought a controlling stake in Pharma Vision. It was then a sleepy trust with large holdings in the big Swiss pharmaceutical companies, Ciba-Geigy, Roche and Sandoz, as well as some US shares and Ems Chemie, the Swiss specialty chemical company controlled by Mr Blocher.

Three months later, a similar trust, BK Vision, was formed to hold stakes in banks. BK got off to a strong start, as some of BZ's powerful clients exchanged their bank shares for its shares, and already has assets of SF1.2bn.

Mr Ebner and Mr Blocher portray these ventures as the leading edge in shareholder power in Switzerland. As Mr Blocher, chairman of Pharma Vision, said shortly after the takeover: "Pharma Vision focuses on a small number of promising holdings. This facilitates communication with the management of the respective companies. Thus Pharma Vision assumes a role which cannot be played by the individual shareholder in an increasingly anonymous and

fragmented shareholder community."

That is a laudable aim, even if it makes company directors uncomfortable. But critics claim that in a small market like Switzerland, and one in which disclosure requirements are still primitive, BZ's concentration on large blocks of shares of a very few companies offers opportunities for manipulation that would not be available in more transparent markets.

Mr Ebner makes no apologies for the group's policy of focusing on only a few Swiss shares, saying he prefers to stick with what he knows best. Also, the group concentrates on blue-chip issues, where liquidity and transparency are high.

He acknowledges that BZ has some power over the companies in which it holds large blocks of shares, but he insists he uses it responsibly. He is not interested, for example, in insider information that might move the market in the short term. Rather, he wants to support managers who he believes will make their companies perform well in the longer term.

That may be all there is to it. But it is intriguing that the directors of UBS have chosen - by sacking Mr Blocher - to invite a confrontation with BK Vision and Mr Ebner now.

They, like Mr Ebner, cherish power, too.

Metra takes majority stake in Italy's Sanitari Pozzi

By Hag Simionian in Milan

A FURTHER step towards the concentration of Europe's sanitaryware market was taken yesterday with the purchase by the Finnish Metra group of 51 per cent of Sanitari Pozzi, Italy's leading producer.

The holding is being bought by Allia, the French sanitaryware company controlled by Metra.

The price of the deal, which will take place via a reserved capital increase, has yet to be agreed. However, the sale should net at least L20bn

(\$13.7m) for Finanziaria Pozzi Ginori, the quoted holding company which owns both Sanitari Pozzi and the Richard Ginori fine china group.

Allia will have an option, expected to be exercised, on the remaining shares in Sanitari Pozzi.

Sanitaryware accounted for about half Finanziaria Pozzi Ginori's 1991 sales of L2.5bn.

Bankers say Sanitari Pozzi, controlled by Mr Salvatore Ligresti's Premafin holding company, has been on sale for some time.

No figures for its earnings are available, but it is believed to have been making losses in recent years. The sale will realise an unspecified capital gain for Finanziaria Pozzi Ginori.

The deal marks the second foreign acquisition of a big Italian sanitaryware maker in less than three years.

In July 1990, Blue Circle, the UK cement and home products group, bought Ceramica Delfina, the country's second-biggest sanitary and bathroomware maker, for L80bn.

The latest deal consolidates Metra's position as one of

Europe's leading makers of sanitaryware.

Apart from Allia, Metra controls Keramag in Germany, as well as a number of companies in Scandinavia. The group, listed in Helsinki and traded on SEAQ in London, also makes diesel engines and locks.

Istituto Bancario San Paolo di Torino, the bank which floated 20 per cent of its shares last year, has released preliminary figures for its first year as a listed company.

Gross operating profits rose by 22.5 per cent to over L1,600bn, while interest income

jumped by 24.4 per cent to L2,900bn. Fee earnings increased by 15.4 per cent to L3,600bn. The comparisons are all adjusted for changes linked to the flotation.

Direct deposits from customers rose by almost 13 per cent to L69,000bn, while total customer loans climbed 13.6 per cent to L70,000bn.

The proportion of the bank's troubled loans rose to 3.6 per cent from 3 per cent in 1991 as a result of the recession in Italy.

However, the ratio remained below the Italian average, said the bank.

Ahold raises retail holdings in Portugal

By David Brown in Amsterdam

AHOLD, the Dutch retail and supermarket group, said yesterday its Portuguese joint venture, Jeronimo Martins Retail (JMR), planned to take full control of a large Portuguese supermarket chain, Ino Supermercados.

The deal will add 54 supermarkets and annual sales of some \$300m to the JMR joint venture, which presently consists of 40 Pingo Doce chain stores with annual sales of over \$300m. JMR now enjoys a 10 per cent market share in Portuguese food retailing. An Ahold spokesman said the terms of the deal would be finalised and disclosed "within several weeks".

Est. Jeronimo Martins & Filho Holding, the leading Portuguese food producer which is the 51 per cent majority shareholder in JMR, has already

acquired Inovacao Spas, the parent company of Ino Supermercados.

As part of the deal, two other Inovacao subsidiaries - a chain of mainly non-retail typewriter shops, called Feira Nova FN, and smaller cash-and-carry operation - were also acquired.

Discussions are under way between Ahold and Jeronimo Martins as to whether the Feira Nova operation, with annual sales of \$210m, should also be absorbed by JMR.

Ahold stressed yesterday that its primary business interest remained food retailing.

When JMR was formed in July last year, Ahold paid \$57.7m (\$44m) for its 49 per cent stake. The Pingo Doce chain was fully owned by Jeronimo Martins. Under the terms of the venture, both partners have equal voting rights and take key management decisions unanimously.

DnB considers setting up separate units

By Karen Fosell in Oslo

DEN norske Bank, Norway's biggest bank, is considering a sweeping reorganisation of its corporate structure to strengthen its healthier operations which have been weakened by five years of massive credit losses and mounting non-performing loans.

The bank is considering establishing a holding company structure under which a so-called "good bank," its healthy operations, would be established.

A "project bank" would also be established. This would hold non-performing loans, high-risk loans and property acquired by the bank which served as collateral for loans which became non-performing.

DnB has acquired property valued at an estimated Nkr3bn (\$437m) and owns property worth another Nkr3bn. The bank also has about Nkr10bn in non-performing loans. These three portfolios accounted for nearly 10 per cent of its assets at the end of last year.

In November, DnB said it would establish DnB Elendom, a separate unit under the bank's current structure, comprising real estate commitments stemming from the

bank's own property, property acquired as collateral from customers unable to fulfil commitments and a substantial number of property loans which require "special" competence.

DnB Elendom is expected to be operating this year, and if successful DnB could take a further step by reorganising into a holding company structure, but it does not expect this to happen in 1993.

Although finance ministry officials have so far rejected a scheme to help revive the banks which their loans would be transferred to a bank established by the state - a so-called "bad loan" bank - the government has said it might consider proposals by individual banks to establish their own subsidiaries to which they could off-load non-performing loans.

The ministry is expected this spring to present a paper on the future of the banking sector and which may provide an indication of the government's position on bad loan bank subsidiaries. The state currently owns about 70 per cent of DnB's share capital after last year providing the bank with Nkr1.5bn in preference capital and a Nkr600m state guarantee.

TO THE HOLDERS OF WARRANTS OF TOKYU CONSTRUCTION CO., LTD. (the "Company")

U.S. \$150,000,000 4 1/4 per cent. Guaranteed Notes due 1993 with Warrants and

U.S. \$170,000,000 4 1/4 per cent. Guaranteed Notes due 1995 with Warrants

NOTICE OF ADJUSTMENT OF SUBSCRIPTION PRICE

NOTICE IS HEREBY GIVEN that, as a result of the issue by Tokyu Construction Co., Ltd. (the "Company") on 28th January, 1993 of U.S. \$180,000,000 2 1/2 per cent. Guaranteed Notes due 1997 with Warrants to subscribe for shares of common stock of the Company at an initial Subscription Price of 432 Yen per share, the Subscription Prices for the above captioned Warrants have been adjusted.

With effect from 29th January, 1993, the Subscription Price at which shares are issuable upon exercise of the Warrants issued in conjunction with the U.S. \$150,000,000 Notes due 1993 has been adjusted from 1,210 Yen to 1,176.00 Yen per share of common stock of the Company, and the Subscription Price at which shares are issuable upon exercise of the Warrants issued in conjunction with the U.S. \$170,000,000 Notes due 1995 has been adjusted from 1,261 Yen to 1,225.60 Yen per share of common stock of the Company.

THE INDUSTRIAL BANK OF JAPAN TRUST COMPANY on behalf of:

TOKYU CONSTRUCTION CO., LTD.

Dated: 2nd February, 1993.

NOTICE TO HOLDERS OF PRIMERICA CORPORATION 5 1/2% Convertible Subordinated Debentures Due 2002

(Originally issued by American Can Company)

NOTICE IS HEREBY GIVEN, pursuant to Section 14 of the Fiscal and Paying Agency Agreement dated as of April 22, 1987, as amended by the First Amendment Dated as of December 15, 1988 and the Second Amendment Dated as of December 8, 1992 (as so amended, the "Agreement") between Primerica Corporation, a Delaware corporation (the "Issuer"), and Morgan Guaranty Trust Company of New York, as fiscal agent and conversion agent (the "Agent"), under which the 5 1/2% Convertible Subordinated Debentures Due 2002 (the "Debentures") were originally issued by American Can Company, that (i) on January 27, 1993 the Board of Directors of the Issuer declared a 3-for-2 split in the Issuer's common stock, par value \$0.01 per share (the "Common Stock") in the form of a 50% stock dividend (the "Stock Dividend") payable on February 26, 1993 to shareholders of record at the close of business on February 8, 1993 (the "Record Date") and (ii) as a result of the Stock Dividend, the Conversion Rate of Debentures (as defined in the Agreement) will be adjusted as set forth below.

Effective retroactively immediately after the Record Date, each \$1,000 of principal amount of the Debentures will be convertible, in accordance with the terms of the Agreement and the Debentures, into 22,470 shares of Common Stock plus cash in the amount of \$4.67 for each share of Common Stock so issued.

PRIMERICA CORPORATION By Morgan Guaranty Trust Company as Fiscal Agent and Conversion Agent

Dated: February 2, 1993

VARD AS

Notice of Extraordinary General Assembly

Notice is hereby given of an Extraordinary General Assembly of Vard AS which will take place on Tuesday 9 February 1993 at 1300 hrs. at Grand Hotel, Oslo.

Agenda items:

1. Election of an assembly Chairman and two shareholders to endorse the minutes of the assembly. Registration of shareholders.

2. Election of a new Board and Chairman of the Board. Einar Falck has resigned from the Board. As a result of his position as Chairman of the Board of Kloster Cruise Limited, Knut U. Kloster Jr. has expressed a desire to withdraw as Chairman of the Board of Vard. Kloster will remain a Board member of Vard. The Board will submit a proposal to elect Terje Mikalsen as the new Chairman of the Board. Mikalsen is CEO of Mosvold Farsund AS, Chairman of the Board of Haslund Nymcomed and Norsk Data, and a Board Member of Tandberg A/S.

3. Consideration of the Board's proposal to the General Assembly to give the Board the authority to increase the share capital through the subscription of new shares in accordance with Securities Law §4-8.

The Board has concluded a stock option agreement with Mosvold Farsund AS subject to approval by the General Assembly.

The Board submits for approval the following proposal: "The General Assembly authorizes the Board to increase the share capital by up to NOK 3,680,000, through the issuance of up to 1,600,000 shares in the Company. The shareholders relinquish their preference to subscription rights and the new shares will be entitled to dividend payments declared for the financial year 1993.

The authorization will be employed to fulfill the terms of Mosvold Farsund AS' stock option to acquire shares for NOK 64. per share. Should Vard's share capital or the par value of the underlying share be altered or dividend be paid, the option price will likewise be adjusted. Upon exercise of the option, the option premium of NOK 5. per share will be deducted from the purchase price. The authorization is valid until 28 February 1994 inclusive.

The election of an additional Board Member may be proposed at the General Assembly.

4. Miscellaneous.

The Board of Directors of Vard AS Høfsløvet 15, P.O. Box 244, Skøyen, 0212 Oslo, Norway

February 1993

KB IFIMA N.V.

K.B. Internationale Financieringsmaatschappij N.V.

USS 150,000,000

Guaranteed Floating Rate Notes due 2011

In accordance with the Description of the Notes, notice is hereby given that for the Interest Period from January 29, 1993 to April 30, 1993 the Notes will carry an Interest Rate of 5% per annum.

The Interest Amount payable on the relevant Interest Payment Date, April 30, 1993 against coupon No. 28 will be USS 125.39 per Note of USS 10,000 nominal and USS 3.193.72 per Note of USS 250,000 nominal.

The Agent Bank Kredietbank Luxembourg

This announcement appears as a matter of record only

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READING, PA
U.S.A.

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has acquired
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Majestic and Gemma

and
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Brand names: Lou and Carina

Citibank N.A.
acted as financial adviser to
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January 1993

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Temple Court
Mortgages (No. 1) PLC
£175,000,000

Mortgage Backed Floating Rate Notes 2029

The rate of interest for the period 29th January, 1993 to 30th April, 1993 has been fixed at 6 1/4 per cent, per annum. Coupon No. 13 will therefore be payable on 30th April, 1993 at 1 1/2, 17 per cent.

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INTL COMPANIES AND FINANCE

Nakamura outlines plans to iron out Ilva's troubles

MR HAYAO Nakamura conforms little to the stereotype of the Japanese business manager, despite his uniform blue suit and Nippon Steel badge on his lapel.

He has spent more than 30 years working in Italy, mostly with Nippon Steel, speaks good Italian, and has just accepted a remarkable challenge. He has agreed to take over as chief executive of Ilva, Italy's ailing state-run steel group.

The 56-year-old Mr Nakamura is the first Japanese to be recruited into such a senior post in a state-run European industry. He has also been offered the job in a country which has been the most protective about letting in Japanese industrial competition.

"I was surprised that Ilva was desperate enough to ask a foreigner, but at the same time I was taken by the brave decision," he said yesterday.

"I first thought it would be easier if I didn't accept the offer," he added.

His appointment, announced on January 23, followed the dismissal of the Ilva board by IRI, the Italian state-holding company which is the shareholder of the steel group. Mr Nakamura, who left Nippon Steel last month, will take over on February 18.

Unlike most Japanese executives who are reserved, he is prepared to give straightforward opinions. He has few illusions about the problems of tackling Ilva with its debts of over L8,300bn (\$5.5bn) and the

Emiko Terazono reports on the changes at Italy's state steel group

urgent need to restructure as the group struggles to cope with excess capacity and falling European steel prices. Ilva, which emerged from the remains of the former Finisider group, is expected to have losses for 1992 close to L2,000bn.

He already knows the Italian steel industry well, having worked on the extension of the vast Taranto complex in the mid-1970s and helped Ilva with its Novi Ligure rolled coils facility. But being an outsider, Mr Nakamura says, will allow him to take what could become drastic restructuring measures. An insider - or even another European executive - would have found it more difficult to take painful decisions.

The implication of these comments is that he plans big changes in the Italian steel industry. He believes the restructuring process will take up to three years and can be achieved via a mixture of changes in management, finance and production. He regards it as important to eliminate political appointees in Ilva management - this is also the philosophy of Mr Michele Tedeschi, the increasingly powerful chief executive of IRI.

Further resort to outside talent will be limited, he says; and he claims he has no plans

to bring in former colleagues from Nippon Steel.

The most pressing problem he envisages will be dealing with the workforce and Ilva's suppliers. He wants to instill a greater sense of responsibility for Ilva's products among the 40,000 strong workforce. He warned Italy's highly unionised workforce that he would not be seeking consensus at any price, and that he would take a tough line on strikes and overtime.

He appears determined to tackle head-on the restructuring of the vast Taranto complex located in the heel of southern Italy. The importance of Taranto to local employment makes the issue of restructuring this plant politically sensitive. But having advised on the plant's engineering, he reckons he is one of the few outsiders who know how to run Taranto.

On the financial side, he anticipates Ilva will transfer two-thirds of its debts to a separate corporation. This is a pattern which IRI is also following with Iritecna, its troubled general contracting group, whose board was dismissed last week.

He denies suggestions of special ties being developed between his former employers, and Ilva. But he recognises technological ties may be enhanced, especially in new steelmaking processes, and in an increasingly competitive international market his new employers in Italy may need all the help they can get.

Bridgestone reveals plans for senior management shake-up

By Charles Leadbeater in Tokyo

BRIDGESTONE, Japan's largest tyre-maker, yesterday announced a senior management shake-up, with the promotion of the chief executive of its US operations to run the group.

Mr Yoichi Kikuchi, Bridgestone's executive vice-president in charge of its Bridgestone/Firestone operations in North America, will become the group's president. Mr Akira Yell, the current president, is resigning but will remain an adviser to the company.

Japan has not witnessed the dramatic upheaval in senior

management which has hit large US companies in the past few months, with the departure of several senior executives from leading companies such as General Motors, IBM and American Express.

However, the Bridgestone change is part of a more evolutionary change in senior management in Japanese corporations brought on by two years of falling profits at most companies.

The tyre-maker's shake-up follows similar changes recently at Sanyo, the electronics group, Canon, the camera and copier manufacturer, and Honda, the carmaker.

Mr Kikuchi, chairman and chief executive of Bridgestone/Firestone, is widely credited with taking tough action to turn around its US plants, which were incurring heavy losses after Bridgestone acquired them, for \$2.6bn, in 1988.

Since then, Bridgestone has invested about \$5bn to modernise the US plants.

Mr Kikuchi, 59, joined Bridgestone in 1962. He has spent most of his career outside the mainstream tyre business running the group's chemical and industrial products division. He moved to the US in 1991 to take over the US operations. The company did not announce a successor.

Thai carrier registers 85% fall in net profits

THAI Airways International, Thailand's partially privatised national airline, yesterday reported an 85 per cent fall in net profits to Bt30.01m (\$1.7m) for the first quarter to December 31, down from Bt72.23m a year earlier, AP-DJ reports.

Gross revenues edged up 0.3 per cent to Bt14.05m from Bt14.05m, but operating revenues fell 1.7 per cent to Bt12.19m. Pre-tax profits, meanwhile, tumbled 88 per cent to Bt144.44m from Bt1.61bn.

Operating profits from airline activities fell 61 per cent to Bt163.89m from Bt1.63bn. Charges for aircraft depreciation rose 29 per cent to Bt1.5bn.

The airline's shares, which began trading in July, represent nearly 6 per cent of the total capitalisation of the

Thai stock market. The share price fell Bt1 yesterday to Bt53.00 in moderate trading.

Barclays de Zotte Wedd Research lowered its earnings forecast for the full fiscal year to Bt2.2bn from Bt4bn. It said it had expected the airline to derive Bt1.5bn of its profit from the sale of three DC-10 and four Airbus jets this year.

However, the decline in earnings in the latest period was "larger than we were going for," Ms Sarah Knaggs, BZW analyst, said.

She noted the first-quarter result was particularly significant because it came during the tourist high season, when the airline was expected to pull in the most revenue.

Thai Airways company said an explanation of the steep fall in earnings would be released today, following disclosure to the stock exchange authorities.

ASC may act over Campbell bid complaints

By Bruce Jacques in Sydney

THE Australian Securities Commission (ASC) has reacted to criticism of the takeover bid by Campbell Soup, the US food group, for Arnott's, the Australian biscuit maker.

Mr Michael Braham, the ASC's New South Wales regional commissioner, said yesterday he had received complaints alleging shareholders had been misled by statements from Campbell which suggested the company would not extend its takeover bid beyond last week.

Mr Braham said Campbell had now stated that its final offer of A\$9.50 for Arnott's would be neither increased nor extended beyond February 5.

"The ASC is concerned where directors or their advisers use ambiguous language during takeover bids when communicating to shareholders or speaking to the media with the result that shareholders are confused," he said.

"The ASC is considering issuing a practice note setting out its views on statements made during takeover bids. The ASC believes that companies and their advisers should take care not to make statements which, while not factually inaccurate, may mislead shareholders and the market or create uncertainty."

MR JOHN McCarthy, head of ANZ Bank's property and investment services division, has been appointed managing director of RJL, the New Zealand property company, writes Terry Hall in Wellington.

RJL, with assets of over NZ\$1bn (US\$250m), is the biggest property company listed in Australasia. Mr McCarthy's appointment follows the resignation of RJL's founder chairman and executive director, Sir Robert Jones, last year.

Mr McCarthy said he would manage the business from Sydney, and did not rule out the possibility that the company's head office would be moved from Wellington. Although most of the company's shareholders were New Zealanders, he said 60 per cent of the property assets were in Australia.

SIEMENS

Information for Siemens Shareholders

Business pace slows in first quarter

Interim report for the first quarter (1 October to 31 December 1992) of the 1993 fiscal year. Following the strong expansion of Siemens' business in recent years, the key figures for the first quarter of fiscal 1993 reflect the anticipated slower pace of business. Not only is the global electrical and electronics market stagnating, but Germany's economy has also begun to slow down. Compared with last year, weaker European currencies also adversely affected our international sales figures upon translation to German marks. Yet despite these factors, sales rose 4% and income after taxes increased 2% for the quarter.

Orders

Siemens booked orders worth DM18.6 (1992: DM20.1) billion in the period under review. German orders declined to DM8.7 (1992: DM9.1) billion and international orders also eased off to DM9.9 (1992: DM11.0) billion. This is primarily attributable to the timing of orders placed with the Public Communication Networks and Power Generation (KWU) Groups. Nevertheless, both units are expected to reach their projected levels of orders in coming months. Owing to the weakened economy, the volume of orders has remained flat in operating groups that make standard industrial products. On the strength of a major contract, the Automation Group recorded

a solid increase despite the difficult economic environment. The Transportation Systems and Automotive Systems Groups once again showed a clear rise in orders and there was also a notable upswing registered by the units producing components.

OM billion	1/10/91 to 31/12/91	1/10/92 to 31/12/92	Change
Orders	20.1	18.6	- 8 %
German business	9.1	8.7	- 4 %
International business	11.0	9.9	- 10 %

Sales

Worldwide sales rose 4% to DM16.9 (1992: DM16.2) billion in the first quarter. German sales, up 6% to DM8.1 (1992: DM7.6) billion, were stronger than international sales, which edged up 3% to DM8.8 (1992: DM8.6) billion. The growth in sales is primarily attributable to KWU and the Transportation Systems Groups, which operate in the capital goods sector.

DM billion	1/10/91 to 31/12/91	1/10/92 to 31/12/92	Change
Sales	16.2	16.9	+ 4 %
German business	7.6	8.1	+ 6 %
International business	8.6	8.8	+ 3 %

Employees

The number of employees as of 31 December 1992 declined slightly to 410,000. Reductions in personnel are being implemented in German and international operations alike, and affect virtually all operating units. Siemens Nixdorf Informations-systeme (SNI) and the Semiconductors Group are especially affected by these measures. Personnel costs rose 5% to DM8.6 (1992: DM8.2) billion.

'000s	30/9/92	31/12/92	Change
Employees	413	410	- 1 %
German operations	253	251	- 1 %
International operations	160	159	- 1 %

DM billion	1/10/91 to 31/12/91	1/10/92 to 31/12/92	Change
Personnel costs	8.2	8.6	+ 5 %

Capital spending and net income

Capital spending in the first quarter came to DM0.9 (1992: DM2.2) billion. The decline is largely attributable to a drop in expenditure on investments compared with the exceptionally high first quarter figure posted last year when the company acquired the remaining shares of SNI and the industrial controls activities of Texas Instruments Inc., Dallas, Texas.

Net income after taxes rose 2% to DM406 (1992: DM398) million.

DM billion	1/10/91 to 31/12/91	1/10/92 to 31/12/92	Change
Capital expenditure and investments	2.2	0.9	- 58 %
DM million Net income after taxes	398	406	+ 2 %

unaudited accounts

Siemens AG, Berlin and Munich

Bank of East Asia exceeds expectations

By Simon Davies in Hong Kong

BANK of East Asia, Hong Kong's third-largest listed bank group, has announced a 35 per cent increase in net profits to HK\$64.4m (US\$8.5m) for 1992, up from HK\$50.1m a year earlier.

The profit figure, after transfers to the bank's inner reserves, was above market expectations due to unexpectedly high non-banking earnings. The bank's operations reported a 28 per cent increase in profits, aided by unusually wide interest rate margins and a higher rate of growth in both deposits and loans.

Bank of East Asia is the first of Hong Kong's banks to announce its 1992 results, and analysts are anticipating a sector average of close to 30 per cent growth in net profit.

Mr David Li, chief executive, predicted an improved performance from the banks in 1993. The sector has been hit by a government-imposed ceiling of 70 per cent on mortgage finance

ing, but this is expected to be revoked as a result of lower property prices.

Bank of East Asia proposed a final dividend of 52.5 cents a share, making a full-year payout of 80 cents a share in 1992, compared with 62.5 cents in the previous year.

● **Molayan Banking** (Malaysia), Malaysia's biggest bank, has announced pre-tax profits in the six months to December 31, 1992 of M\$346.53m (US\$138.6m), a 27 per cent rise on the M\$272.1m reported for the corresponding period in 1991. Kieran Cooke reports from Kuala Lumpur.

Mr Ahmad Mohamad Don, managing director, said the bank expected to maintain its profitability in the second half, even though the Malaysian economy was showing signs of slowing down.

Total customer deposits stood at M\$35.2bn at the end of the reporting period, a 23 per cent increase over the 1991 figure. Loans and advances stood at M\$33.9bn, a 10 per cent increase in 1991.

INTERNATIONAL CAPITAL MARKETS

Base rate hopes spark strong recovery in UK gilts

By Sara Webb in London and Patrick Harverson in New York

UK GOVERNMENT bonds rallied strongly yesterday morning following reports in the weekend press that the Bank of England may reduce interest rates by as much as 2 percentage points.

Short-dated gilts outperformed longer-dated issues initially, leading to a steepening of the yield curve.

Dealers said short-dated gilts surged at the start of trading.

GOVERNMENT BONDS

on press reports suggested that the prime minister has a base rate target of 4 per cent in mind. Base rate was cut from 7 per cent to 6 per cent a week ago.

The rally enabled the Bank of England to sell the remainder of its outstanding debt stocks - a £150m tranche of 2½ per cent index-linked stock due 2006 which was announced after last Wednesday's auction.

The Bank announced later in the day that a further £750m of stock would be available for sale, consisting of the follow-

ing amounts: £300m of 9½ per cent stock due 1996; £200m of 10 per cent stock due 2001; £100m of 2 per cent index-linked stock due 1996; and £150m of 2½ per cent index-linked stock due 2004.

The Life gilt futures contract moved from 102.00 at the opening to a high of 102.05, before ending the day at around 102.03. Cash bonds gained around half a point, with the 9½ per cent gilt due 1996 rising from 111½ to 111¾.

EUROPE'S main government bond markets opened on a note of caution, fearful of further tensions in the European exchange rate mechanism despite the weekend deviation of the Irish punt.

French government bonds were initially marked down on fears that the French franc could be the next currency to come under pressure in the foreign exchange markets.

However, as the franc firmed slightly against the D-Mark in the course of the day, French bonds rallied. The Matif futures contract, which opened at 112.36, rose strongly to end at 112.14.

Elsewhere in Europe, prices of German government bonds were marked up initially, reflecting expectations that

FT FIXED INTEREST INDICES

	Feb 1	Jan 20	Jan 26	Jan 27	Jan 28	Jan 29	Jan 30	Jan 31	Jan 31	Jan 31
UK Gilts (100)	95.21	94.76	94.83	94.85	94.86	94.87	94.88	94.89	94.90	94.91
UK Gilts (100)	105.91	105.86	105.87	105.88	105.89	105.90	105.91	105.92	105.93	105.94
UK Gilts (100)	105.91	105.86	105.87	105.88	105.89	105.90	105.91	105.92	105.93	105.94

GILT EDGED ACTIVITY

	Jan 28	Jan 29	Jan 30	Jan 31	Jan 31	Jan 31
UK Gilts (100)	105.91	105.86	105.87	105.88	105.89	105.90
UK Gilts (100)	105.91	105.86	105.87	105.88	105.89	105.90
UK Gilts (100)	105.91	105.86	105.87	105.88	105.89	105.90

investors would flock towards the safe haven of the D-Mark bloc.

The Life bond futures contract, which opened at 92.10, moved to a high of 92.15, but fell back to end the day little changed.

HOPES that the Bank of Japan would cut the official discount rate helped to push up Japanese government bond prices yesterday, with the rally continuing in London trading.

The weak state of the Japanese economy has fuelled hopes of a further 50 to 75 basis point easing in the official discount rate, currently at 3.25 per cent.

The easing speculation pushed rates on three-month certificates of deposit down to 3.43 per cent yesterday, com-

pared with 3.53 per cent on Friday and 3.70 per cent 10 days ago.

The March futures contract rose from its opening level of 109.53 to close at 109.58 in Tokyo, but continued to make gains in the London trading session to reach 109.71. In the cash market, the benchmark No 145 issue opened with a yield of 4.315 per cent, and closed at 4.285 per cent, corresponding to the high price of the day.

US TREASURIES eased across the maturity range yesterday morning in the wake of a stronger-than-expected purchasing managers' report.

By midday, the benchmark 30-year government bond was down ½ at 104½, yielding 7.221 per cent. At the short end of the market, the two-year note

BENCHMARK GOVERNMENT BONDS

	Coupon	Yield	Price	Change	Yield	Week	Month
AUSTRALIA	10.000	10.000	106.7189	+0.349	8.067	8.77	8.89
BELGIUM	6.750	6.750	107.0000	+0.100	7.08	7.83	7.84
CANADA	8.500	8.500	105.8000	-0.100	8.09	8.09	7.92
DENMARK	8.000	8.000	98.6000	+0.200	8.61	8.42	8.67
FRANCE	8.500	8.500	101.5708	+0.378	8.02	7.92	8.02
FRANCE	8.500	8.500	101.5708	+0.378	8.02	7.92	8.02
GERMANY	8.000	8.000	106.0100	+0.100	7.10	7.18	7.25
ITALY	12.000	12.000	96.2800	-0.430	13.507	13.50	13.74
JAPAN	No 119	4.800	102.8444	+0.336	4.21	4.21	4.48
JAPAN	No 145	5.500	107.7376	+1.581	4.31	4.33	4.33
NETHERLANDS	8.500	8.500	107.7300	+0.100	7.08	7.17	7.22
SPAIN	10.000	10.000	101.5708	+0.378	8.02	7.92	8.02
UK Gilts	10.000	10.000	111.12	+1.02	8.04	8.36	8.39
US TREASURY	8.375	8.375	103.20	+1.02	8.36	8.51	8.59
US TREASURY	8.375	8.375	103.20	+1.02	8.36	8.51	8.59
US TREASURY	8.375	8.375	103.20	+1.02	8.36	8.51	8.59

Prices: US, UK in 32nds, others in decimal. Technical Data/ATLAS Price Sources

was down ½ at 104½, to yield 4.184 per cent.

Prices opened slightly lower ahead of the day's main economic number the National Association of Purchasing Managers' January report. When the NAPM announced that its index of manufacturing activity had risen to 58.0 last month, up from 55.4 in December, prices fell even further - economists had been expecting an NAPM figure of only 56.7.

Although prices dipped across the board, traders said the selling was not particularly strong, and mostly represented profit-taking.

THE benchmark government bond table has been changed to include a different Danish bond issue. From now on, the 8 per cent bond due May 2003 replaces the 9 per cent November 2000 issue. The 8 per cent bond due 2003 is recognised as the new 10-year benchmark bond.

Accounting rules force capital shift at British Land

By Andrew Jack

BRITISH LAND has exchanged one form of complex capital instrument for another in response to UK Accounting Standards Board proposals which would have threatened to increase the company's borrowings.

The board has told holders of convertible bonds in a subordinated loan that these will be exchanged for cumulative convertible redeemable preference shares at the end of March at a cost of up to £100,000.

Holders of its 8.625 per cent bonds in British Land Company (Jersey) maturing to 2011 will receive preference shares of £1 each in British Land after 60 days' notice is complete.

The action follows the Accounting Board's December issue of Fred 3, the exposure draft on capital instruments, which states convertible bonds must be classified as debt on the balance sheet.

Mr John Weston Smith,

finance director, said the British Land board had always regarded the bonds as equity as they are convertible into shares, and that the exchange would maintain this definition and keep the company's gearing and interest cover low.

Fred 3, in fact, classifies preference shares under a new category of non-equity sharehold- ing funds. The company was careful to say it regarded the bonds as "being in the nature of equity capital".

The shares will be issued at a price of £1,000, equivalent to the nominal value of a bond, and redeemable at the same price. The gross dividend will be 8.625 per cent of the redemption price, equivalent to the gross interest on the bond - or 6.489 per cent net dividend at current tax rates.

The company said that shareholders approved the creation of the shares and "appropriate alterations" to the company's articles of association at the last annual meeting.

Spain's government bonds top performance league

By Sara Webb

EUROPE'S higher-yielding government bond markets topped the bonds performance league in January, according to figures from J.P. Morgan Securities, helped by the relative stability within the European exchange rate mechanism.

Spain was the top-performing government bond market last month in both local currency and US dollar terms, with a return of 3.28 per cent in pesetas and 3.56 per cent for dollar-based investors. Italy was the second-best performing market in local currency terms with a gain of 2.82 per cent, followed by the Ecu market with a return of 2.46 per cent.

The higher-yielding European markets... outperformed other government bond markets during January, pointing to the fact that high-yield investment strategies may be

coming back into fashion," according to J.P. Morgan.

The Bank of Spain cut its intervention rate from 13.75 per cent to 13.25 per cent in January, helped by the combination of economic weakness and the stability of the peseta.

"In both Italy and Spain, restrictive fiscal policies continue to weigh on economic activity, and Europe's recession has dampened the positive effects on trade position resulting from the recent currency devaluations" (of the peseta and lira), according to J.P. Morgan.

Most of the European central banks lowered interest rates, either through the official interest rate or by indirect market intervention, last month.

The US dollar depreciated against the Canadian dollar and most European currencies, helping to enhance foreign bond returns for US-based investors.

US dollar sector set to pick up with issues worth \$1bn expected

By Antonia Sharpe and Tracy Corrigan

A FURTHER batch of Canadian dollar Eurobonds was launched yesterday, following a flood of paper at the end of last week, as borrowers took advantage of swap opportunities.

Activity in the US dollar sector is also set to pick up. Two supranational agencies, the

INTERNATIONAL BONDS

Inter-American Development Bank and the Asian Development Bank, are preparing to launch new issues totalling \$1bn.

The IADB took bids last night for \$800m 10-year offering. An IADB spokesman said bids were invited from its four regular arrangers - Salomon Brothers, Goldman Sachs, Mer-

rill Lynch and CSFB - and from three rotating houses - Morgan Stanley, Deutsche Bank and IBJ International.

The IADB said it was looking for bids within a yield spread of 20 basis points above the comparable US Treasury.

The IADB plans to borrow \$440m in 1993, one-third in dollars, one-third in yen and the rest in European currencies.

The ADB is also expected to raise \$500m, but no decision on the maturity of the issue has yet been taken. The issue is expected to emerge later this week or next week.

Meanwhile, last week's heavy supply of Canadian dollar paper has left dealers with some inventory on their books. The distribution of issues by Credit Foncier France and the Kingdom of Denmark was proceeding rather slowly, syndicate managers said.

However, the World Bank's \$250m 10-year Eurobond,

launched yesterday, met firm demand, despite a rather aggressive pricing to yield just 23 basis points over comparable Canadian government bonds.

Dealers reported strong demand from Asia and North America, mainly because of the World Bank's pedigree. The deal also had some rarity value, since it is the World Bank's first Canadian dollar offering since 1990. The spread on the World Bank Eurobond tightened slightly to 20 basis points once the syndicate was broken.

Meanwhile, the development of the collared floating-rate note structure in the sterling market has caught the attention of UK building societies.

After the first such issue, a £100m three-year deal for the Leeds Permanent, via Salomon Brothers last Thursday, a second £100m deal for Bradford & Bingley via NatWest Capital

launched yesterday, met firm demand, despite a rather aggressive pricing to yield just 23 basis points over comparable Canadian government bonds.

NEW INTERNATIONAL BOND ISSUES

	Amount m.	Coupon %	Price	Maturity	Fees	Book number
SPAIN	300	6	98.25	Oct 1996	0.575/0.125	Morgan Stanley Int.
FRANCE	1.3bn	6	98.21	Feb 2003	8.325	Société Générale
STERLING	100	6	100	Feb 2003	0.5/0.25	Salomon Brothers Int.
HELVETIA	250	8.25	100.861	Mar 2003	2/1.625	Salomon Brothers Int.
CANADIAN DOLLARS	100	9.25	101	Mar 2003	2.125/1.375	Hambros Bank
ITALIAN LIRA	200bn	11.75	101.55	Feb 1996	1.875/1.125	BAI Milan

Final terms and non-callable unless stated. Floating rate note. a) Coupon pays 3-month Libor + 0.825%, Callable at par from Apr 1995. b) Coupon pays 6-month Libor + 0.0825%; minimum 7%, maximum 10.75%.

Markets followed on Friday.

The collared structure incorporates a minimum interest rate (floor) and a maximum interest rate (cap), and has become a viable instrument in the sterling market since the latest base cut to 6 per cent last Tuesday.

Yesterday, the Halifax Building Society launched a £100m

10-year issue of floating-rate notes which pay interest at a point below the London inter-bank offered rate, with a minimum coupon of 7 per cent and a maximum of 10½ per cent.

Save & Prosper, the fund management group, yesterday launched the China Dragon Fund, its first authorised unit

trust to invest directly in mainland China.

The unit trust will invest up to 10 per cent of the funds in Chinese listed "B" shares and unquoted Chinese investments.

The remainder of the funds will be invested in Hong Kong-based companies with a strong exposure to mainland China, S&P said.

MARKET STATISTICS

FT/ISMA INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Latest prices at 7:05 pm on February 1

	Issue	Par	Offer	Yield	Other	Issue	Par	Offer	Yield
US DOLLAR STRAIGHTS						OTHER STRAIGHTS			
ALBERTA 5.75%	200	105.91	105.91	4.39		AMERICA 12.50%	200	97.4	8.76
ALBERTA 5.75%	200	105.91	105.91	4.39		AMERICA 12.50%	200	97.4	8.76
ALBERTA 5.75%	200	105.91	105.91	4.39		AMERICA 12.50%	200	97.4	8.76

RISES AND FALLS YESTERDAY

	Rises	Falls	Same
British Funds	74	2	2
Other Fixed Interest	3	3	3
Commercial/Industrial	602	131	699
Financial & Property	441	10	327
Oil & Gas	42	1	57
Plantations	2	1	1
Rubbers	6	1	5
Mines	75	2	73
Totals	1,301	185	1,169

LONDON RECENT ISSUES

	Issue	Par	Offer	Yield
Equities				
Bank	100	105.91	105.91	4.39
Commercial	100	105.91	105.91	4.39
Industrial	100	105.91	105.91	4.39

FIXED INTEREST STOCKS

	Issue	Par	Offer	Yield
Bank	100	105.91	105.91	4.39
Commercial	100	105.91	105.91	4.39
Industrial	100	105.91	105.91	4.39

RIGHTS OFFERS

	Issue	Par	Offer	Yield
Bank	100	105.91	105.91	4.39
Commercial	100	105.91	105.91	4.39
Industrial	100	105.91	105.91	4.39

TRADITIONAL OPTIONS

	Issue	Par	Offer	Yield
Bank	100	105.91	105.91	4.39
Commercial	100	105.91	105.91	4.39
Industrial	100	105.91	105.91	4.39

FT-SE ACTUARIES INDICES

	Issue	Par	Offer	Yield
Bank	100	105.91	105.91	4.39
Commercial	100	105.91	105.91	4.39
Industrial	100	105.91	105.91	4.39

FT-SE ACTUARIES INDICES

	Issue	Par	Offer	Yield
Bank	100	105.91	105.91	4.39
Commercial	100	105.91	105.91	4.39
Industrial	100	105.91	105.91	4.39

FT-SE ACTUARIES INDICES

	Issue	Par	Offer	Yield
Bank	100	105.91	105.91	4.39
Commercial	100	105.91	105.91	4.39
Industrial	100	105.91	105.91	4.39

LIFFE EQUITY OPTIONS

	Issue	Par	Offer	Yield
Bank	100	105.91	105.91	4.39
Commercial	100	105.91	105.91	4.39
Industrial	100	105.91	105.91	4.39

LIFFE EQUITY OPTIONS

	Issue	Par	Offer	Yield
Bank	100	105.91	105.91	4.39
Commercial	100	105.91	105.91	4.39
Industrial	100	105.91	105.91	4.39

LIFFE EQUITY OPTIONS

	Issue	Par	Offer	Yield
Bank	100	105.91	105.91	4.39
Commercial	100	105.91	105.91	4.39
Industrial	100	105.91	105.91	4.39

LIFFE EQUITY OPTIONS

	Issue	Par	Offer	Yield
Bank	100	105.91	105.91	4.39
Commercial	100	105.91	105.91	4.39
Industrial	100	105.91	105.91	4.39

LIFFE EQUITY OPTIONS

COMPANY NEWS: UK

Profits expected to rise 19% to at least £55m Iceland Foods to move into Littlewoods outlets

By Peggy Hollinger

SHARES IN Iceland Frozen Foods jumped 21p to 669p as the high street food retailer announced a £27.5m placing to fund its move into Littlewoods outlets and forecast a 19 per cent rise in annual profits to at least £55m.

Mr Malcolm Walker, chairman, said the move into Littlewoods reinforced Iceland's recent transformation from freezer centre to high street food retailer. "Frozen food has become more about convenience food than bulk buying," Mr Walker said.

Analysts were encouraged by the Littlewoods deal which is expected to add £100m to sales in a full year.

Many upgraded their forecasts for 1993 from about £83m to more than £96m.

"Any deal that represents one year's organic growth and is done without any cost to the balance sheet has to be applauded," said Mr David Spry of County NatWest.

Iceland has agreed to take

over the foodhalls in 48 of Littlewoods 127 stores, with an average floor space of 4,100 sq ft. The food group will only pay a rent based on the turnover it achieves in those stores.

However, it will have to re-equip the food halls, at a cost expected to be about £20m. This would be funded by the placing, which has been underwritten by NM Rothschild & Sons.

Mr Walker said Iceland had decided a placing was the most prudent option, in light of the group's decision to keep gearing at less than 50 per cent. "It gives us a little comfort factor," he said.

Investors were offered 4.3m new Iceland shares at 640p, representing about 4 per cent of the existing equity. The deal is not expected to be dilutive.

Iceland also announced that it would increase its target of store openings for the current year from 50 to 60, for a total of about 680, including the Littlewoods outlets. The increased openings would also be funded with placing proceeds.

The group's aggressive expansion programme was announced amid forecasts of record turnover of £1.04bn for the 53 weeks to January 2, against £989m.

On a like-for-like basis, Iceland saw a 10 per cent increase in sales, while food inflation was estimated to have been just 3 per cent. Mr Walker said the increase in sales was primarily due to more customers walking through the door. Individual transactions were roughly similar at about £7.50.

Chilled foods provided the group's greatest growth in 1992, increasing an estimated 25 per cent year on year. Frozen food accounted for just over 50 per cent of sales, while basic groceries represented 22 per cent of turnover.

The final dividend is forecast to rise by 18 per cent to 6.9p for a total of 10p. This compares with a total of 8.5p last time. Earnings per share are estimated to be not less than 4.2p, a rise of 19 per cent. On a fully diluted basis the increase is 17 per cent to 37.5p.

Recovery at Marine Midland

By Alan Friedman
In New York

MARINE MIDLAND Banks, Hongkong and Shanghai Bank's US subsidiary, reported a substantial recovery from losses for both its 1992 fourth quarter and its results for the full year.

The New York-based bank, which has \$17.1bn (£11.3bn) in assets, said net profits in the fourth quarter were \$35.7m, compared to losses of \$23.8m in the last quarter of 1991.

For the whole of 1992, net

profits were \$109.2m, a significant turnaround from losses of \$189.9m for 1991.

Mr James Cleave, president and chief executive, said this was the first time Marine Midland had returned to profit for three years. He said 1992 was a benchmark year in the bank's recovery and pledged to continue to focus on controlling expenses, especially in light of the soft New York state regional economy.

Fourth quarter operating expenses were \$241.4m, up slightly from \$238.3m in the

same period of 1991. The bank's revenues in the quarter were \$283.3m, against \$258.6m a year earlier.

Bad debt provisions amounted to \$3.4m in the fourth quarter, down sharply from \$4.1m. Provisions for the whole year were \$32.2m, down from \$30m in 1991.

The bank ended 1992 with a Tier One risk-weighted capital ratio of 9.12 per cent. The return on assets rose to 0.66 per cent in 1992, against a loss on assets of 1.06 per cent in 1991.

Mr Trevor Swete, managing

United Distillers sells 70 spirit brands in the US

By Philip Rawstone

UNITED DISTILLERS, the spirits division of Guinness, has sold 70 regional spirit brands in the US to Heaven Hill Distilleries, America's largest independent family-owned spirits company.

The terms of the sale were not disclosed.

Mr Crispin Davis, managing director of United, said yesterday that the deal formed part of the group's reorganisation strategy in the US, following the acquisition of Glenmore Distilleries in 1991 and its merger last year with Schenley

Industries. "By transferring ownership of these regional brands - which are in the lower price range - to Heaven Hill, we have substantially rationalised our brand portfolio in the US and can continue to concentrate on developing our core brands in the spirits market," he said.

The "non-strategic" brands sold to Heaven Hill include JW Dant, Ezra Brooks and Yellowstone honeys, Philadelphia and Guckenheimer blended whiskeys, Boord's vodka and gin, and Coronet US brandy.

Wentworth deals resumed

Trading in the shares of Wentworth International was resumed yesterday, following the publication of its report and accounts for the year to March 31 1992.

The shares of this USM-quoted plastic packaging group were suspended on October 20 at 3p, pending the delayed results, which showed losses of £4.05m, against restated profits of £53,000. In December the group announced pre-tax losses totalling £1.82m for the six months to September 30.

Black buys contracts

Black has agreed to pay £2.13m for a portfolio of rental and maintenance contracts. The vendor is Cheshire Communications.

Total unexpired gross contracted rental income from the contracts is more than £5.4m.

This will be earned over the next 14 years.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Bullough	4.3	Apr 1	4.3	6.05	6.05
CRT	0.65	June 22	0.575	-	2.4
Ewart	nil	nil	0.25	-	0.75
Flaming American	0.55	Apr 6	0.75	0.7	1.25
Haynes Publishing	3.5	Apr 30	2.5	-	6

Dividends shown pence per share net except where otherwise stated.

Notice to Lombard Depositors

The following interest rates will apply from 1/2/93

14 DAYS NOTICE			
	GROSS % PA	GROSS CAR % PA	
When the balance is less than £5,000	1.75	1.76	
When the balance is £5,000 and above	5.25	5.35	
CHEQUE SAVINGS ACCOUNTS			
	GROSS % PA	GROSS CAR % PA	
When the balance is £1,000 - £4,999	0.50	0.50	
When the balance is £5,000 and above	2.375	2.40	

The above gross rates assume no deduction of basic rate income tax. The compounded annual rate (CAR) is achieved if the quarterly interest credited is not withdrawn.

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FT SURVEYS

Medicine can come in many forms

Jane Fuller considers whether the doubts concerning company doctors are justified

WITH 80,000 companies going bust last year and another 80,000 forecast to do so this year, it is a bad time for doubt to be creeping in about the efficacy of company doctors.

These professionals are brought in short-term to carry out the financially essential - but difficult and unpleasant - tasks that the previous management either shrank from or were ill suited to doing.

They close factories, are staff, sell businesses and assets. They keep open bank credit lines with one hand and lease new money out of institutional investors with the other. If they succeed, they hand over the stabilised company to new long-term managers.

But the view has gained currency that this recession is proving a bad one for an elite group of high profits and highly paid company doctors.

Sir Lewis Robertson recently lost Lilley, the Glasgow-based contracting and construction group, to receivership. In a long career, it was the first of his seven rescues to fail and can be contrasted with cases from the last recession, such as Triplex Lloyd, which are now healthy.

Mr Roy Barber saw Astra Holdings, the defence company under investigation by the DTI, go into receivership. Shareholders in Davies & Newman, under Mr David James's care for two years, were left with nothing when it was wound up after Dan-Air, its airline subsidiary was sold last year for £1 to British Airways.

It is easy to see why the long-term necessity of a second World War has provided a hostile environment for corporate rescues. "It is a difficult time to sell property and non-core subsidiaries, and more difficult to turn round what remains," Mr Barber says.

Mr Trevor Swete, managing director of Postern, a corporate rescue firm, says: "By definition company doctors are on a tight wire. All their charges have severe financial difficulties and one or two of those wires will break."

The focus on well publicised failures runs the risk of devaluing the role outsiders can play in saving companies. This is the message of two recent studies by firms of accountants.

In one, the insolvency arm of



Company doctor line-up: Roy Barber (left), now at Bimec Industries; Sir Lewis Robertson, enjoying some success at Stakis after the demise of Lilley; David James, concentrating on the heavily indebted Lep Group after pleasing the banks at Davies & Newman.

Coopers & Lybrand, formerly known as Cork Gully, called for the reform of the 1985 Insolvency Act to foster a "rescue culture".

In the other, Grant Thornton warned that many businesses risked insolvency because they were not ready to cope with the end of recession, in particular the need to seek extra finance. One of Grant Thornton's criticisms was that companies showed a reluctance to seek the help of professional advisers.

The implication of both studies is that there is a clear need for company doctors in all its forms.

Leaving aside the up-market end of the profession - Mr James's latest fees, for instance, are £35,000 a month (partly for office overheads) - a great deal of remedial work is already being carried out by people who would not describe themselves as company doctors.

One of the big lending banks says that only four or five of the 130-plus "live work-outs" in its hands of company doctors.

The preferred route is to get the changes implemented by the existing management, albeit with the banks wielding the big stick. "They often come to accept that if they don't do what we want, they won't put more money in," says the banker.

If a revamping of management is necessary, the new owner(s) will not generally be a short-term company doctor but long-term executives, typically a new chief executive and/or finance director.

There are several examples of fresh management being recruited from companies in the same sector - Mr Archie Norman (ex-Kingfisher) at Asda, the supermarkets group, for instance.

Another option is to bring on to the board a director with a reputation for pushing through changes such as Mr Michael Beckett, whose charges have included Tace and Ultramar. He describes himself as a "very independent" non-executive director who is called upon "to clean up the boards. In 1991 I got rid of 27 directors."

Even insolvency practitioners do more work related to company rescues than receiverships, according to Mr Steve Hill, an insolvency partner at Coopers & Lybrand.

But whatever hopes are raised by the new people or the new approaches, serious limitations remain.

Some patients will be lost. Mr Swete points out that most company doctors do not start until a banking covenant has been breached, putting the banks in the driving seat. "Generally, the banks bring in a company doctor and in this situation the shareholders have lost an effective voice," says Mr Paul Myrers, chairman of Gartmore Investment

Management. Perhaps the lesson is that shareholders should act earlier. One institutional investor says the best safeguard against a business becoming company doctor material lies in a properly constituted board. But he adds that this is a "counsel of perfection".

More commonly, shareholders appear slow to act - other than by selling out quietly. They shy away from getting together to call for change until "disaster is at hand".

Even if the patient survives the initial financial trauma, a company has to have orders, sales and cash flow to service its debt and pay other creditors. In other words, many of the walking wounded are awaiting economic recovery.

Mr Eugene Anderson, who was brought in to restructure Ferranti International, the electronics and defence group, in 1990 after a huge fraud was discovered, said recently it needed orders to generate cash. "We have bids out for about £400m of business. If we win only £100m, that would totally transform us. We're at a very critical stage."

Finally, it is worth pointing to the successes as well as the failures of company doctors, although it can take years to tell whether the medicine has really worked. Last week Stakis, with Sir Lewis Robertson as chairman and an industry man, Mr David Michels (ex-

Hilton International) as chief executive, announced a £28m rights issue and the £50m sale of its nursing homes division.

On a less public level, survival tips are being offered daily to debt-strapped businesses by a raft of advisers. Mr Swete gives the example of a company which had found a buyer for an asset, but was advised to spread out the payments to avoid the risk of the bank taking the money and pulling the plug.

In contrast to the priorities of a bank-appointed receiver, a company doctor's "primary duty is to the company; the secondary one, to whom ever brought him in," Mr Swete adds.

The real world dictates, however, that if the interest of the company diverges too much from that of the bank, it will not succeed.

Banks claim that they are not trigger happy when it comes to calling in receivers. The head of one intensive care unit says that over the past two years only a third of the companies in that unit have gone bust.

The motives are not altruistic. "It is a simple economic truth that businesses are worth more intact, without taint of insolvency," says Mr Hill.

To avoid that taint, the more company doctors that go on, and the earlier advice is sought, the smaller the final bankruptcy toll of this recession will be.

South West Water launches £35m bond

By Angus Foster

SOUTH WEST Water yesterday announced a £35m bond issue, becoming the second water services company in a week to launch a fund raising.

Most of the money raised through the private placement will be used to pay for Haul-Waste, the waste management business acquired last month from English China Clay. Of the £27.5m purchase price,

£35m is due on completion, expected within a week.

The bond issue, which is redeemable in 1998 and bears interest at 8.75 per cent, follows last week's £144.5m rights issue and other fund raising from Wessex Water. Wessex will use £113m of the money to buy Waste Management Ltd from NRC, the transport and logistics group.

South West holds net cash of about £80m

but decided against using the money, most of which is in short term investments, because it is earning reasonably high rates of interest. South West, which has one of the highest capital expenditure plans among water companies, is likely to become a net borrower by the end of its financial year on March 31.

Mr Ken Hill, finance director, said Haul-Waste would become South West's main waste subsidiary.

BOC in £48m drug deal with Du Pont

By Paul Abrahams

BOC, the healthcare and industrial gases group, yesterday announced it had purchased the Brevibloc European and North American operations of Du Pont Merck Pharmaceutical for £72.5m (£48m).

Brevibloc is a drug used in operating theatres to control heart rate and blood pressure. The product will be marketed by Anaquest, BOC's pharmaceuticals division which specialises in products aimed at anaesthetists.

The business, which last year generated sales of £15m, has been growing at more than 20 per cent a year, according to BOC.

The group said it hoped to be able to use its specialist marketing force to boost Brevibloc sales. Mr Roger Stoll, president of BOC Health Care, said the drug complemented its current portfolio of anaesthetic and acute care drugs.

The move is part of BOC's efforts to boost its healthcare operations which increased sales by 4.2 per cent to £512m last year.

BOC needs to lift its US revenues following the expiry at the end of last month of the American patents for Forane, its anaesthetic.

Anaesthetics represent about 80 per cent of the group's health-related profits, according to Kleinwort Benson.

The group said it saw "the next 18 months positively" and lifted the interim dividend to 0.65p (0.575p). Earnings emerged at 0.91p (3.47p).

Mr Chapman ascribed the profits decline to a poor performance from Doctus, the consultancy side, and the "substantially increased second-half weighting of the training division's profits", adding that a large proportion of the full-year's £5.4m investment in the group, taken through the profit and loss account, was spent in the first half.

Mr Barrie Clark, finance director, said the investment was a "prerequisite for the future", reckoning that within the next two years various "standards and kitemarks" could be obligatory. Both this and CRT's growing use of expensive software in its 12 Fitman Training Centres would help rationalise a "fragmented and underdeveloped" industry.

The pre-tax outcome was knocked back by reorganisation costs of £225,000. More than 100 of CRT's 1,000 workforce were made redundant - mainly in consultancy, where the French operation was closed, and recruitment, where five offices were closed.

Mr Chapman said the Webber acquisition allowed CRT to distribute the group's Pitman training - franchising the brand is currently being piloted.

Bullough declines by 60% to £8.5m

By Paul Taylor

BULLOUGH, the office products and refrigeration group which issued a profits warning in December, yesterday reported a 59 per cent decline in full year profits but is maintaining its dividend despite taking "a heavy knock" in its French office furniture business.

After allowing for restructuring costs of £3.32m, pre-tax profits in the year to October 31 fell to £8.54m from £20.8m in the previous year when the outcome was boosted by £994,000 of exceptional items.

Mr Robert Steel, managing director, blamed the £12.3m profits decline on operating losses and restructuring costs in the office products division.

Turnover slipped by 5 per cent to £276.9m (£292.6m); earnings per share fell to 4.45p (11.53p).

As expected the final dividend is being maintained at 4.3p making an unchanged total for the year of 8.65p.

Turnover in the core office products division fell 12 per cent to £104.4m (£118.8m) and a £7.82m operating profit turned into a £736,000 loss. Losses in Alal, the French office furniture company acquired four



Derrick Battle, left, and Robert Steel: looking for recovery

years ago, accounted for £5.8m of the decline.

Mr Steel said Alal had been an appalling year because of falling demand and pressure on margins. Last autumn a new management team was installed and has introduced a £2.4m restructuring programme including accelerated job cuts.

Among the group's other businesses, seven of the eight small companies in the engineering division increased sales and six increased profits. Overall the division lifted operating profits to £3.97m (£2.6m) on turnover which grew to £33.7m (£31.5m).

Net borrowings at the end of October stood at £15.3m (£17.8m), representing 17 per cent (9 per cent) of shareholders funds.

Looking ahead, Mr Derrick Battle, chairman, said the order book was slightly ahead of last year and noted that the avoidance of the heavy losses in the French office furniture business "should lead to a useful recovery in our overall profitability."

● COMMENT
The problems at Alal, which was acquired for some £19m in September 1988, should probably have been dealt with ear-

lier and more firmly. But since last autumn a more robust approach to problems at Alal has been adopted and another 200 jobs have been cut. The absence of losses and restructuring costs alone should be sufficient to boost group profit significantly this year, providing there are no other nasty surprises. Cash deposits of £13.2m should be sufficient for any small "nil-in" acquisitions without straining the balance

sheet. Meanwhile, maintaining the dividend has helped calm investor nerves and since December the shares have begun to climb again. This is a recovery stock with foreign exposure. With pre-tax profits expected to rebound to £14m or £15m this year, producing earnings of between 7.2p and 7.8p per share, the stock is trading on a prospective p/e of about 14.7. Accepting the risks, the shares are a buy.

A distinctive formula for success

Andrew Bolger on expanding Motor World and plans for its market debut

MOTOR WORLD, the UK's biggest independent chain of stores selling car parts and accessories, is to be launched on the stock market with a value of about £28m.

The Bradford-based group will raise £12.5m by selling shares, at a price to be announced on Thursday, through a placing fully underwritten by Bessons Gregory, its stockbroker.

Motor World has 178 outlets, mainly in the north of England, Wales and the Midlands, and plans to build a national network for its distinctive formula.

Unlike Halfords, the market leader, Motor World eschews prime high street sites and large out-of-town "sheds". Its stores offer seven-day trading in cheaper locations away from the high street, usually on busy main roads with parking facilities.

Each outlet carries about 4,000 items and also offers a 24-hour order service for parts and accessories not in stock. Staff are trained to advise customers on what to buy and the shops stock Haynes Manuals for 150 types of car, to encourage DIY maintenance.

Mr Darrell Kershaw, managing director, believes the chain could expand to 300 outlets within two years, with depressed property prices and acquisition opportunities giving it an ideal chance to move

into the south-east of England and Scotland.

Motor World has lifted profits at an annual rate of 30 per cent over the past three years and made operating profits of £3.5m on turnover of £34.5m in the 12 months to November.

The group has four divisions - retail, distribution, packaging and manufacturing - all aimed at the motor market.

In 1988 Mr Kershaw led an £8m management buy-out, backed by Candeover Investments, of Motor World from Mr Michael Stanford, who started the business in 1968 and steadily expanded it, augmented by acquisitions of small chains of shops from receivers.

The MBO team acquired 101 Motor World outlets and Panther, a business established in 1982 which buys car parts and accessories in bulk to package and distribute, either under the Panther name or the brand label of retailing and wholesale customers.

In 1989 Motor World decided to get into the fast-fit exhaust market. It paid £5m for Autogem Holdings, which had six exhaust-fitting service centres, and its two related manufacturing subsidiaries, Genex and KRC, which make metal pressing and rubber mouldings.

Although the Autogem exhaust-fitting centres were profitable and remain so, Mr Kershaw said he quickly recognised that opening this type of

outlet was much more expensive than the modest outlay required for a typical Motor World shop.

Instead, Autogem has been developed as the UK's largest supplier of exhaust system supports to fast-fit retailers such as Kwik-Fit and Superdrive. A warehouse/distribution centre just off the M1/M62 carries 6,000 product lines, offers next-day delivery service throughout Britain, and serves many export markets. Autogem's products are sold to smaller garages and workshops through Motopax, a separate trading division.

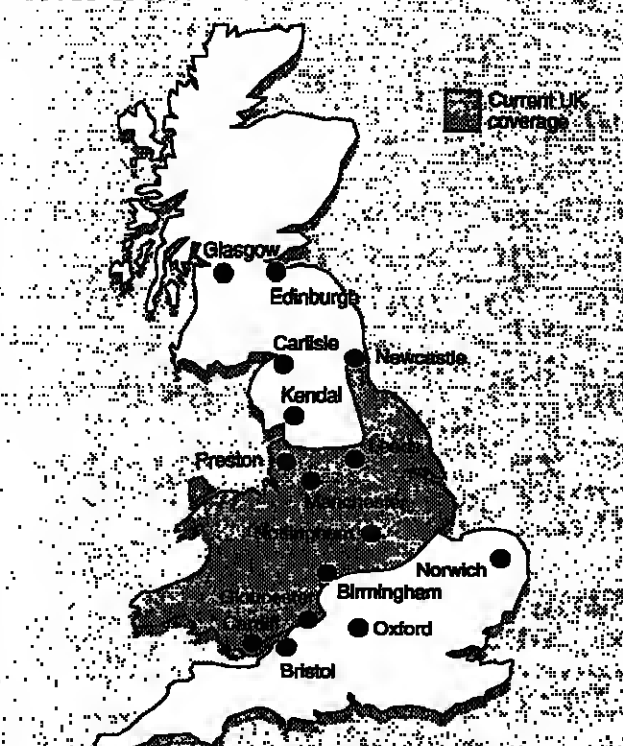
Motor World's main business is, however, the retail outlets, which in the year to November accounted for 72 per cent of sales and 64 per cent of group operating profit. Building a national chain is the group's key priority.

Mr Kershaw, a hard-headed Yorkshireman who trained as a motor mechanic, said his warehouse at Bradford could service 300 shops, and had land adjoining if more space was needed. But all Motor World stores must make a profit.

He said: "I'm just as proud to close a shop, as to open one. We give every shop 12 to 18 months and then if, in spite of our best efforts, it is not making a profit, we close it."

Although Motor World has closed 30 outlets over the years, the group only has one unit on its books. Mr

Motor World



Kershaw said that because of the modest size and convenience of the sites, the group had found it easy to sub-let premises to other shopkeepers when necessary.

The group, which employs 877 people, believes that benefits of scale in buying and distribution will give it an advantage over small independent stores, which are its main competition.

As well as expanding organically and by acquisition, Mr Kershaw aims to increase the amount spent by individual customer by stocking more expensive items, such as

audio and security products. Last year the group paid £380,000 for Eurocar, a company with two outlets in West Yorkshire which supplies in-car entertainment and security systems.

Once again, the canniness which has seen Motor World raise profits through recession is to the fore. Although 60 group stores now sell audio products, Mr Kershaw is still testing the economics of Eurocar's service of fitting systems at customers' homes and offices in West Yorkshire, before deciding whether to offer it across the chain.

Delaney rid of loss divisions

DELANEY GROUP has been left with its Christmas Panel Products fitted bedroom retailer following its shopfitting division going into receivership and the sale of its furniture division.

The directors believed that without its loss making businesses Delaney could begin to advance again.

The shares, which were suspended last Thursday pending the announcement, fell 1p to 8p when dealings were resumed.

Melton Medes, which holds 12 per cent of Delaney, has made a loan of £800,000 repayable at the end of this year and secured on the shares of Christmas.

Delaney called in the receiver following the collapse of negotiations for the sale of companies in the shopfitting division - Display and Shop Equipment, Larn Shopfitters, Balon Electrical Contractors, Nortgate Aluminium Systems and Multiflex (MSC).

At the same time Stanley Wood and Traditional Furniture Stores, which made up the furniture division, were sold to Mark Billings for £4. The resulting write off was estimated at £1.15m.

The shopfitting division was blamed for many of Delaney's problems. The furniture division reported pre-tax losses of £780,000 on sales of £2.23m in the 11 months to November 30.

Lower interest costs boost Haynes

By Peggy Hollinger

LOWER INTEREST charges helped Haynes Publishing Group, which produces car and motorcycle maintenance manuals, jump by 34 per cent at the pre-tax level to £1.5m for the six months to November 30, compared with £1.15m.

Mr Max Pearce, chief executive, said the result had been achieved "with no help from either the US or UK economies". Sales were ahead less than 2 per cent at £1.1m.

There was a sharp reduction in debt from £1.3m at the end of the last financial year to £156,000 at the interim stage. Net interest charges fell from £240,000 to

£86,000. Mr Pearce said the group expected to be cash positive by the end of the current year.

Haynes aimed to build a cash pile for expansion into Europe, developing manuals for alternative markets such as home security and, in the longer term, for acquisitions.

The interim dividend goes up 1p to 3.5p, payable from earnings per share up 33 per cent to 9.05p. The shares advanced by 15p to 288p.

Meanwhile, costs were being controlled through a redundancy programme which resulted in £296,000 (£453,000) exceptional charges in the UK. About 10 per cent of the 200-plus jobs would be cut by the end

of the year. A further £100,000 charge was expected in the second half.

Trading continued to be most difficult in the UK, which was hampered by losses of some £250,000 from general publishing. Mr Pearce said these losses - which were £1.2m for the whole of last year - would total about £500,000 for the year.

Operating profits in the UK, after exceptional charges, were £530,000, compared with £519,000.

In the US, Haynes recorded an 8 per cent increase in operating profits from £1.14m to £1.23m, with sales for the Chevy Pick-Up manual outstripping all others. Mr Pearce said the group had a 50 per cent share of the US market.

Debenture holders approve L&P plan

By Richard Waters

LONDON & PROVINCIAL, the troubled property group, yesterday won approval for its plan to repay £155m of debentures at less than their face value, the first time in recent memory that holders of secured bonds have accepted such a loss.

At a meeting called for the purpose, holders of 92 per cent of the bonds by value agreed to accept the company's offer of 85p for every £100 of stock held.

They will also receive accrued interest amounting to 430p for every £100 of stock.

The overwhelming support for the offer, with none of the 67 bond holders voting against, reflected a general belief that the offer was generous in the circumstances.

Property securing the bonds has halved in value since the summer of 1990, and the company warned investors at the end of last year that it would not be able to meet interest payments.

Citibank, banker to the Randsworth group, the parent of London & Provincial which is in receivership, has provided the cash to repay bond holders, the company said.

The deal will increase the bank's exposure in the group as a whole by £109m to some £335m.

At the beginning of January, Citibank announced its intention to make an offer for the property group's shares through an investment subsidiary, though no bid has yet been made.

Exceptionals push Ewart into losses

EXCEPTIONAL costs involved in fighting off Monarch Properties put Ewart £250,000 into the red for the six months ended October 31; the interim dividend is passed.

From turnover of £1.94m (£1.79m) this Northern Ireland-based property developer made an operating profit of £20,000 (£104,000).

Exceptionals of £279,000 represented the cost of an extraordinary meeting.

That was called by Mr Philip Monahan, chairman of Monarch, a private company based in the Republic, in an attempt to oust members of the board and replace them with two of his own nominees, "with a view to radically re-defining the strategic direction of Ewart."

After its narrow defeat Mon-

arch's 29.2 per cent holding was acquired by Patternbroed Establishment, which "is positively committed to the further growth of Ewart and supportive of the strategy pursued by the board", said Mr Derek Tughan, chairman of Ewart.

He said the reduction in operating profit was entirely the result of increased interest charges, stemming from the financing of recent investment acquisitions and the inclusion of interest relating to the shopping centre development at Rose's Court, now completed.

Prospects for the Laganbank development received a boost with confirmation of government backing for the project.

Losses per share were 1.39p, against earnings of 0.44p from which an interim dividend of 0.25p was paid.

Hoskins poised for acquisition

HOSKINS BREWERY, the USM-traded Leicester-based real ale brewer, said yesterday that it was "at an advanced stage of negotiations which may or may not lead to a substantial acquisition".

Directors made the announcement "in the light of the movement in the share price last week". The shares firmed 1p to 40p yesterday.

Hoskins, one of the UK's smallest quoted brewing groups, entered the limelight late last year after attempts by dissident shareholders to oust Mr Barrie Hoar as chairman and his brother Robert as a director were easily defeated at an extraordinary meeting.

At the time, Mr Barrie Hoar said: "A great deal of time and money has been spent which will be hard to recoup in these difficult business conditions."

Welsh Industrial net assets downturn

Net asset value of the Welsh Industrial Investment Trust stood at £1.13p at October 5 1992. Compared with 141p at the April 5 year-end and with 151.6p 12 months earlier. Available revenue for the six

months to October 5 fell from £53,953 to £38,544, equal to earnings of 2.86p (3.99p) per share. The fall reflected lower interest rates, an increase in expenses and the start of a programme of reinvestment of cash previously held on deposit.

Eve pays £1.14m for Tubular Barriers

Eve Group, the USM-quoted civil engineer and contractor, is paying £1.14m cash for Tubular Barriers, a subsidiary of Black & Edgington.

Mr Roger Ames, chairman, said Tubular, which provides crowd control barriers for sporting events, Royal and state visits and exhibitions, would fit in well with the Eve Trakway business.

Tubular achieved pre-tax profits of £293,000 in the 12 months to July 31. Its net assets amount to £311,000.

Caldwell rises to £321,640

Profits of Caldwell Investments, the USM-quoted investment and holding company, rose from £220,000 to £321,640 pre-tax for the year to October 31. Turnover improved by £1.4m to £5.7m.

Part of the increase stemmed from sterling's devaluation against the D-Mark and Swiss franc while increases in sales

and gross margins of 34 per cent and 1.5 per cent respectively reflected organic growth. Earnings emerged at 3.15p (1.82p) on a net basis or 2.94p fully diluted. The directors intend to propose payment of a dividend for the current year.

SEP expands in fasteners

SEP Industrial Holdings, the Surrey-based maker of engineering products, has acquired Jaton Holdings, a distributor of industrial fasteners.

Under the terms of the deal SEP is paying £1 for Jaton plus a further £1.87m in respect of claims by Jaton's former parent, Tollgate Holdings, now in liquidation, against Jaton.

Olives Property hit by write-off

Olives Property is to write off its investment in Continental Paper as an extraordinary loss at December 31 1992, following Continental going into receivership.

Olives has a total investment of £1.35m, represented by 7.5 per cent cumulative preference shares of £1, in Continental and its UK subsidiaries.

The effect of that, and eliminating capital reserves resulting from the sale of ordinary shares in Continental in March 1992 when it ceased to be an

associate, is to reduce Olives' net assets from 71p at end-1991 to 50p per share.

Microvitec offshoot in MBO for £2.5m

Microvitec, the information systems and services group, has sold its Logitek distribution business to management for £2.48m cash, reducing gearing to under 50 per cent.

Net asset value of the loss-making business is about £3m. The second half 1992 results of Microvitec were affected by depressed sales and low margins in Logitek, and that had been a factor in the decision to sell.

Microvitec will now concentrate on its core businesses of designing, manufacturing and selling products, providing systems integration solutions and maintenance and software applications in the publishing and accountancy markets.

It will hold a 30 per cent stake in the purchaser, to be called Logitek Distribution.

33% asset rise at Fleming American

Fleming American Investment Trust saw its net asset value per share rise 33 per cent to 279.3p for 1992.

There was an increase in small company exposure to 25 per cent, where there is additional potential for capital

growth, said Mr Iain Saunders, chairman.

Gross revenue rose from £3.87m to £4.11m. Higher expenses and interest led to a cut in earnings from 1.26p to 0.73p, and the dividend is reduced from 1.25p to 0.7p with a final of 0.35p.

Whitbread sells last of Euro Pizza Huts

Whitbread, the brewing and retailing group, has completed the disposal of its European Pizza Hut operation with an agreement to sell its 17 outlets in France to Pizza Hut International, the PepsiCo subsidiary which owns the brand.

Whitbread and Pizza Hut International are continuing to expand their joint venture in the UK, which now has nearly 300 restaurants and delivery outlets.

BOARD MEETINGS

The following companies have notified dates of board meetings in the next 14 days. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's timesheets.	
TODAY	
Intertrust, Pyram, M&P, P&O, A&P, H&P, Y&M, F&P, S&P, L&P, B&P, C&P, D&P, E&P, G&P, I&P, J&P, K&P, M&P, N&P, O&P, P&P, Q&P, R&P, S&P, T&P, U&P, V&P, W&P, X&P, Y&P, Z&P	Feb. 17
Intertrust, Pyram, M&P, P&O, A&P, H&P, Y&M, F&P, S&P, L&P, B&P, C&P, D&P, E&P, G&P, I&P, J&P, K&P, M&P, N&P, O&P, P&P, Q&P, R&P, S&P, T&P, U&P, V&P, W&P, X&P, Y&P, Z&P	Feb. 18
Intertrust, Pyram, M&P, P&O, A&P, H&P, Y&M, F&P, S&P, L&P, B&P, C&P, D&P, E&P, G&P, I&P, J&P, K&P, M&P, N&P, O&P, P&P, Q&P, R&P, S&P, T&P, U&P, V&P, W&P, X&P, Y&P, Z&P	Feb. 19
Intertrust, Pyram, M&P, P&O, A&P, H&P, Y&M, F&P, S&P, L&P, B&P, C&P, D&P, E&P, G&P, I&P, J&P, K&P, M&P, N&P, O&P, P&P, Q&P, R&P, S&P, T&P, U&P, V&P, W&P, X&P, Y&P, Z&P	Feb. 20
Intertrust, Pyram, M&P, P&O, A&P, H&P, Y&M, F&P, S&P, L&P, B&P, C&P, D&P, E&P, G&P, I&P, J&P, K&P, M&P, N&P, O&P, P&P, Q&P, R&P, S&P, T&P, U&P, V&P, W&P, X&P, Y&P, Z&P	Feb. 21
Intertrust, Pyram, M&P, P&O, A&P, H&P, Y&M, F&P, S&P, L&P, B&P, C&P, D&P, E&P, G&P, I&P, J&P, K&P, M&P, N&P, O&P, P&P, Q&P, R&P, S&P, T&P, U&P, V&P, W&P, X&P, Y&P, Z&P	Feb. 22
Intertrust, Pyram, M&P, P&O, A&P, H&P, Y&M, F&P, S&P, L&P, B&P, C&P, D&P, E&P, G&P, I&P, J&P, K&P, M&P, N&P, O&P, P&P, Q&P, R&P, S&P, T&P, U&P, V&P, W&P, X&P, Y&P, Z&P	Feb. 23
Intertrust, Pyram, M&P, P&O, A&P, H&P, Y&M, F&P, S&P, L&P, B&P, C&P, D&P, E&P, G&P, I&P, J&P, K&P, M&P, N&P, O&P, P&P, Q&P, R&P, S&P, T&P, U&P, V&P, W&P, X&P, Y&P, Z&P	Feb. 24

THIS NOTICE IS IMPORTANT AND REQUIRES THE IMMEDIATE ATTENTION OF HOLDERS OF BONDS. IF HOLDERS ARE IN ANY DOUBT AS TO THE ACTION THEY SHOULD TAKE, THEY SHOULD CONSULT AN INDEPENDENT FINANCIAL ADVISER AUTHORISED UNDER THE FINANCIAL SERVICES ACT 1986 WITHOUT DELAY.

ASDA FINANCE LIMITED

(Incorporated in Jersey under Jersey law with registration number 43844)

(the "Issuer")

£73,000,000

10¾ per cent.

Convertible Capital Bonds 2005

(the "Bonds")

Guaranteed on a subordinated basis by

ASDA GROUP
PLC

Adjustment to Exchange Price

On 28th January, 1993 Asda Group plc announced an issue of new ordinary shares by way of rights to ordinary shareholders on the register at the close of business on 22nd January, 1993 at a price of 53 pence per share on the basis of 3 new ordinary shares for every 10 ordinary shares held (the "rights issue").

NOTICE IS HEREBY GIVEN to holders of the Bonds (the "Bondholders") that the price at which the 2 per cent (net) Exchangeable Redeemable Preference Shares 2005 in the Issuer (which are issued to Bondholders on conversion of the Bonds) are exchangeable for ordinary shares in Asda Group plc (the "Exchange Price") has been adjusted in the manner provided in the Articles of Association of the Issuer and with effect from Thursday, 28th January, 1993 to take account of the rights issue. The adjusted Exchange Price is 53 pence. Conversion and exchange rights exercised by delivery of Bonds on or after 28th January, 1993 will take effect at the adjusted Exchange Price. A Bondholder who has delivered his Bond in order to exercise his conversion and exchange rights in the period after 22nd January, 1993 and before 28th January, 1993 will be entitled to receive such additional number of ordinary shares in Asda Group plc as he would have received had he exercised his conversion and exchange rights at the adjusted Exchange Price.

Issued by

Morgan Grenfell & Co. Limited

a member of the SFA

on behalf of Asda Group plc.

Date: 2nd February, 1993.

The United Mexican States Floating Rate

Privatization Notes Due 2001

The applicable rate of interest for the period February 1, 1993, through and including May 2, 1993, to be paid on May 3, 1993, a period of 91 days, is 4.125%. This rate is 13/16% above the offered rate for three-month deposits in U.S. Dollars which appeared on the display designated as the British Bankers Association's Interest Settlement Rate (3.3125%) as quoted on the Dow Jones/Telerae Monitor as Telerae Screen No. 3730 as at 11:00 A.M. (London Time) on January 28, 1993.

The above rate equates to an interest payment of USD 10.4271 per USD 1,000.00 in principal amount of Notes.



Banco Nacional de Mexico, NY

January 28, 1993

CARIPLO

US\$200,000,000
Floating rate depositary
Receipts due 1998 Issued by

The Law Debenture Trust Corporation plc evidencing entitlement to payment of principal and interest on deposits with

Cariplo-cassa di Risparmio Delle Provincie Lombarde S.p.A. London Branch

Notice is hereby given that the receipts will bear interest at 3.625% per annum from 2 February 1993 to 4 May 1993. Interest payable on 4 May 1993 will amount to US\$91.63 per US\$100,000 and US\$916.32 per US\$1,000,000 receipts.

Agent: Morgan Guaranty Trust Company

JPMorgan

Mortgage Securities

(No 1) Plc

£29,300,000

Class A Mortgage Backed Floating Rate Notes due 2023

In accordance with the provisions of the Notes, notice is hereby given that for the interest period 29th January, 1993 to 30th April, 1993 the Notes will carry an interest rate of 6.675% per annum.

Interest payable on the relevant interest payment date 30th April, 1993 will amount to £1,664.18 per £100,000 Note.

Agent Bank: Bank of Scotland

Mortgage Securities

(No 1) Plc

£20,000,000

Class B Mortgage Backed Floating Rate Notes due 2023

In accordance with the provisions of the Notes, notice is hereby given that for the interest period 29th January, 1993 to 30th April, 1993 the Notes will carry an interest rate of 6.675% per annum.

Interest payable on the relevant interest payment date 30th April, 1993 will amount to £1,714.04 per £100,000 Note.

Agent Bank: Bank of Scotland

MORTGAGES NOTICE OF INTEREST RATE VARIATION

The following interest rates will apply from 1st February 1993 for loans not yet drawn and from the first payment date on or after 1st March 1993 for existing borrowers.

Home Loan Rate

7.99% per annum.

Stabilised Charging Rate

COMMODITIES AND AGRICULTURE

Canadian output cut fuels LME zinc price rally

By Kenneth Gooding, Mining Correspondent

ZINC PRICES jumped to fresh eight-week peaks at the start of trading on the London Metal Exchange yesterday as the market absorbed news that Cominco, the Canadian group, is to cut its production of the metal by 50,000 tonnes this year.

But profit-taking forced prices to retreat and analysts suggested further substantial cuts in the output of refined zinc were needed if prices were to move back up to the industry's break-even level of 54 US cents to 55 cents a lb (\$1.190-\$1.212 a tonne).

"We need two or three more cuts of the Cominco size if stocks are to come down and prices to rise," suggested Mr Wiktor Bielecki, analyst at Carr Kitchin & Aitken, part of the Banque Indosuez Group. "I don't expect any other producers to follow [Cominco] quickly but if the zinc price stays at the present level for another three months there will be more producer cuts."

Zinc for delivery in three months touched \$1,140 a tonne on the LME in early trading yesterday before easing back to close at \$1,129.75, still \$11.75 up on Friday's close.

Mr Bielecki said Cominco's restructuring would remove about 25,000 tonnes of zinc a year from the market but Mr Bielecki

said Cominco's cuts were more significant because they involved a reduction in refined metal production rather than mine output. He estimated that another 50,000 to 100,000 tonnes of refined metal production would have to be cut this year simply to bring the market back into balance. However, as world zinc stocks had risen to the equivalent of 9 weeks consumption, more cuts would be required to whittle them down. Stocks would have to be reduced to about five weeks consumption before zinc prices would show any substantial rise.

Sumitomo Metal of Japan said depressed prices were forcing it to cut nickel production from April 1 to an annual rate of 15,000 tonnes for at least the first half of the 1993-94 financial year. Analysts estimated this might take 5,000 tonnes out of the market this year, "not nearly enough to make an impact on prices," said Ms Karen Norton at Billiton-Enthoven Metals, part of the Royal Dutch/Shell group.

Billiton in its latest Metals Report points out that most of the several nickel production cuts which have been announced are mainly reductions in planned 1993 output rather than genuine cuts. It still expects a nickel supply surplus this year and for the price to fall from an average of \$3.18 a lb in 1992 to \$2.75 this year.

North Sea oil prices steady on Opec hopes

By Deborah Hargreaves

NORTH SEA Brent oil prices firmed yesterday after adding more than \$1 a barrel late last week in response to US proposals for an oil import tax. However, the price of North Sea Brent crude for March delivery slipped back towards the close of the market to end barely changed from Friday.

Traders expressed the belief that the US proposals for an import tax, even if they came to nothing, could galvanise the Organisation of Petroleum Exporting Countries to take action to support oil prices.

Indeed, initial steps by Mr Aliro Parra, Opec president, to secure agreement for a cut of around 1m barrels a day in Opec output for the second quarter seems to have formed a consensus. Nigeria indicated yesterday it would cut its production from its current output level which it says is 2.4m b/d.

Overall Opec output remained high in January at 25.05m b/d according to Petroleum Intelligence Weekly, the trade publication, compared with the organisation's ceiling of 24.58m b/d.

Market traders believe Opec could have problems making its next deal stick since members have generally failed to abide by the current programme of cuts. "There is no doubting their seriousness over a production cut, but will they follow through and will it be 1m barrels?" said Mr Gary Ross, chief executive of Petroleum Industry Research Associates in New York.

Nevertheless, hopes for a production cut by Opec members should support crude prices in the run-up to the next meeting on February 13.

There is some doubt about whether refined product prices in Europe will benefit from any action by Opec as much as crude prices. Cambridge Energy Research Associates points to high product stocks, low demand and mild weather which have depressed prices.

Algeria's state oil and gas monopoly, Sonatrach and British Petroleum signed a \$45m exploration agreement in Algeria at the weekend, Francis Giles reports.

The agreement covers five blocks around Sour El Ghazlane, 100 miles south of Algiers, a region where oil was first exploited 50 years ago but where virtually no exploration has been conducted recently.

The agreement also allows for the joint exploitation and marketing of gas.

Eastern German farming needs more pruning

Labour cuts have not gone far enough to put the agricultural sector back on its feet

FARMER'S VIEWPOINT



By David Richardson

THE OUTSIDE of the café had been smothered up and the food served inside was well up to western standards. But beneath the new paint it was still possible to glimpse the scars of 40 years of neglect. The grocer's shop next door was in a similar state and the newly-installed shelves were an obvious indication of recent investment. But most of the rest of the buildings in this village of Buchholz in the former East German land of Brandenburg, 50 km (30 miles) south-west of Berlin, still looked drab and unloved, much as they did under the communists.

I was visiting the local farming community. Less than three years ago most of its land and farm buildings formed the basis of a production co-operative. But these are no longer permitted under the united federal government. All 4,500 that existed under the previous regime have been liquidated to be converted into partnerships or corporations or split up into small farms.

Responsibility for this rural restructuring is with the Berlin-based Treuhand and although it is now more than three years since the wall came down much still remains to be completed. Indeed the Treuhand is still having to administer hundreds of farms, many of which are insolvent and still losing money.

Reasons for the slow progress are many and varied. In the first place, the total farm labour force in the five former eastern Länder from 1983 onwards would be entitled to reclaim their land. The original larger landowners

whose farms were confiscated in 1945 were given no rights to recover their property. Since then, however, test cases have been brought to the federal courts by some of those landowners and it has been conceded that they should have been better treated. It remains to be seen how ownership of the land will be resolved between those who claim historical rights and those who were given confiscated land by the East German government in 1949 and have since believed it was theirs.

Needless to say, however, binding decisions on who owns what are central to the security and viability of the new farming corporations. The one in the village of Buchholz is a good example.

Under the communist regime the 1,200 ha carried 1,500 cattle (of which 500 were dairy cows) and ran an intensive 300-sow pig breeding herd, finishing all the progeny for meat. The labour force was 110 people.

As the managing director admitted while we enjoyed some refreshment in the village café it was quite a shock when the community suddenly found itself having to try to operate according to market forces. Indeed when the magnitude of the problem was realised there was a temptation to dissolve the whole enterprise.

After further consideration, however, it was decided to form a limited company from among the workers and attempt to make the farm profitable. The pig enterprise was closed because the buildings, put up only 12 years before, were inconvenient and would

have taken more labour than could be afforded. The enormous impractical concrete sheds now stand empty as a monument to a failed system.

A review of the cattle operation revealed that it too was losing money by European Community standards, and numbers were drastically reduced. The beef enterprise was cut to just 70 head of bull beef and the dairy herd to 385 very ordinary young stock. The manager said he intended to improve the quality of the herd by breeding his own replacement cows, a task which has taken many an expert, enthusiastic cattle breeder a lifetime to achieve. He does not have that much time.

Meanwhile on the arable side of the farm it was decided to put 30 per cent of the land into set-aside in order to guarantee some income in the form of EC compensation payments. Needless to say the labour force has been cut by almost 80 per cent to 24 people. I judged that to compete with most other EC farmers and produce commodities at community prices it would be necessary for the management to reduce staff again to no more than 12.

Overshadowing it all is the fact that the ownership of some of the land being farmed, including that on which the main farm buildings stand, is still in dispute. The manager hopes that the federal government will provide time for this to be sorted out by allowing those who occupy the land to lease it for 12 years.

He also hopes that the Treu-

hand will agree to extend the repayment schedule for loans it made to the Buchholz farming company and continue to forgive interest payments. Altogether these amount to something like 11m and as the manager admitted the company has still made substantial losses in each of the two years it has been trading.

He was convinced that everything would come right and the farm would be showing a profit within two or three years. I did not like to tell him my opinion that without a great deal more financial help from the federal government his company's position was hopeless. And this was said to be one of the better examples of a privatised East German co-operative.

United Germany's new agriculture minister, Mr Jochen Borchert, appointed 10 days ago, will understand the problems of former east German agriculture better than most. His father's farm was one of those forcibly merged into a big co-operative in 1953. The family fled to the west at that time taking their young son, Jochen, with them. Since reunification he has successfully reclaimed ownership of the land and is currently renting it to another farming company.

So, he will have an intimate knowledge of the strong emotional and enormous financial difficulties involved. But whether it is possible for him to be successful in using that knowledge to find solutions to these most intricate problems that are acceptable to all concerned may be another matter.

Gold production record

By Kenneth Gooding

GOLD PRODUCTION outside the former eastern bloc countries reached a new peak last year, according to Mining Journal's International Gold Newsletter. It is estimated to have risen 3.4 per cent or 59.9 tonnes from the 1991 level, from 1,731.6 tonnes to 1,811.5 tonnes.

Mines in the US are estimated to have shown the biggest tonnage increase: 27.6 tonnes or 9 per cent, to 327.6 tonnes, mainly because of the continued expansion of several large mines.

South Africa's gold output also remained buoyant and was up by 12.8 tonnes, or 3 per cent, to 613.3 tonnes.

Australia, which saw a drop in gold production in 1991, reversed the trend last year and produced an extra 3.5 per cent or 8.5 tonnes to take its total to 242.7 tonnes. This was still a little short of 1990's record 243.1 tonnes.

Canada is one of the few big producers where output is estimated to have fallen. Mining Journal suggests output was down by 13.6 tonnes or nearly 6 per cent to 163.1 tonnes because of a large number of mine closures in 1991-92, most of them higher-cost underground mines.

Production is also estimated to have fallen in Brazil, by 8 tonnes (10 per cent) to 72 tonnes. The most notable increases last year were in Indonesia (up by 21.7 tonnes or 120 per cent to 40.1 tonnes); Papua New Guinea (up by 11.2 tonnes or 17.5 per cent to 75.5 tonnes); and Ghana (up by 12.2 tonnes or 47 per cent to 33 tonnes).

Mr David Bird, editor of the newsletter, says that, in spite of the extended decline in prices last year, many gold mines survived through forward selling and more selective mining, which yielded higher grades.

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Soviet collapse leaves Indian tea trade in a stew

Kunal Bose reports on the price being paid for over-dependence on a single market

NO OTHER single factor has done as much harm to the international market of Indian tea as the over-dependence on one single market, the erstwhile Soviet Union, which in 1991 took 104.5m kg out of the total Indian export of 203m kg.

Assured of such a big market, Indian exporters withdrew largely from several traditional markets, including the UK, and the vacuum was filled largely by Kenya, Sri Lanka and Malawi. But last year, India had to resort to aggressive marketing in the countries which it had earlier vacated, since Russia and the other CIS constituents bought only about 45m kg.

In spite of the sharp setback in Russian purchases, India could ship more than 180m kg of tea in 1992. The Indian tea companies cannot, however,

claim credit for the fairly high level of exports as this was facilitated to a great extent by a shortfall of more than 125m kg in world tea production.

According to Mr Muntaz Ahmad, director of McLeod Russel, the Indian tea producers were happy selling bulk teas to the Soviets at "artificially high rupee prices because of a skewed rupee to the exchange rate", many other big tea importing countries got used to the "light and bright Kenyan teas whose quality remain uniform throughout the season. The quality perception of tea drinkers has undergone a revolutionary change in many countries." Assam tea, on the other hand, is thick and creamy and its quality does not remain uniform throughout the year. An international blender using Assam tea has, therefore, to maintain a high

stock level.

At the recent international tea convention in Delhi, some overseas delegates complained that India, which earlier could sell any tea in the Soviet Union, had neglected quality. Mr Kunal Kumar, managing director of Tata Tea, conceded that "our manufacturing processes, both in the field and the factory were geared to offer a product mix to a particular buyer which now require a complete review and redefinition."

Moreover, as the Indian tea industry made handsome profits, thanks to the Soviet buying, the tea company managers became complacent and the cost of production rose sharply. The government also did not feel shy about making tea the most taxed industry in the country. But with their profit margins now under

severe pressure, the tea companies are desperately seeking tax relief.

According to Mr Susim Mukul Datta, chairman of Hindustan Lever, the two principal challenges faced by the industry are "re-establishing itself in the markets where it has become near strangers and competing with the low cost producers who are attuned to the tastes prevalent in these markets."

India may be producing a lot of bad teas, but it also grows some of the finest in the world. Besides assurances about quality and competitive prices, international buyers, according to Mr Ahmad, want to be sure that India will remain a reliable supplier of tea in the long run.

The doubt arises from the fact that the 540m kg Indian domestic market is growing at

an annual average rate of 3 per cent. The international buyers also have strong reservations about the export infrastructure, including distribution and shipping facilities available in India, which will have to be improved significantly to catch up with neighbouring Sri Lanka.

There is a consensus in the industry that Indian tea production can be raised substantially by changing certain cultivation practices and raising the rate of replantation. While the average yield of tea in India is 1,761 kg a hectare, clones giving yields of more than 3,000 kg a hectare are now available.

Mr Ahmad believes that Indian tea production by the turn of the century could be raised to 1,000m kg, which should leave an exportable surplus of at least 250m kg.

WORLD COMMODITIES PRICES

MARKET REPORT

New York arabica COFFEE prices were near session highs at midday in a technical correction to last week's price plunge. London's robusta market continued to claw back some lost ground, closing with gains of up to \$12. Dealers said they were looking for a close above 60 cents for the New York March contract to give the recovery added momentum, although conditions were nervous and a resumption of the downturn could still not be ruled out. ICO talks about a new pact end on Friday. London COCOA futures closed with gains of around £21.

London Markets

SPOT MARKETS	
Cash oil (per barrel FOB) (Mar)	+ or -
Dubai	\$18.01-0.05 +0.05
Brent Blend (dated)	\$18.55-0.08 +0.15
Brent Blend (Mar)	\$18.45-0.08 -0.01
WTI (1st oil)	\$20.21-0.24 -0.05
Oil products	
INE prompt delivery per tonne CIF	+ or -
Premium Gasoline	\$193-10 +0.5
Gas Oil	\$172-173 -1.0
Heavy Fuel Oil	\$71-72 +1.50
Naphtha	\$182-184
Petroleum Argus Estimates	
Other	
Gold (per troy oz)	\$330.85 -0.50
Silver (per troy oz)	\$98.50 -3.0
Platinum (per troy oz)	\$361.8 -2.6
Palladium (per troy oz)	\$110.1 -2.25
Copper (US Producer)	
Load (US Producer)	33.50
Tin (Kuala Lumpur market)	15.20
Tin (New York)	26.00
Zinc (US Prime Western)	25.00
Cattle (live weight)	
Shop (live weight)	\$2.02
Pigs (live weight)	\$2.40
London daily sugar (white)	\$212.8
London daily sugar (yellow)	\$229.0
Tate and Lyle export price (2500 lb)	+4.8
Barley (English feed)	136.0
Malt (US No. 3 yellow)	118.0
Wheat (US Dark Northern)	118.0
Rubber (Mar)	
Rubber (Apr)	69.00
Rubber (May)	69.25
Rubber (Jun)	69.50
Rubber (Jul)	69.75
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Rubber (Oct)	70.50
Rubber (Nov)	70.75
Rubber (Dec)	71.00
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Rubber (Jun)	114.50
Rubber (Jul)	114.75
Rubber (Aug)	115.00
Rubber (Sep)	115.25
Rubber (Oct)	115.50
Rubber (Nov)	115.75
Rubber (Dec)	116.00
Rubber (Jan)	116.25

INVESTMENT TRUSTS - Cont.

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German Scale <input type="checkbox"/>	153	+1	170
Warranta <input type="checkbox"/>	72	..	100

Shogun Inc.	140	43 1/2	+1	44
Shogun Steel Corp.	1	15	+1	16
Shoemaker Inc.	1	197	+4	201
Shoemaker Outfitters	1	124	+4	128
Shoemaker Strategic	1	228	+4	232
Graham-Henkel	1	93	+2	95
Shoemaker	1	353	+5	358
Shoemaker	1	21	+1	22
Shoemaker House	1	8	+1	9
Shoemaker	1	15	+1	16
Shoemaker	1	182	+1	183
Shoemaker	1	68 1/2	+1	69 1/2
Shoemaker	1	108	+1	109
Shoemaker	1	34	+1/2	34 1/2
Shoemaker	1	100	+1	101
Shoemaker	1	72	+1	73
Shoemaker	1	190	+1	191
Shoemaker	1	116	+1	117
Shoemaker	1	38 1/2	+1 1/2	39 1/2
Shoemaker	1	33	+1 1/2	34 1/2
Shoemaker	1	86	+1	87

Zero Div Pt.	102	+1/2	102 1/2
15.5 UK Senior Co's <input type="checkbox"/>	84	+1	96

Mariners	512	+1	52
Marlins	49	-1	12
Mets	21	-1	13
Montreal	120	+2	41
Los Angeles	99	+1	42
San Diego	90	-1	43
San Francisco	89	-1	44
Seattle	87	-1	45
St. Louis	77	-1	46
San Jose	76	-1	47
San Jose	75	-1	48
San Jose	74	-1	49
San Jose	73	-1	50
San Jose	72	-1	51
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San Jose	69	-1	54
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San Jose	61	-1	62
San Jose	60	-1	63
San Jose	59	-1	64
San Jose	58	-1	65
San Jose	57	-1	66
San Jose	56	-1	67
San Jose	55	-1	68
San Jose	54	-1	69
San Jose	53	-1	70
San Jose	52	-1	71
San Jose	51	-1	72
San Jose	50	-1	73
San Jose	49	-1	74
San Jose	48	-1	75
San Jose	47	-1	76
San Jose	46	-1	77
San Jose	45	-1	78
San Jose	44	-1	79
San Jose	43	-1	80
San Jose	42	-1	81
San Jose	41	-1	82
San Jose	40	-1	83
San Jose	39	-1	84
San Jose	38	-1	85
San Jose	37	-1	86
San Jose	36	-1	87
San Jose	35	-1	88
San Jose	34	-1	89
San Jose	33	-1	90
San Jose	32	-1	91
San Jose	31	-1	92
San Jose	30	-1	93
San Jose	29	-1	94
San Jose	28	-1	95
San Jose	27	-1	96
San Jose	26	-1	97
San Jose	25	-1	98
San Jose	24	-1	99
San Jose	23	-1	100

Fullsize Units	121 $\frac{1}{2}$	---	76 $\frac{1}{2}$
Geared Units	53	---	82 $\frac{1}{2}$
Zero Diff Prt	50 $\frac{1}{4}$	+1 $\frac{1}{2}$	80 $\frac{1}{4}$

[illegible]

Monray Spill Inc. - 3rd	101	+1	100
Cap	78	—	78

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Franc survives important test

THE FRENCH FRANC and Danish krone were victims of a short burst of speculative selling yesterday morning following the 10 per cent devaluation of the Irish punt against all the currencies in the European exchange rate mechanism, writes James Blitz.

In recent months, the devaluation of ERM currencies has been followed by strong selling of the next weakest in the system, and this pattern was repeated yesterday.

The French franc fell sharply in the first hours of trading, to a low of FF33.350 against the D-Mark, while the Danish krone was seen as low as DKR8.870 against the D-Mark, near to its floor of DKR8.901.

Three-month French francs were quoted as high as 15 per cent at the peak of the pressure.

However, the selling of both currencies eased off later in the morning, even though their respective money market interest rates remained high. The French franc closed at FF33.380 against the D-Mark, while the krone closed at DKR8.950.

The tensions were partly relieved by the market's acceptance of the size of the punt devaluation. The Irish punt climbed to the top of its new

ERM bands. The French franc and krone even spent part of the day on their ERM floors against the Irish currency. The punt's strength allowed a remarkable cut in Ireland's overnight rate of lending from 100 per cent to 14 per cent.

Mr Mark Brett, an economist at BZW in London, said that the franc's swift recovery from selling pressures was highly significant. "People were prepared to take big speculative positions against the franc in September, but they are not prepared to any more," he said. "If the crisis does not come on the big day, it will not come at all."

Mr Mark Austin, Treasury Economist at Midland Global Markets, says that the franc and krone are not safe.

"There is still the fundamental problem of real interest rates that are too high and show no signs of coming down," he said.

Sterling recovered sharply

against the D-Mark in European trading yesterday after plunging to a historic low of DM2.3850 against the D-Mark in Monday's Far East trading.

The recovery, to a close of DM2.3800, gave the impression that the sell-off had been the result of speculative trading by banks rather than the off-loading of long-term positions.

In Tokyo, the pound bottomed out at \$1.4500 against the dollar, a level not seen since 1985.

Mr Brett, of BZW, says that the most worrying problem for the pound is that 3-year sterling interest rates are now an unprecedented or so 200 basis points below the D-Mark's.

This puts the current 1-year forward rate for buying D-Marks at around DM2.4150 to the pound. In Mr Brett's view, this is an attractive rate for D-Mark purchasers and will keep the pound weak well into the future.

EMS EUROPEAN CURRENCY UNIT RATES									
Currency	Unit	Rate	% Change	% Spread	Volatility				
Spanish Peseta	166.386	166.386	-0.01	0.01	0.01				
Portuguese Escudo	200.482	200.482	-0.01	0.01	0.01				
Irish Punt	7.87564	7.87564	-0.01	0.01	0.01				
French Franc	6.55957	6.55957	-0.01	0.01	0.01				
Danish Krone	4.66335	4.66335	-0.01	0.01	0.01				
German Mark	1.93627	1.93627	-0.01	0.01	0.01				
Italian Lira	2036.268	2036.268	-0.01	0.01	0.01				
British Pound	1.93627	1.93627	-0.01	0.01	0.01				
Swedish Krona	1.34663	1.34663	-0.01	0.01	0.01				
Yugoslav Dinar	13.63731	13.63731	-0.01	0.01	0.01				

Source: Reuters. Rates are for the European Central Bank. Percentages show the change in the rate since the last time the rate was published. The volatility column shows the percentage change in the rate since the last time the rate was published. The volatility column shows the percentage change in the rate since the last time the rate was published.

10/17/92 Sterling and Italian Lira suspended from EMS. Adjustments calculated by Financial Times.

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

Index	Value	Change
1000	1000.00	0.00
1001	1001.00	0.00
1002	1002.00	0.00
1003	1003.00	0.00
1004	1004.00	0.00
1005	1005.00	0.00
1006	1006.00	0.00
1007	1007.00	0.00
1008	1008.00	0.00
1009	1009.00	0.00
1010	1010.00	0.00

CURRENCY RATES

Currency	Rate	Change
US Dollar	1.93627	0.00
Japanese Yen	136.3731	0.00
Swiss Franc	1.45000	0.00
Canadian Dollar	0.75000	0.00
Australian Dollar	0.75000	0.00
New Zealand Dollar	0.75000	0.00
South African Rand	0.75000	0.00
Hong Kong Dollar	0.75000	0.00
Singapore Dollar	0.75000	0.00
Malaysian Ringgit	0.75000	0.00
Thai Baht	0.75000	0.00
Indonesian Rupiah	0.75000	0.00
Philippine Peso	0.75000	0.00
Chinese Yuan	0.75000	0.00
South Korean Won	0.75000	0.00
Indian Rupee	0.75000	0.00
Pakistani Rupee	0.75000	0.00
Bangladeshi Taka	0.75000	0.00
Sri Lankan Rupee	0.75000	0.00
Nepalese Rupee	0.75000	0.00
Myanmar Kyat	0.75000	0.00
Laotian Kip	0.75000	0.00
Cambodian Riel	0.75000	0.00
Vietnamese Dong	0.75000	0.00
Thai Baht	0.75000	0.00
Singapore Dollar	0.75000	0.00
Malaysian Ringgit	0.75000	0.00
Indonesian Rupiah	0.75000	0.00
Philippine Peso	0.75000	0.00
Chinese Yuan	0.75000	0.00
South Korean Won	0.75000	0.00
Indian Rupee	0.75000	0.00
Pakistani Rupee	0.75000	0.00
Bangladeshi Taka	0.75000	0.00
Sri Lankan Rupee	0.75000	0.00
Nepalese Rupee	0.75000	0.00
Myanmar Kyat	0.75000	0.00
Laotian Kip	0.75000	0.00
Cambodian Riel	0.75000	0.00
Vietnamese Dong	0.75000	0.00

CURRENCY MOVEMENTS

Currency	Rate	Change
US Dollar	1.93627	0.00
Japanese Yen	136.3731	0.00
Swiss Franc	1.45000	0.00
Canadian Dollar	0.75000	0.00
Australian Dollar	0.75000	0.00
New Zealand Dollar	0.75000	0.00
South African Rand	0.75000	0.00
Hong Kong Dollar	0.75000	0.00
Singapore Dollar	0.75000	0.00
Malaysian Ringgit	0.75000	0.00
Thai Baht	0.75000	0.00
Indonesian Rupiah	0.75000	0.00
Philippine Peso	0.75000	0.00
Chinese Yuan	0.75000	0.00
South Korean Won	0.75000	0.00
Indian Rupee	0.75000	0.00
Pakistani Rupee	0.75000	0.00
Bangladeshi Taka	0.75000	0.00
Sri Lankan Rupee	0.75000	0.00
Nepalese Rupee	0.75000	0.00
Myanmar Kyat	0.75000	0.00
Laotian Kip	0.75000	0.00
Cambodian Riel	0.75000	0.00
Vietnamese Dong	0.75000	0.00

OTHER CURRENCIES

Currency	Rate	Change
US Dollar	1.93627	0.00
Japanese Yen	136.3731	0.00
Swiss Franc	1.45000	0.00
Canadian Dollar	0.75000	0.00
Australian Dollar	0.75000	0.00
New Zealand Dollar	0.75000	0.00
South African Rand	0.75000	0.00
Hong Kong Dollar	0.75000	0.00
Singapore Dollar	0.75000	0.00
Malaysian Ringgit	0.75000	0.00
Thai Baht	0.75000	0.00
Indonesian Rupiah	0.75000	0.00
Philippine Peso	0.75000	0.00
Chinese Yuan	0.75000	0.00
South Korean Won	0.75000	0.00
Indian Rupee	0.75000	0.00
Pakistani Rupee	0.75000	0.00
Bangladeshi Taka	0.75000	0.00
Sri Lankan Rupee	0.75000	0.00
Nepalese Rupee	0.75000	0.00
Myanmar Kyat	0.75000	0.00
Laotian Kip	0.75000	0.00
Cambodian Riel	0.75000	0.00
Vietnamese Dong	0.75000	0.00

MONEY MARKETS

Rate	Value	Change
3-month	1.93627	0.00
6-month	1.93627	0.00
12-month	1.93627	0.00
18-month	1.93627	0.00
24-month	1.93627	0.00
30-month	1.93627	0.00
36-month	1.93627	0.00
42-month	1.93627	0.00
48-month	1.93627	0.00
54-month	1.93627	0.00
60-month	1.93627	0.00

UK rates fall

DEALERS in the sterling cash and futures markets assumed that the base rate would be as low as 5 per cent by the time of the March budget, despite strenuous claims by the UK government that it did not want to lower the cost of borrowing, writes James Blitz.

Newspaper reports that the UK government was considering cutting base rates to 4 per cent to stimulate recovery had a dramatic effect on short sterling futures.

The June and September contracts were also sharply bid up, to 94.76 and 94.77 respectively. This underlines even more firmly the view that base rates will be down at the 5 per cent level.

Rates in the sterling cash market fell sharply, helped by a small shortage of \$200m forecast by the Bank of England.

This came as a considerable relief to the market after a week of very tight money,

EURO-CURRENCY INTEREST RATES

Currency	Rate	Change
US Dollar	1.93627	0.00
Japanese Yen	136.3731	0.00
Swiss Franc	1.45000	0.00
Canadian Dollar	0.75000	0.00
Australian Dollar	0.75000	0.00
New Zealand Dollar	0.75000	0.00
South African Rand	0.75000	0.00
Hong Kong Dollar	0.75000	0.00
Singapore Dollar	0.75000	0.00
Malaysian Ringgit	0.75000	0.00
Thai Baht	0.75000	0.00
Indonesian Rupiah	0.75000	0.00
Philippine Peso	0.75000	0.00
Chinese Yuan	0.75000	0.00
South Korean Won	0.75000	0.00
Indian Rupee	0.75000	0.00
Pakistani Rupee	0.75000	0.00
Bangladeshi Taka	0.75000	0.00
Sri Lankan Rupee	0.75000	0.00
Nepalese Rupee	0.75000	0.00
Myanmar Kyat	0.75000	0.00
Laotian Kip	0.75000	0.00
Cambodian Riel	0.75000	0.00
Vietnamese Dong	0.75000	0.00

EXCHANGE CROSS RATES

Currency	Rate	Change
US Dollar	1.93627	0.00
Japanese Yen	136.3731	0.00
Swiss Franc	1.45000	0.00
Canadian Dollar	0.75000	0.00
Australian Dollar	0.75000	0.00
New Zealand Dollar	0.75000	0.00
South African Rand	0.75000	0.00
Hong Kong Dollar	0.75000	0.00
Singapore Dollar	0.75000	0.00
Malaysian Ringgit	0.75000	0.00
Thai Baht	0.75000	0.00
Indonesian Rupiah	0.75000	0.00
Philippine Peso	0.75000	0.00
Chinese Yuan	0.75000	0.00
South Korean Won	0.75000	0.00
Indian Rupee	0.75000	0.00
Pakistani Rupee	0.75000	0.00
Bangladeshi Taka	0.75000	0.00
Sri Lankan Rupee	0.75000	0.00
Nepalese Rupee	0.75000	0.00
Myanmar Kyat	0.75000	0.00
Laotian Kip	0.75000	0.00
Cambodian Riel	0.75000	0.00
Vietnamese Dong	0.75000	0.00

FT LONDON INTERBANK FIXING

Rate	Value	Change
3-month	1.93627	0.00
6-month	1.93627	0.00
12-month	1.93627	0.00
18-month	1.93627	0.00
24-month	1.93627	0.00
30-month	1.93627	0.00
36-month	1.93627	0.00
42-month	1.93627	0.00
48-month	1.93627	0.00
54-month	1.93627	0.00
60-month	1.93627	0.00

MONEY RATES

Rate	Value	Change
3-month	1.93627	0.00
6-month	1.93627	0.00
12-month	1.93627	0.00
18-month	1.93627	0.00
24-month	1.93627	0.00
30-month	1.93627	0.00
36-month	1.93627	0.00
42-month	1.93627	0.00
48-month	1.93627	0.00
54-month	1.93627	0.00
60-month	1.93627	0.00

LONDON MONEY RATES

Rate	Value	Change
3-month	1.93627	0.00
6-month	1.93627	0.00
12-month	1.93627	0.00
18-month	1.93627	0.00
24-month	1.93627	0.00
30-month	1.93627	0.00
36-month	1.93627	0.00
42-month	1.93627	0.00
48-month	1.93627	0.00
54-month	1.93627	0.00
60-month	1.93627	0.00

FT LONDON INTERBANK FIXING

Rate	Value	Change
3-month	1.93627	0.00
6-month	1.93627	0.00
12-month	1.93627	0.00
18-month	1.93627	0.00
24-month	1.93627	0.00
30-month	1.93627	0.00
36-month	1.93627	0.00
42-month	1.93627	0.00
48-month	1.93627	0.00
54-month	1.93627	0.00
60-month	1.93627	0.00

MONEY RATES

Rate	Value	Change
3-month	1.93627	0.00
6-month	1.93627	0.00
12-month	1.93627	0.00
18-month	1.93627	0.00
24-month	1.93627	0.00
30-month	1.93627	0.00
36-month	1.93627	0.00
42-month	1.93627	0.00
48-month	1.93627	0.00
54-month	1.93627	0.00
60-month	1.93627	0.00

LONDON MONEY RATES

Rate	Value	Change
3-month	1.93627	0.00
6-month	1.93627	0.00
12-month	1.93627	0.00
18-month	1.93627	0.00
24-month	1.93627	0.00
30-month	1.93627	0.00
36-month	1.93627	0.00
42-month	1.93627	0.00
48-month	1.93627	0.0

WORLD STOCK MARKETS

[illegible][illegible]**CANADA**

Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng
TORONTO																	
4 pm close excepted 7																	
Derivatives in Canadian dollar market 7																	
200	Agria	\$145	145	145	+	700	Danahar A	30	30	30	0	200	Shawmut	\$55	55	55	0
17000	Alcan	17000	17000	17000	0	1400	Danahar B	30	30	30	0	30000	Shawmut B	55	55	55	0
1000	Alcan	1000	1000	1000	0	1400	Danahar C	30	30	30	0	34000	Shawmut C	55	55	55	0
8000	Alcan	8000	8000	8000	0	125000	Danahar D	30	30	30	0	34000	Shawmut D	55	55	55	0
1000	Alcan	1000	1000	1000	0	125000	Danahar E	30	30	30	0	34000	Shawmut E	55	55	55	0
12500	Alcan	12500	12500	12500	0	125000	Danahar F	30	30	30	0	34000	Shawmut F	55	55	55	0
370000	Alcan	370000	370000	370000	0	125000	Danahar G	30	30	30	0	34000	Shawmut G	55	55	55	0
125000	Alcan	125000	125000	125000	0	125000	Danahar H	30	30	30	0	34000	Shawmut H	55	55	55	0
200	Alcan	200	200	200	0	125000	Danahar I	30	30	30	0	34000	Shawmut I	55	55	55	0
140000	Alcan	140000	140000	140000	0	125000	Danahar J	30	30	30	0	34000	Shawmut J	55	55	55	0
80000	Alcan	80000	80000	80000	0	125000	Danahar K	30	30	30	0	34000	Shawmut K	55	55	55	0
7000	Alcan	7000	7000	7000	0	125000	Danahar L	30	30	30	0	34000	Shawmut L	55	55	55	0
30000	Alcan	30000	30000	30000	0	125000	Danahar M	30	30	30	0	34000	Shawmut M	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar N	30	30	30	0	34000	Shawmut N	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar O	30	30	30	0	34000	Shawmut O	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar P	30	30	30	0	34000	Shawmut P	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar Q	30	30	30	0	34000	Shawmut Q	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar R	30	30	30	0	34000	Shawmut R	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar S	30	30	30	0	34000	Shawmut S	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar T	30	30	30	0	34000	Shawmut T	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar U	30	30	30	0	34000	Shawmut U	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar V	30	30	30	0	34000	Shawmut V	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar W	30	30	30	0	34000	Shawmut W	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar X	30	30	30	0	34000	Shawmut X	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar Y	30	30	30	0	34000	Shawmut Y	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar Z	30	30	30	0	34000	Shawmut Z	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar AA	30	30	30	0	34000	Shawmut AA	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar AB	30	30	30	0	34000	Shawmut AB	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar AC	30	30	30	0	34000	Shawmut AC	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar AD	30	30	30	0	34000	Shawmut AD	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar AE	30	30	30	0	34000	Shawmut AE	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar AF	30	30	30	0	34000	Shawmut AF	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar AG	30	30	30	0	34000	Shawmut AG	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar AH	30	30	30	0	34000	Shawmut AH	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar AI	30	30	30	0	34000	Shawmut AI	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar AJ	30	30	30	0	34000	Shawmut AJ	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar AK	30	30	30	0	34000	Shawmut AK	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar AL	30	30	30	0	34000	Shawmut AL	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar AM	30	30	30	0	34000	Shawmut AM	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar AN	30	30	30	0	34000	Shawmut AN	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar AO	30	30	30	0	34000	Shawmut AO	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar AP	30	30	30	0	34000	Shawmut AP	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar AQ	30	30	30	0	34000	Shawmut AQ	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar AR	30	30	30	0	34000	Shawmut AR	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar AS	30	30	30	0	34000	Shawmut AS	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar AT	30	30	30	0	34000	Shawmut AT	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar AU	30	30	30	0	34000	Shawmut AU	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar AV	30	30	30	0	34000	Shawmut AV	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar AW	30	30	30	0	34000	Shawmut AW	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar AX	30	30	30	0	34000	Shawmut AX	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar AY	30	30	30	0	34000	Shawmut AY	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar AZ	30	30	30	0	34000	Shawmut AZ	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar BA	30	30	30	0	34000	Shawmut BA	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar BB	30	30	30	0	34000	Shawmut BB	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar BC	30	30	30	0	34000	Shawmut BC	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar BD	30	30	30	0	34000	Shawmut BD	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar BE	30	30	30	0	34000	Shawmut BE	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar BF	30	30	30	0	34000	Shawmut BF	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar BG	30	30	30	0	34000	Shawmut BG	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar BH	30	30	30	0	34000	Shawmut BH	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar BI	30	30	30	0	34000	Shawmut BI	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar BJ	30	30	30	0	34000	Shawmut BJ	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar BK	30	30	30	0	34000	Shawmut BK	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar BL	30	30	30	0	34000	Shawmut BL	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar BM	30	30	30	0	34000	Shawmut BM	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar BN	30	30	30	0	34000	Shawmut BN	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar BO	30	30	30	0	34000	Shawmut BO	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar BP	30	30	30	0	34000	Shawmut BP	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar BQ	30	30	30	0	34000	Shawmut BQ	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar BR	30	30	30	0	34000	Shawmut BR	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar BS	30	30	30	0	34000	Shawmut BS	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar BT	30	30	30	0	34000	Shawmut BT	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar BU	30	30	30	0	34000	Shawmut BU	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar BV	30	30	30	0	34000	Shawmut BV	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar BW	30	30	30	0	34000	Shawmut BW	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar BX	30	30	30	0	34000	Shawmut BX	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar BY	30	30	30	0	34000	Shawmut BY	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar BZ	30	30	30	0	34000	Shawmut BZ	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar CA	30	30	30	0	34000	Shawmut CA	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar CB	30	30	30	0	34000	Shawmut CB	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar CC	30	30	30	0	34000	Shawmut CC	55	55	55	0
2000	Alcan	2000	2000	2000	0	125000	Danahar CD	30	30	30	0	34000	Shawmut CD	55	55	55	0
2000																	

INDICES

NEW YORK DOW JONES																								
					1992/93					Stock completion					Feb 91					1992/93				
															Jan 91									
															26									

TOKYO - Most Active Stocks

	Stocks	Closing	Change		Stocks	Closing	Change
	Traded	Prices	on day		Traded	Prices	on day
Gajana Kankar	4.2m	325	+46	USE Industries	2.8m	857	+10
Nippon Jushi	6.1m	919	+84	Nikon Corp	2.7m	792	+69
Akiba Sales	4.8m	1,120	+80	Mitsubishi Hy	2.5m	827	-1
Kanazaki paper	3.5m	850	+45	Oji Paper	2.4m	818	-55
Iwata Motor	3.5m	369	+5	Nippon Densetsu	2.3m	748	+2

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مكتبة ابن الجوزي

AMERICA

Dow draws strength from NAPM report

Wall Street

US share prices posted solid gains across the board yesterday, aided by a bullish economic report from the National Association of Purchasing Management, writes Patrick Hargreaves in New York.

At 1 pm, the Dow Jones Industrial Average was 15.51 higher at 3,325.54. The more broadly based Standard &

poor's 500 was up 1.99 at 440.77, while the Amex composite was up 0.37 at 411.45, and the Nasdaq composite up 2.35 at 698.69. NYSE trading volume was light at 187m shares by 1 pm.

The market opened firmer, lifted by strong gains overseas. On a lighter note, analysts were suggesting that superstitious investors may have been buying stocks yesterday following the Dallas Cowboys' victory in Sunday's Super Bowl.

History shows that the stock markets do well in the years that follow a win by a team from the National Football Conference - and the Cowboys are from the NFC.

Ultimately, however, the market drew its strength from the NAPM's January report, which showed that its index of manufacturing activity nationwide climbed from 55.4 in December to 58.0 last month, a bigger improvement than analysts had forecast. The NAPM figures were just the latest in a string of encouraging reports.

Among individual stocks, American Express was the feature of the day, the stock rising 1% to \$24.14 in volume of 3.8m shares as investors reacted positively to the unexpected news over the weekend that Mr Jim Robinson, the company's much-criticised chairman, had resigned. Last week Amer's share prices dropped sharply after Mr Robinson apparently won a bitter battle to stay on at the beleaguered travel and financial services giant. Yesterday, Mr Richard Furland, a key member of the board of directors, was named non-executive chairman.

The second most heavily traded stock of the day was RJR Nabisco, which climbed 1% to \$9.14 in volume of 3.7m shares on reports that the company is considering issuing a second class of stock pegged to

its food business.

RJR may also have been buoyed up by an Illinois court ruling which rejected a smoker's allegation that tobacco companies deliberately concealed the full dangers of smoking from consumers. News of the judgement aided other tobacco stocks, with Philip Morris rising 3% to \$75.4, and American Brands by 3% to \$86.4.

On the Nasdaq market, Lilly Industries jumped 1% to \$24.14 on fourth quarter net income of 39 cents a share, almost double the 20 cents a share earned a year earlier.

Leading technology stocks which took a beating from profit-taking last week were back in favour. Intel recovered 3% to \$100.44 as almost 2m shares changed hands, while Microsoft firmed 3% to \$87.4 and Apple put on 1% at \$60.4.

Canada

TORONTO WAS virtually flat at mid-session as the market continued to digest fourth quarter earnings figures and focused on companies in the Bronfman family empire. The TSE-300 index inched up 1.2 points to 3,306.5.

The troubled Royal Trustco slid 56 cents to C\$1.15 in heavy turnover after the Canadian Bond Rating Service cut its ratings late on Friday.

Robbie Kelleher, Davy's head of research, in mid-January, notes Mr Kelleher, the punt was standing at a sterling exchange rate of £1.04 to £1.05, with the possibility of a devaluation and some upside in sterling. Since then the UK currency has been weak, week-end forecasts of further UK interest rate cuts have made things worse, and even after a 10 per cent devaluation the punt is still around £1.03.

The currency theme persists on the other side of the Atlantic, where Mexico fields the highest drop of the week with a setback of 6 per cent in local currency terms.

Mr Federico Laffan of Latin American Securities says there are a number of factors here the increased strength of the peso against the dollar, offering currency gains, seems to have prompted some profit-taking; the offer for sale of shares in Grupo Carso, the conglomerate which manages Telmex, led to fears of over-supply; and, by the latter end of the week, there were fears of delays in the approval of NAFTA, the North American free trade agreement which had been seen as a boost for the Mexican economy.

MARKETS IN PERSPECTIVE

	% change in local currency	% change sterling	% change US\$
	1 Week	4 Weeks	1 Year
Austria	+3.70	-0.50	-18.05
Belgium	+1.34	+5.27	-1.24
Denmark	+1.83	+10.08	-20.83
Finland	+2.81	+2.81	-2.94
France	-2.27	-3.13	-4.94
Germany	-0.99	+2.04	-6.48
Ireland	+3.28	+4.04	-14.63
Italy	+1.49	+10.75	-5.07
Netherlands	+0.70	+1.88	-4.20
Norway	-1.67	+1.44	-14.93
Spain	-0.93	+8.21	-7.63
Sweden	-2.51	-4.79	-4.77
Switzerland	-0.33	+0.08	+16.22
UK	+1.12	-0.83	+11.48
EUROPE	+0.11	+0.63	+2.30
Australia	+0.11	-2.00	-7.89
Hong Kong	-3.31	+3.40	+20.45
Japan	+0.82	-0.43	-18.69
Malaysia	+0.81	-0.46	+14.07
New Zealand	+2.16	-2.71	-3.49
Singapore	+2.68	+2.55	-2.88
Canada	+0.65	-1.90	-10.98
USA	+0.49	+0.70	+7.17
Mexico	-8.00	-4.90	-4.39
South Africa	+0.78	+8.30	-8.56
WORLD INDEX	+1.06	+0.35	-1.76

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FT-ACTUARIES WORLD INDICES

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	US Dollar	Day's Change	Pound Sterling	Yen	DM	Local Currency	Local Div	Gross Div	US Dollar	Pound Sterling	Yen	DM	Local Currency	Local Div	Gross Div	US Dollar	Pound Sterling	Yen	DM	Local Currency	Local Div	Gross Div
Australia (88)	121.12	-0.2	120.76	95.55	101.32	116.58	+0.0	4.10	121.34	118.82	95.28	100.02	118.89	102.18	145.44	121.34	118.82	95.28	100.02	118.89	102.18	145.44
Austria (11)	139.80	-0.7	139.80	110.29	116.95	116.80	+0.7	1.98	140.83	137.88	110.58	116.08	118.02	188.70	151.18	139.80	116.95	116.80	110.29	116.95	116.80	151.18
Belgium (42)	140.67	-0.8	140.26	110.87	117.87	115.00	+0.7	5.25	141.87	138.70	111.37	118.94	142.23	131.18	141.87	140.26	110.87	117.87	117.87	115.00	131.18	141.87
Canada (113)	113.54	-0.5	113.26	89.56	94.87	104.45	-0.4	3.18	114.05	111.50	88.54	94.01	104.98	142.12	113.54	113.26	89.56	94.87	94.87	104.45	142.12	113.54
Denmark (53)	205.80	-0.5	205.28	164.80	174.75	175.30	+0.9	1.55	206.85	205.28	164.83	174.76	273.61	161.70	205.80	205.28	164.80	174.75	174.75	175.30	161.70	205.80
Finland (23)	67.57	-2.2	67.37	53.30	58.52	78.56	-0.4	1.79	68.09	67.54	54.24	58.95	78.88	99.20	67.57	67.37	53.30	58.52	58.52	78.56	99.20	67.57
France (98)	144.58	-1.7	144.23	114.11	121.00	123.56	-0.4	3.68	144.78	143.84	113.58	121.35	124.02	188.76	144.58	144.23	114.11	121.00	121.00	123.56	188.76	144.58
Germany (62)	108.86	-1.2	108.55	84.33	89.33	89.33	+0.2	2.55	109.25	108.71	84.05	89.33	89.33	89.33	108.86	108.55	84.33	89.33	89.33	89.33	89.33	108.86
Hong Kong (55)	228.35	-0.8	228.87	180.93	181.87	227.89	-0.8	8.97	231.25	228.07	181.55	180.60	229.05	282.28	228.35	228.87	180.93	181.87	181.87	227.89	282.28	228.35
Ireland (16)	141.74	-0.7	141.32	111.81	118.26	122.54	+1.0	4.33	142.87	139.48	112.01	117.80	121.39	173.71	141.74	141.32	111.81	118.26	118.26	122.54	173.71	141.74
Italy (70)	80.79	+0.9	80.81	47.18	50.01	66.87	+2.6	3.11	82.28	81.98	47.28	50.01	66.87	66.87	80.79	80.81	47.18	50.01	50.01	66.87	66.87	80.79
Japan (472)	104.62	+0.1	104.31	82.83	87.52	82.63	+0.6	1.01	104.82	104.18	82.08	86.17	82.08	140.95	104.62	104.31	82.83	87.52	87.52	82.63	140.95	104.62
Malaysia (68)	229.07	+0.3	228.30	204.37	216.71	262.17	+0.7	2.53	228.20	227.43	202.70	212.83	220.24	262.42	229.07	228.30	204.37	216.71	216.71	262.17	262.42	229.07
Mexico (119)	158.13	-4.5	158.18	125.46	131.00	134.58	-3.7	1.12	160.34	159.88	125.87	132.15	133.78	178.77	158.13	158.18	125.46	131.00	131.00	134.58	178.77	158.13
Netherlands (25)	154.94	-0.8	154.48	122.23	129.61	128.07	+0.6	4.44	155.12	152.83	122.57	128.89	127.05	169.70	154.94	154.48	122.23	129.61	129.61	128.07	169.70	154.94
New Zealand (13)	41.92	-0.2	41.79	33.07	35.07	43.11	+0.8	5.07	41.84	40.00	33.35	34.49	42.98	47.39	41.92	41.79	33.07	35.07	35.07	43.11	47.39	41.92
Norway (29)	141.03	-0.3	140.59	111.25	117.61	131.18	+1.7	1.84	140.58	137.41	110.95	115.86	128.92	152.95	141.03	140.59	111.25	117.61	117.61	131.18	152.95	141.03
Singapore (28)	218.89	+1.4	217.87	174.45	182.85	181.41	+1.7	1.89	219.57	218.73	173.75	181.25	177.70	219.57	218.89	217.87	174.45	182.85	182.85	181.41	219.57	218.89
South Africa (60)	180.89	-0.5	180.21	128.76	134.42	185.48	+0.5	3.08	181.58	179.96	128.95	133.18	164.81	283.60	180.89	180.21	128.76	134.42	134.42	185.48	283.60	180.89
Spain (47)	128.41	-1.0	128.04	88.73	105.74	108.51	+0.0	5.83	127.71	124.85	100.27	106.27	108.47	181.72	128.41	128.04	88.73	105.74	105.74	108.51	181.72	128.41
Sweden (38)	182.82	-0.2	182.33	128.56	127.94	185.53	+1.8	3.00	182.45	180.93	128.97	129.87	129.87	181.89	182.82	182.33	128.56	127.94	127.94	185.53	181.89	182.82
Switzerland (58)	112.22	-0.7	111.89	86.54	93.89	103.35	+1.0	2.07	112.98	110.45	88.70	93.14	102.33	122.37	112.22	111.89	86.54	93.89	93.89	103.35	122.37	112.22
United Kingdom (226)	185.22	-2.2	184.72	132.08	140.71	107.72	-0.3	4.44	184.72	182.23	132.08	140.71	107.72	185.22	185.22	184.72	132.08	140.71	140.71	107.72	185.22	185.22
USA (329)	170.34	+0.0	170.81	141.48	150.93	170.34	+0.0	1.73	170.34	170.34	141.48	150.93	170.34	170.34	170.34	170.34	141.48	150.93	150.93	170.34	170.34	170.34
Europe (780)	135.94	-1.5	135.84	107.25	113.72	125.65	+0.2	3.75	136.87	134.88	108.32	113.72	125.65	135.94	135.94	135.84	107.25	113.72	113.72	125.65	135.94	135.94
Nordic (114)	145.25	-0.2	144.82	114.58	121.50	138.90	+1.2	2.20	145.48	143.23	113.92	119.10	128.52	145.25	145.25	144.82	114.58	121.50	121.50	138.90	145.25	145.25
Pacific Basin (715)	109.37	+0.0	109.05	86.28	91.49	88.13	+0.3	1.38	109.32	108.67	85.83	90.11	87.70	141.87	109.37	109.05	86.28	91.49	91.49	88.13	141.87	109.37
Euro (114)	120.12	-0.7	119.78	104.78	108.46	103.10	+0.3	2.46	120.81	118.21	84.92	89.98	102.74	145.21	120.12	119.78	104.78	108.46	108.46	103.10	145.21	120.12
North America (355)	175.27	+0.0	174.75	138.28	146.64	174.27	+0.0	2.83	175.27	171.30	137.89	144.48	174.27	174.27	175.27	174.75	138.28	146.64	146.64	174.27	174.27	175.27
Europe Ex. UK (354)	118.29	-0.9	118.94	91.75	87.30	102.70	+0.5	3.28	117.36	114.74	92.18	96.76	102.15	132.98	118.29	118.94	91.75	87.30	87.30	102.70	132.98	118.29
Pacific Ex. Japan (243)	155.05	-0.2	154.32	123.12	138.55	145.21	-0.1	3.67	155.37	153.80	123.12	138.55	145.21	155.05	155.05	154.32	123.12	138.55	138.55	145.21	155.05	155.05
World Ex. US (1738)	121.24	-0.7	120.98	92.65	101.42	105.11	+0.3	2.48	122.08	119.36	92.65	101.42	105.11	121.24	121.24	120.98	92.65	101.42	101.42	105.11	121.24	121.24
World Ex. UK (1982)	137.18	-0.2	136.77	108.23	114.77	124.02	+0.2	2.42	137.40	134.32	107.67	113.27	123.72	150.58	137.18	136.77	108.23	114.77	114.77	124.02	150.58	137.18
World Ex. So. Am. (248)	155.05	-0.4	154.32	123.12	138.55	145.21	+0.2	2.42	154.37	151.23	123.12	138.55	145.21	155.05	155.05	154.32	123.12	138.55	138.55	145.21	155.05	155.05
World Ex. Japan (1738)	159.80	-0.5	159.33	128.08	133.70	154.32	+0.1	2.17	159.85	157.08	128.08	133.70	154.32	159.80	159.80	159.33	128.08	133.70	133.70	154.32	159.80	159.80
The World Index (2208)	135.88	-0.4	135.47	110.36	117.02	127.87	+0.2	2.62	140.41	137.27	110.24	115.75	127.84	153.70	135.88	135.88	110.36	117.02	117.02	127.87	153.70	135.88

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EUROPE

Strong dollar is the centre of attention

AFTER the weekend devaluation in Ireland, a surge in the US dollar pushed up equities in dollar-sensitive countries like the Netherlands, Switzerland, Sweden and, selectively, Germany while others like Italy and Spain got less of a boost, writes Our Markets Staff.

However, Mr Andrew Bell, director of European strategy at BZW, was not convinced that the bourses had their thinking mechanisms engaged. "In the 1980s," he said, "industrial demand in Europe was good, and a rise in the dollar gave exports an added attraction; now